

# STLLR Gold: Mispriced Optionality with a Clear Path to Value

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*2026 Goodman Gold Challenge*

*Priced: Market Close on January 29<sup>th</sup>, 2026*

*All \$ Units in USD unless otherwise stated*

*All Physicals reported in Metric Units*



**SMITH  
ENGINEERING**  
Queen's University

**Robert M. Buchan**  
Department of Mining

## Land Acknowledgment

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*We would like to acknowledge that we are gathered here today on Robinson-Huron Treaty Territory. We also further recognize that we are currently located on the traditional lands of the Atikameksheng Anishnawbek (ah-tig-amay-guh-shing ah-nish-nah-bek), and that the Greater City of Sudbury also includes the traditional lands of the Wahnapiatae First Nation.*

*We recognize the rich indigenous history and living culture in Ontario, and pledge to promote wisdom, love, respect, bravery, honesty, humility, and truth just as the First Nations have done since time immemorial.*



## Forward Looking Statement

This presentation should not be construed as investment advice.

The analyses and conclusions of the 2026 Queen's Goodman Gold Challenge Team contained herein are based on publicly available information. The analyses provided may include certain statements, estimates, and projections prepared with respect to, among other things, the historical and anticipated operating performance of the companies, access to capital markets, and the values of assets and liabilities.

Such statements, estimates, and projections reflect various assumptions by 2026 Queen's Goodman Gold Challenge Team concerning anticipated results that are inherently subject to significant economic, competitive, and other uncertainties and contingencies and have been included solely for illustrative purposes. Actual results may vary materially from the estimates and projected results contained herein.

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# Agenda



## **Executive Summary**



Introductions



STLLR Gold



Value Creation Plan



Risks, Mitigations & Opportunities



Strategic Endgame



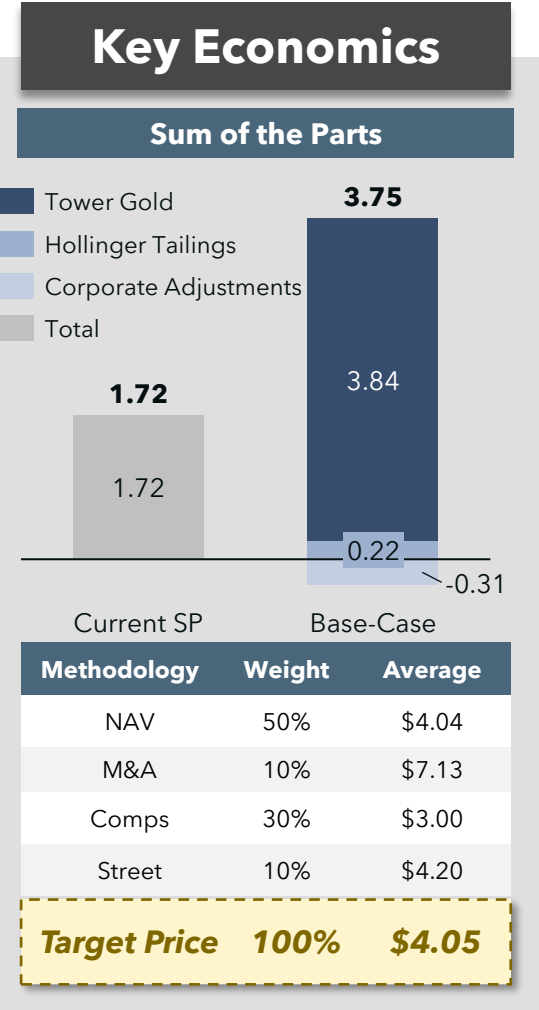
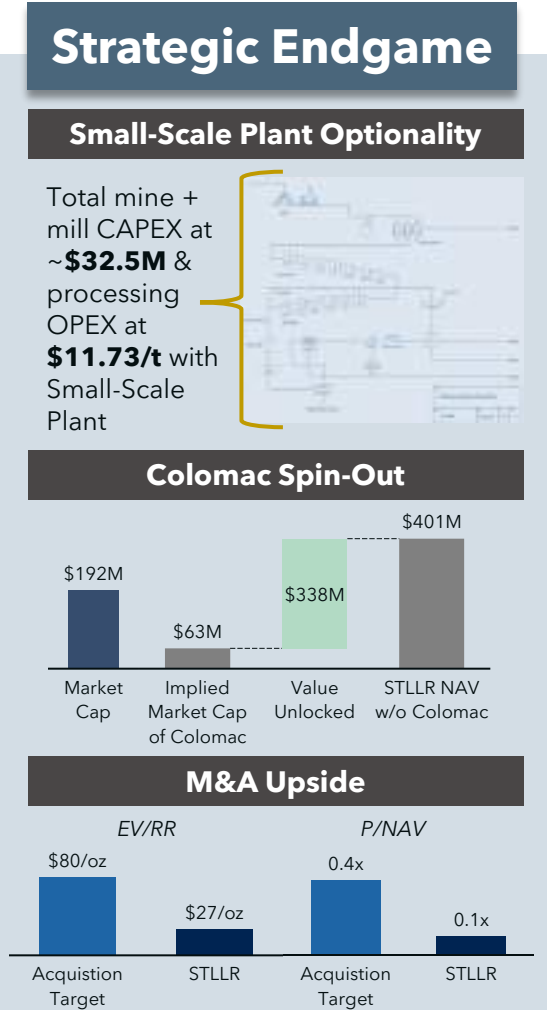
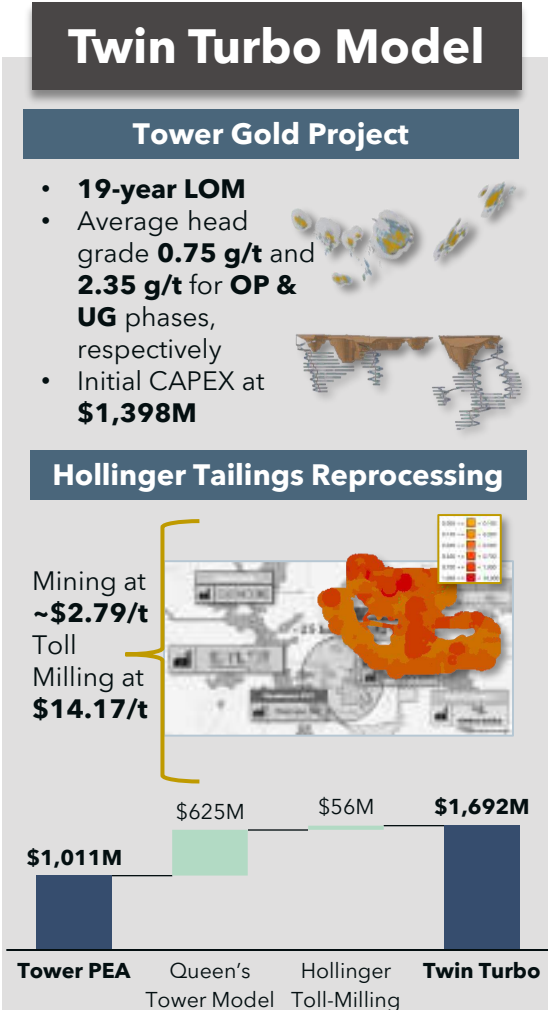
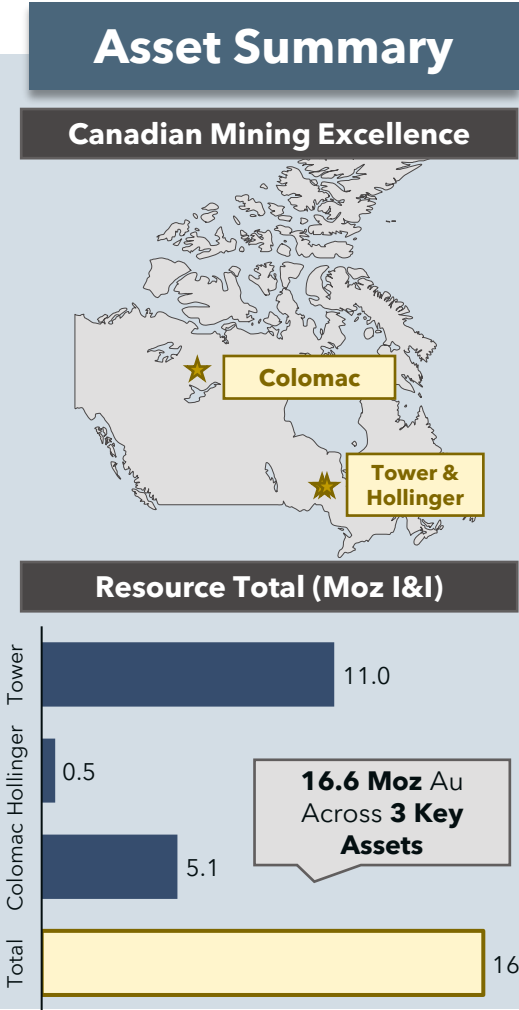
Valuation



Conclusion

# Dundee Should Invest in

Queen’s Analysts recommend that Dundee Corporation should invest in **STLLR Gold** with a target share price of **\$4.62** leading to potential upside of **168%**



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- Executive Summary
- ▶ **Introductions**
- STLLR Gold
- Value Creation Plan
- Risks, Mitigations & Opportunities
- Strategic Endgame
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## Meet the 2026 Queen's GGC Team

**Joey Cuzzetto**



**Education**

BaSc Mining Engineering  
(Class of 2026)

**Professional Experience:**



LAKE SHORE GOLD  
a subsidiary of



**Orissa Ghai**



**Education**

BaSc Mining Engineering  
(Class of 2026)

**Professional Experience:**



**Evan Fingerhut**



**Education**

BaSc Mining Engineering  
(Class of 2026)

**Professional Experience:**



**Cole Bremner**



**Education**

BaSc Mining Engineering  
(Class of 2028)

**Professional Experience:**



# Client Profile & Evaluation Framework

Dundee Corporation has a long-term history of creating value through investing in undervalued mining assets. Queen’s has been tasked with advising Dundee, and the Investment Committee, on investment advice for three mining companies.

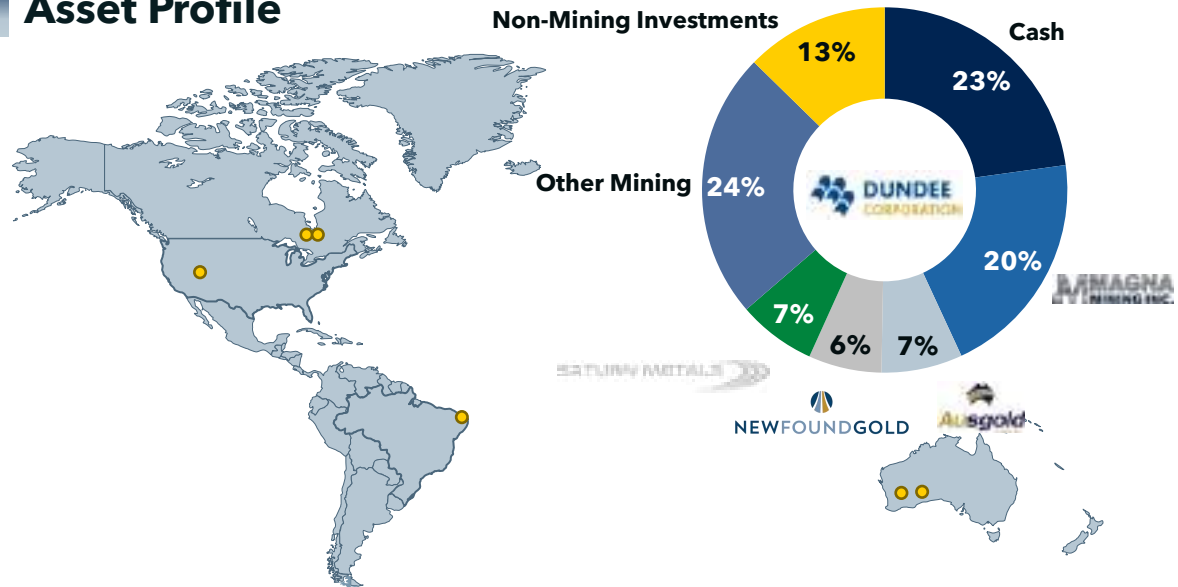
## Client Overview

Dundee Corporation is a mining-focused investment firm with **30+ years** of experience creating value through **long-term investments in undervalued assets**.

**Jonathan Goodman** is CEO of Dundee Corporation and previously served as CEO of **Dundee Precious Metals**.

Dundee’s strategy emphasizes **rigorous due diligence**, leveraging in-house **financial and technical expertise**, while maintaining **strong sustainability standards** across its investments.

## Asset Profile



## Queen’s Evaluation Framework

Built to **reduce bias**, this criteria provides **consistent framework** that links **technical fundamentals** to investable **risk & return**.

Technical Feasibility	Geological Certainty	Management	Implied Upside	Risk Level	Client Fit	Sustainable Mining Strategy









# Investment Universe: STLLR, First Mining, & New Found Gold



<b>Flagship Asset</b>	<b>Tower Gold</b> (OP&UG   LOM: 19 yrs)	<b>Springpole</b> (OP   LOM: 9.4 yrs)	<b>Queensway</b> (OP&UG   LOM: 13 yrs)
<b>Project Stage</b>	<b>Preliminary Economic Assessment</b>	<b>Pre-Feasibility Study</b>	<b>Preliminary Economic Assessment</b>
<b>Mining Jurisdiction</b>	<b>Timmins Mining District, ON</b>	<b>Red Lake, ON</b>	<b>Gander, NL</b>
<b>Resources and Reserves</b>	<b>11.0 Moz Au</b> (I&I)	<b>8.7 Moz Au</b> (2P MI&I)	<b>2.0 Moz Au</b> (I&I)
<b>Market Capitalization</b>	<b>C\$260M</b>	<b>C\$1.02B</b>	<b>C\$1.45B</b>

# Valuation Report Card: STLLR, First Mining, & New Found Gold

First Mining and New Found score lower due to low implied upside and small production scale, respectively, with STLLR demonstrating standout long-term value and an advanced sustainability profile.

Rubric	STLLR GOLD	Comments	FIRST MINING GOLD	NEWFOUNDGOLD
 <b>Technical Feasibility</b>	<b>A-</b>	<ul style="list-style-type: none"> <li>Advanced PEA completed for Tower Gold demonstrating robust economics with established regional infrastructure</li> <li>Feasibility of Hollinger Tailings Project backed by recently published MRE and low-cost operation</li> </ul>	<b>B+</b>	<b>A</b>
 <b>Resource Size</b>	<b>A+</b>	<ul style="list-style-type: none"> <li>Notable planned production scale with clear PEA to PFS path</li> <li>Tower mineralization highlights expansion opportunities across OP and UG phases</li> </ul>	<b>A</b>	<b>B</b>
 <b>Management</b>	<b>A</b>	<ul style="list-style-type: none"> <li>Experienced leadership team with multi-disciplinary backgrounds in mine operations, project financing, and governance</li> </ul>	<b>A</b>	<b>A-</b>
 <b>Implied Upside</b>	<b>A+</b>	<ul style="list-style-type: none"> <li>Large-scale resource with robust PEA economics and expansion capabilities, demonstrating strong upside potential</li> </ul>	<b>A-</b>	<b>B</b>
 <b>Risk Level</b>	<b>B</b>	<ul style="list-style-type: none"> <li>Standard technical risk associated with flagship project phase</li> <li>Established mining jurisdiction in the Abitibi Greenstone Belt with notable government support</li> </ul>	<b>B</b>	<b>B</b>
 <b>Client Fit</b>	<b>A</b>	<ul style="list-style-type: none"> <li>Developing assets such as Tower and Colomac show strong alignment with Dundee's preference to early-stage, high earning assets</li> </ul>	<b>B</b>	<b>A</b>
 <b>Sustainable Mining Strategy</b>	<b>A+</b>	<ul style="list-style-type: none"> <li>Measured and verified performance standard from Towards Sustainable Mining (TSM) membership</li> <li>Hollinger Tailings Reprocessing project links environmental remediation to economic opportunity</li> </ul>	<b>A-</b>	<b>A-</b>
 <b>Overall</b>	<b>A</b>	<ul style="list-style-type: none"> <li>STLLR stands out as a leading developer with long-term project optionality and government support but relies on preliminary stage economics and high capital requirements</li> </ul>	<b>A-</b>	<b>A-</b>

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- Executive Summary
- Introductions
- ▶ **STLLR Gold**
- Value Creation Plan
- Risks, Mitigations & Opportunities
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# Company Summary: STLLR Gold (TSX:STLR)

STLLR is a multi-asset Canadian gold developer led by an experienced team, anchored by the long-life Tower flagship and supported by near-term Hollinger Tailings, with additional upside from Colomac.

## Overview

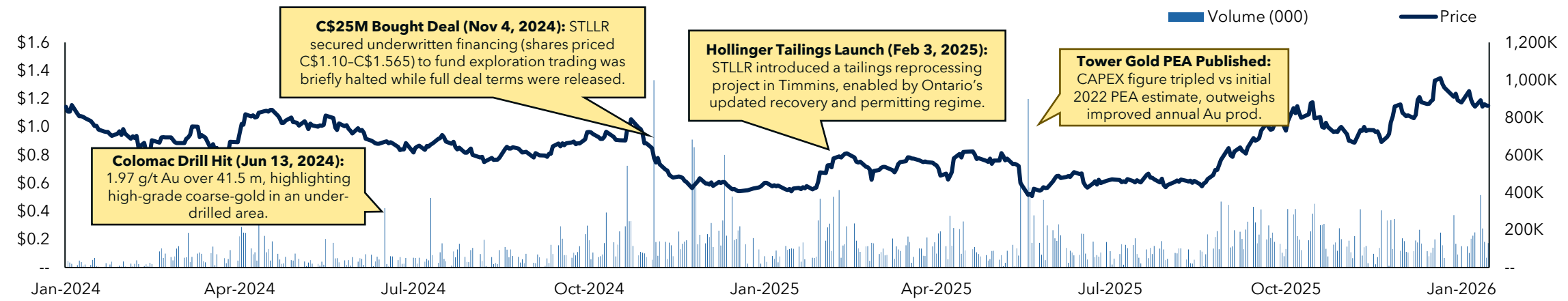
STLLR Gold (TSX: **STLR**) is a Canadian gold developer based out of **Toronto, ON** focused on advancing the **Tower Gold Project** (Timmins, Ontario) and the **Colomac Gold Project** (NWT), alongside the **Hollinger Tailings** reprocessing opportunity in Timmins.

	Flagship asset, shovel ready by 2029		Near Term Low Capital Opportunity		Large-scale Open Pit, upside potential	
	Tower Gold Project		Hollinger Tailings		Colomac Gold Project	
	Indicated	Inferred	Indicated	Inferred	Indicated	Inferred
Tonnage (Mt)	140	200	36.2	7.7	70.4	24.4
Grade (g/t)	0.89	1.08	0.35	0.37	1.50	2.14
Koz Au	4,002	6,960	412	93	3,387	1,702

## Management Profile

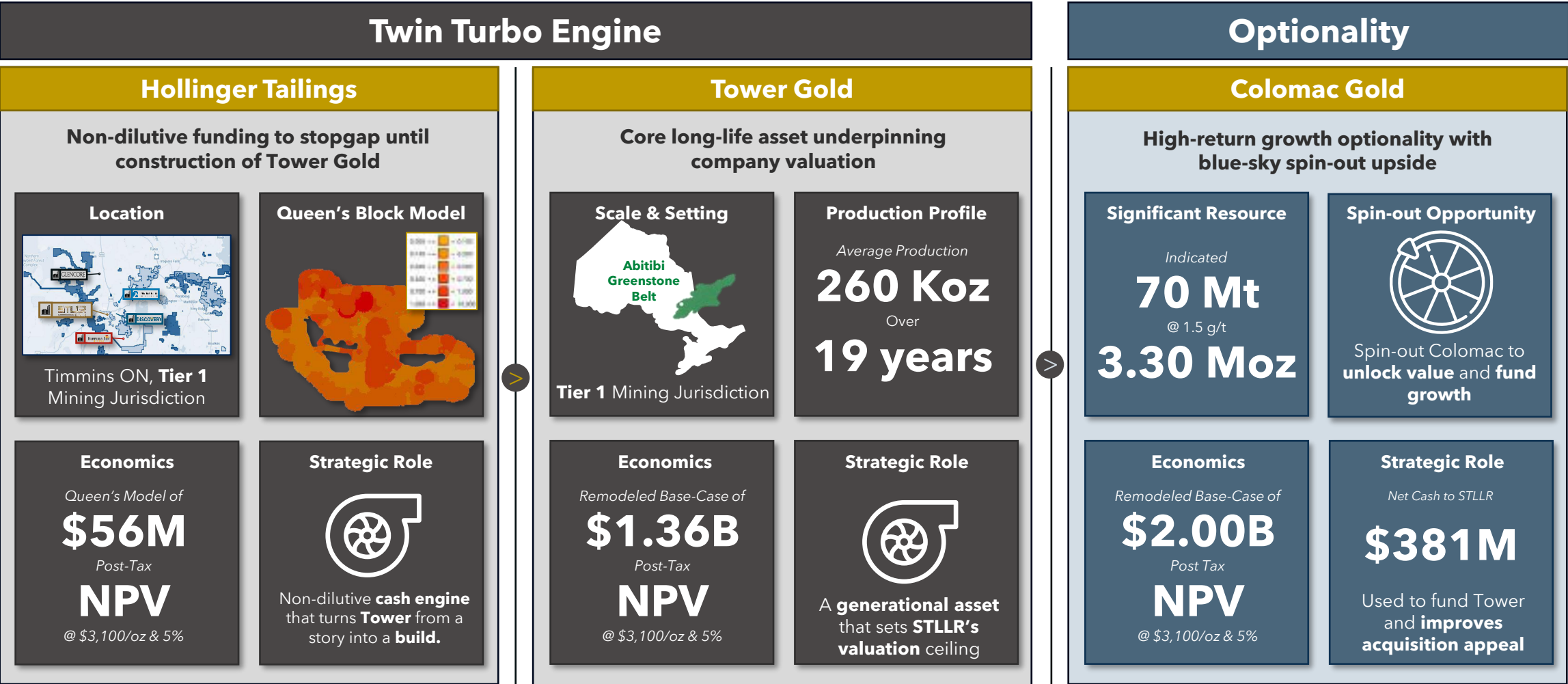
	CEO & President	CFO	VP Projects	VP Sustainability
				
	<b>Keyvan Salehi</b>	<b>Salvatore Curcio</b>	<b>James Gagne</b>	<b>Meghan Shannon</b>
Years Exp	20+	10+	12+	10+
Prior Roles	VP at Mountain Province Diamonds	Manager at Mountain Province Diamonds	Mine Manager at Kirkland Lake Gold	Government of Ontario Ministry of Mines

## Price/Volume Analysis and Catalyst Timeline



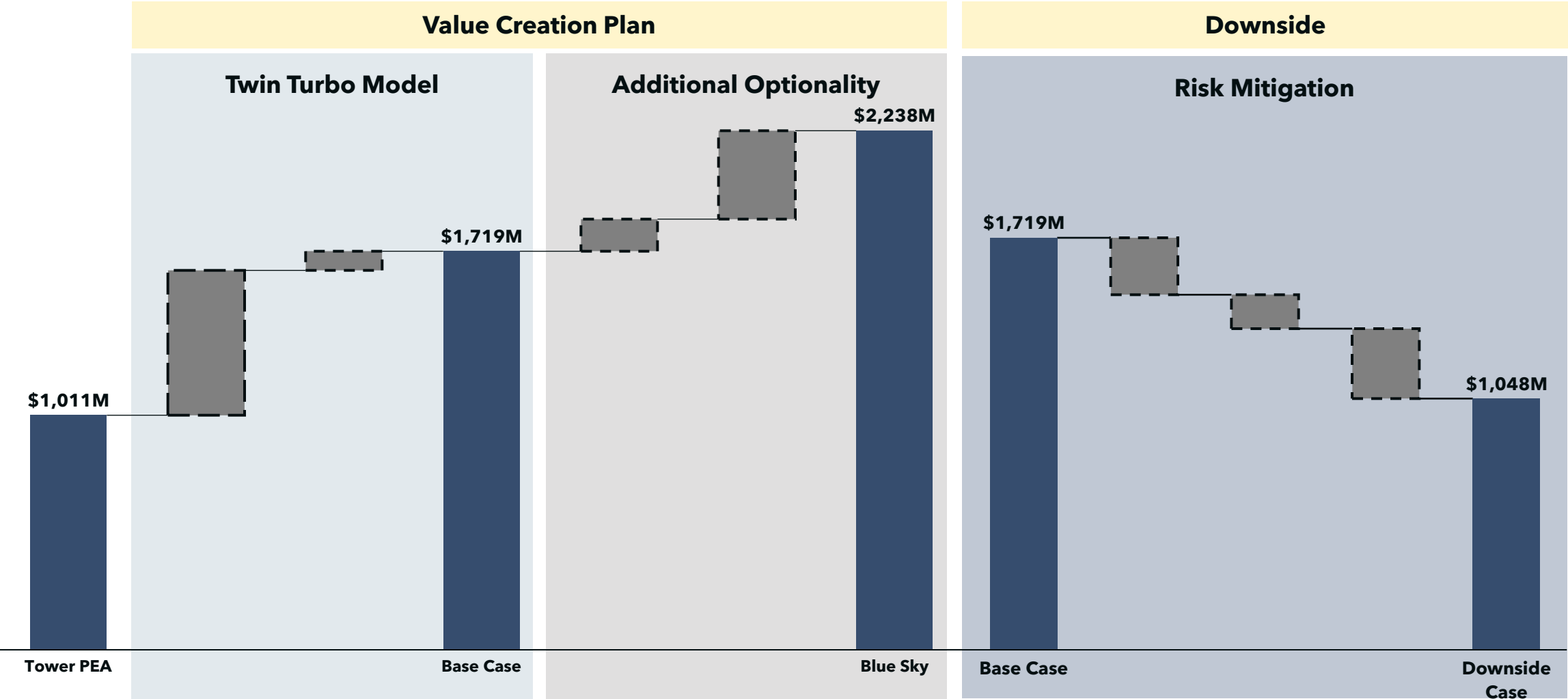
# STLLR Gold: Twin Turbo Model With Blue Sky Optionality

The market values STLLR as a single long-dated developer, but Hollinger can fund and delay dilution into Tower, with Colomac providing free upside.



# NPV Reconciliation: Initiating Queen's Value-Add Strategy

Queen's curated value creation plan begins at STLLR's published Tower Gold PEA study yielding a project NPV of ~\$1B.



# Agenda

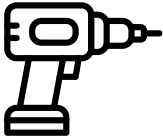
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# Flagship Asset with a Defined Roadmap to Production

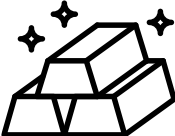
Tower is STLLR's flagship asset located in the Abitibi Greenstone Belt and supported by a clear development timeline from the updated PEA through PFS and FS. The key value driver over the next two years is de-risking through infill drilling and metallurgical test work, positioning Tower for a meaningful re-rate as milestones are achieved.

## Project History

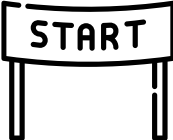
**Pre-2021:** Two separate properties, Golden Highway (Moneta) and Garrison (O3 Mining) drilled independently.



**2022-23:** Maiden PEA released (2022) and executed massive infill drilling campaigns to connect deposits, proving 7m+4m resources.

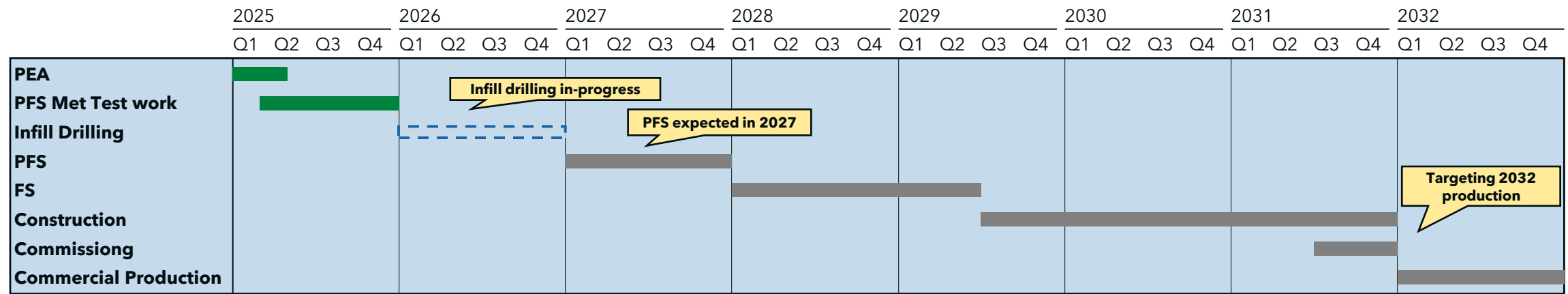


**2021:** Moneta acquired Garrison in Feb-21, unifying project along 17 km strike length and rebranding as Tower Gold.



**2024-Present:** Moneta merged with Nighthawk Gold in Feb-24 to form STLLR Gold, followed by updated PEA.

## STLLR's Road Map to Production at Tower

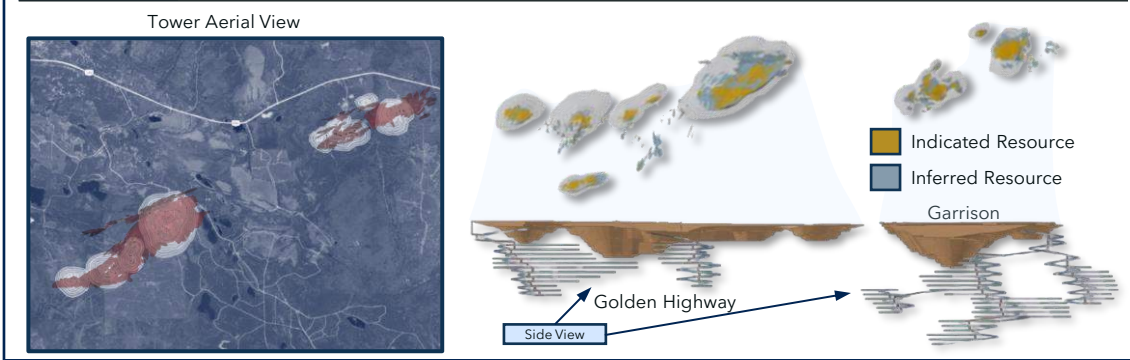


# Technical Parameters and Key Cost Drivers

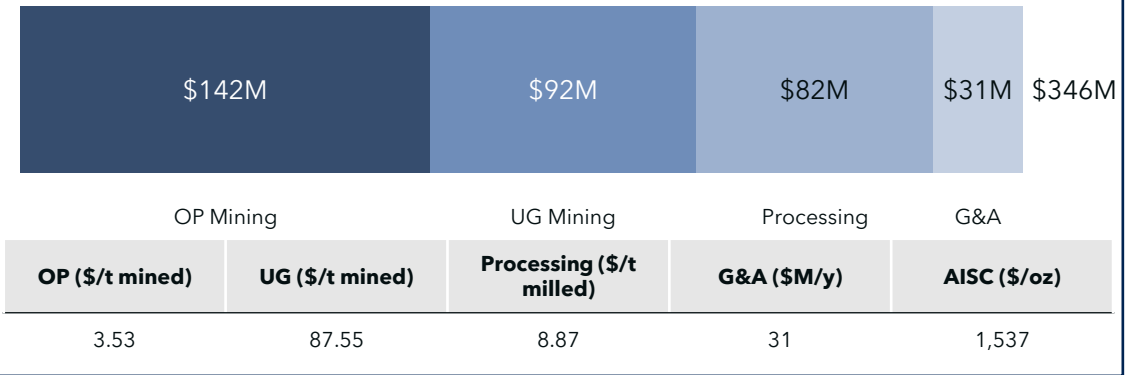
Tower’s 19-year mine life and 9.5 Mtpa throughput demonstrate durable production potential, with 93% recovery supporting strong gold production output. OPEX is dominated by mining and processing, while CAPEX is front loaded in plant and mining infrastructure with meaningful sustaining capital across the LOM.

## Key Physicals

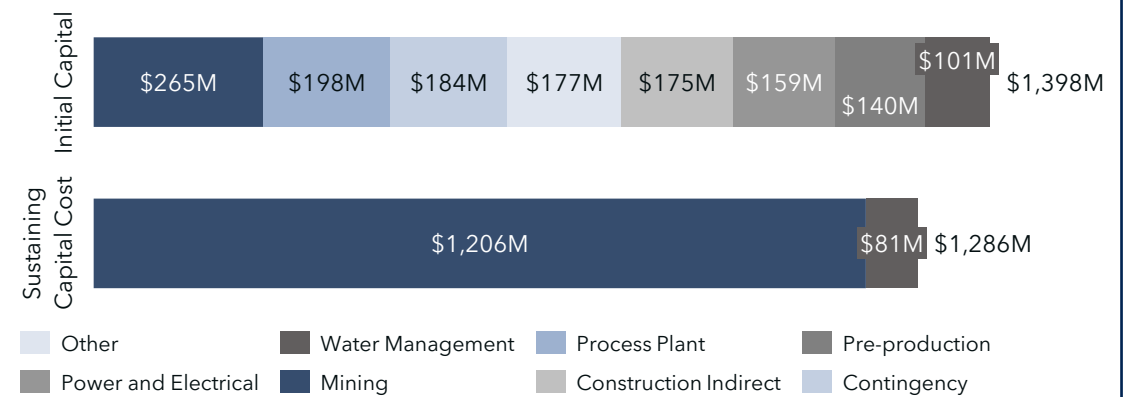
Category	Parameter	Value	Notes
Mining	Life of Mine (LOM)	19 years	Combined OP + UG
	Mining Rate - OP	~25,000 tpd	Peak material movement
	Mining Rate - UG	4,675 tpd	Longhole stoping
	Strip Ratio (OP)	6.26	Waste : Ore
Processing	Throughput	9.5 Mtpa	Central processing plant
	Average Recovery (Au)	93%	Gravity + CIL
Grade	OP Head Grade	0.75 g/t	Early years higher
	UG Head Grade	2.35 g/t	Steady throughout LOM



## OPEX Breakdown





## CAPEX Breakdown



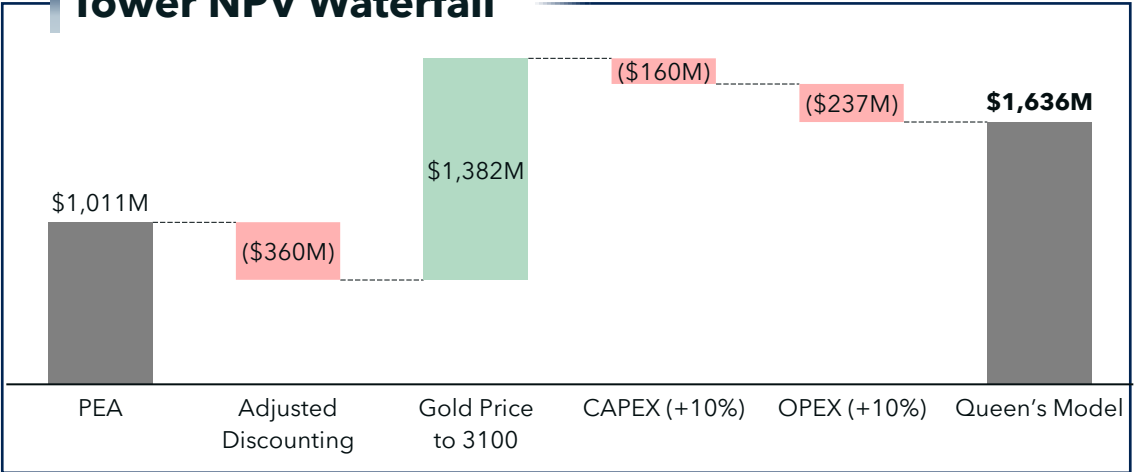
# Tower Gold Base-Case Valuation Bridge

Tower's value is highly levered to de-risking and gold prices, with our updated base-case driving ~\$1.6B NPV and ~18% IRR.

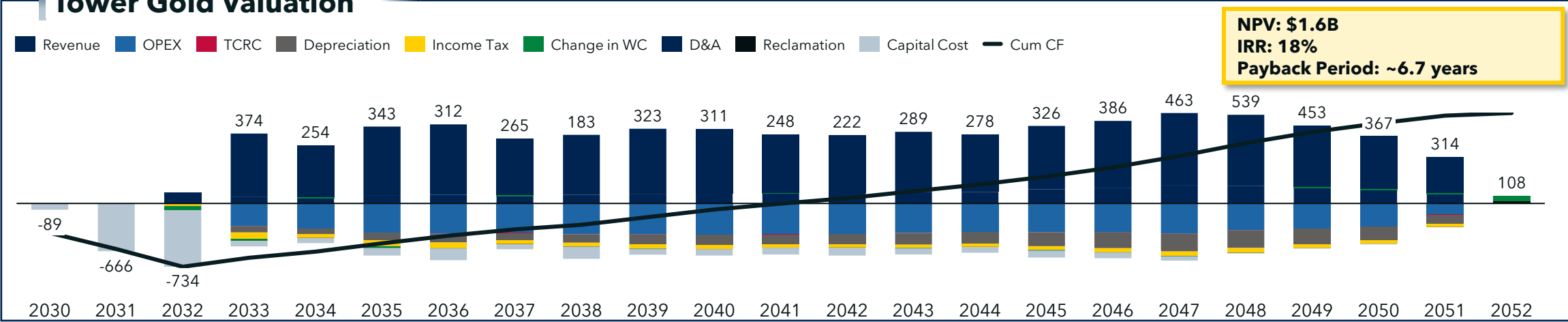
## Base-Case Model Assumptions

Model	Total OPEX	Total CAPEX	Mine Life	Discount Rate	Gold Price
 STLR	\$6,617M	\$2,683M	19	5%	\$2,500/oz
 Queen's	\$7,278M	\$2,951M	19	5%	\$3,100/oz

## Tower NPV Waterfall

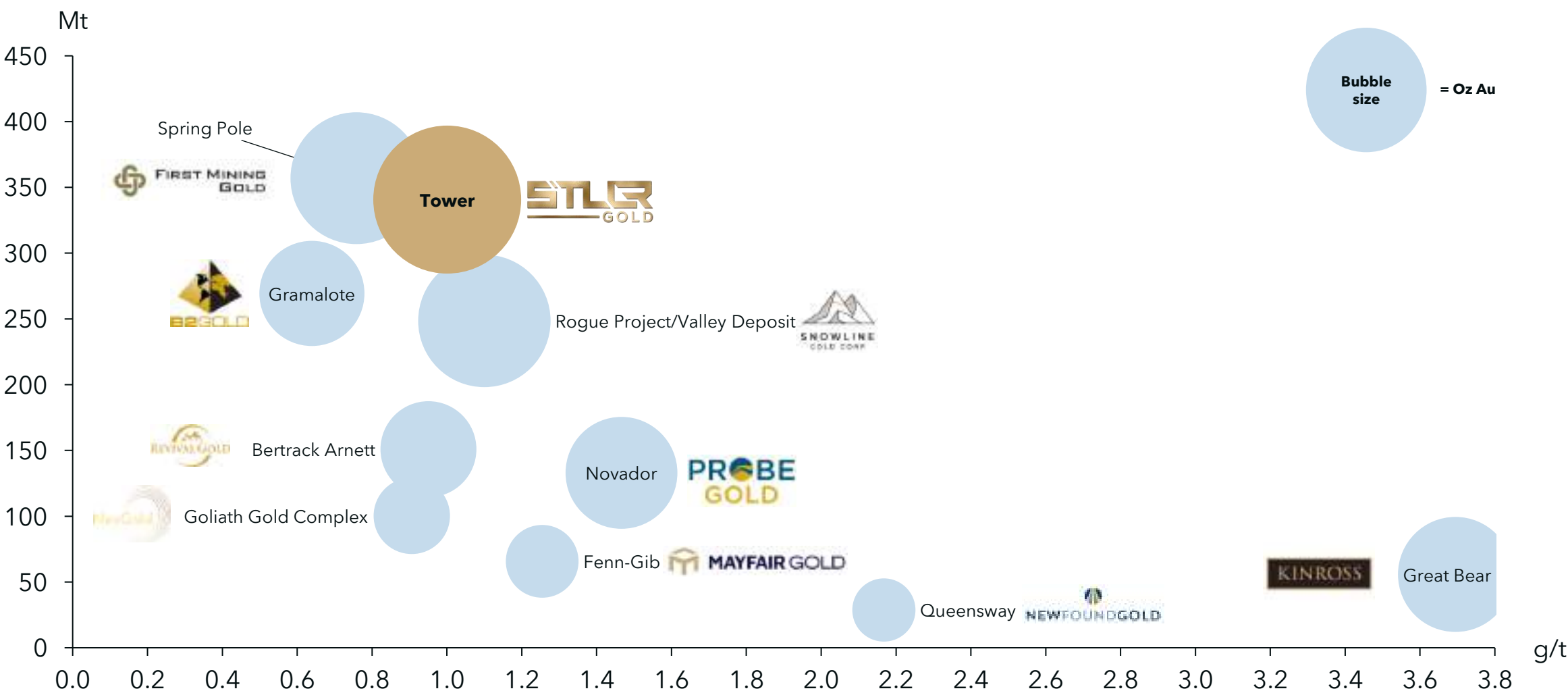


## Tower Gold Valuation



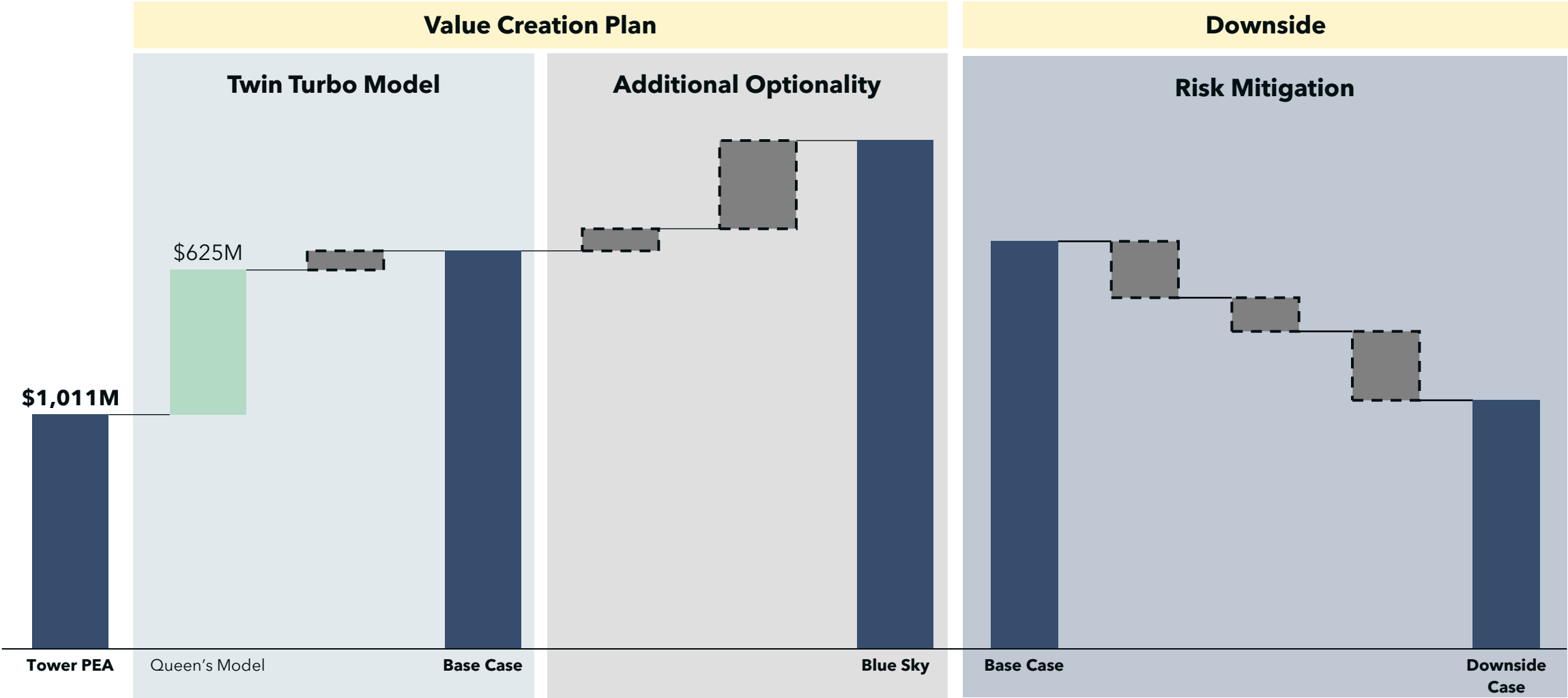
# Resource Comparison of Tower Against Peer Producers

Tower Gold screens as a top-tier Canadian open-pit development, combining standout scale of ~340 Mt at a ~1.0 g/t grade.



# NPV Reconciliation: Powering the Twin Turbo Model

Queen’s remodel of Tower Gold valuation reveals an additional \$625M in project value, producing a reconciled NPV of \$1,636M.



# Expedited Path to Cash Flow from the Hollinger Tailings Project

Hollinger is a tailings reprocessing, MRE stage project with positive economics suggesting low capital requirements and quick cash flows.

## Project Overview

- Large, well-defined historic tailings gold asset derived from the Hollinger Mine, one of Canada’s most prolific gold producers
- Acquired by STLLR in 2025, consolidating mineral titles and surface access ahead of resource definition and redevelopment

2026 MRE	Indicated Resource	Inferred Resource
Tonnage (Mt)	36.2	7.7
Grade (g/t)	0.35	0.37
<b>Koz Au</b>	<b>412</b>	<b>93</b>

## Benefits of Tailings Reprocessing

### Low-Cost Operations



Minimal capital requirements with proximity to existing power and water infrastructure

### Ontario Recovery of Minerals Act<sup>1</sup>



Expedited permitting & streamlined regulatory requirements for tailings extraction projects

### Local Milling Availability



Regional spare processing capacity in the Timmins region & ramping down mill complexes near Hollinger

### Reclaimed Eco Footprint



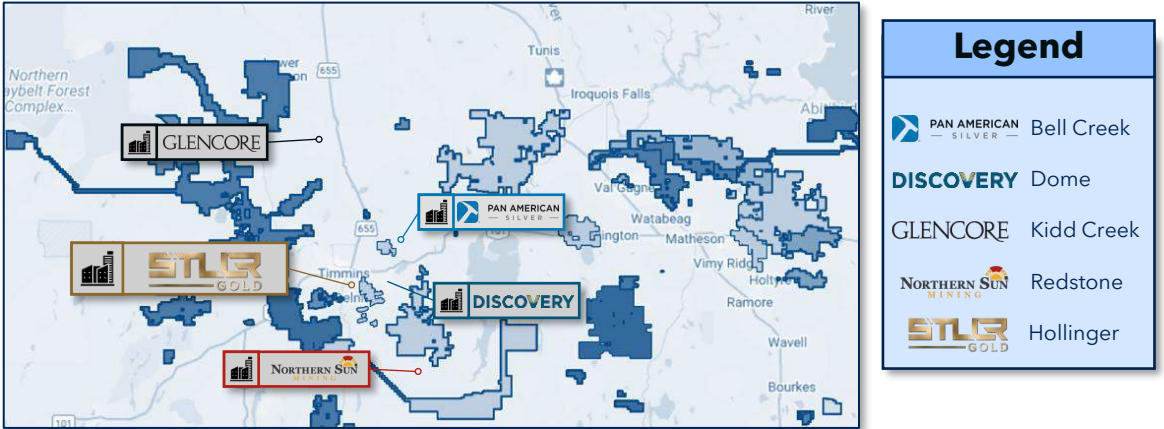
Reprocessed legacy tailings shrinks site environmental footprint through waste reduction efforts

### Enhanced ESG Profile




STLLR to deliver low-impact, responsible mineral recovery while optimizing economic value

## Regional Context




# Hollinger Offers Unique Environmental, Governance, & Community Capabilities

In addition to near-term cash flow, Hollinger Tailings project creates unique opportunity for alignment of environmental remediation targets and community engagement through streamlined mining of legacy waste under the Recovery of Minerals Act.




**Ontario Regulation 463/24**

Authorizes extraction of residual minerals from tailings with streamlined permitting process



**Closure Requirements**

Removes registered closure plan requirement, historically the most time-consuming element of permit applications




**Positioning as a Sustainable Operator**

Mining and processing legacy resources enhances economic value while reducing environmental liability

## Legacy Waste Rehandle

- Economic opportunity from the recovery of low-grade Au from Hollinger Mine tailings, contents from historical production dating back to 1910



Existing Hollinger Tailings Facility

Stabilize Historical Tailings

Promote Circularity in Mining

Minimize Land Disturbance


Reduce Long-term Contamination Risk

## Community Relationships

- Tower Gold and Hollinger Tailings projects fall in proximity to the Traditional Territory of the Apitipi Anicinapek Nation (AAN) Aki
- Engagement activities began in 2018 upon exploration drilling for Tower Gold; ANN show willingness for future Impact Benefit Agreements and workforce collaboration
- Existing agreements include Power Metals Corp Participation Agreement<sup>1</sup> and Brigus (now McEwan Mining) Impact Benefit Agreement<sup>2</sup>
- Recently voiced support for Hollinger Tailings Project due to strong potential for environmental clean-up and remediation

Apitipi Anicinapek Nation Aki

★ STTLR Projects



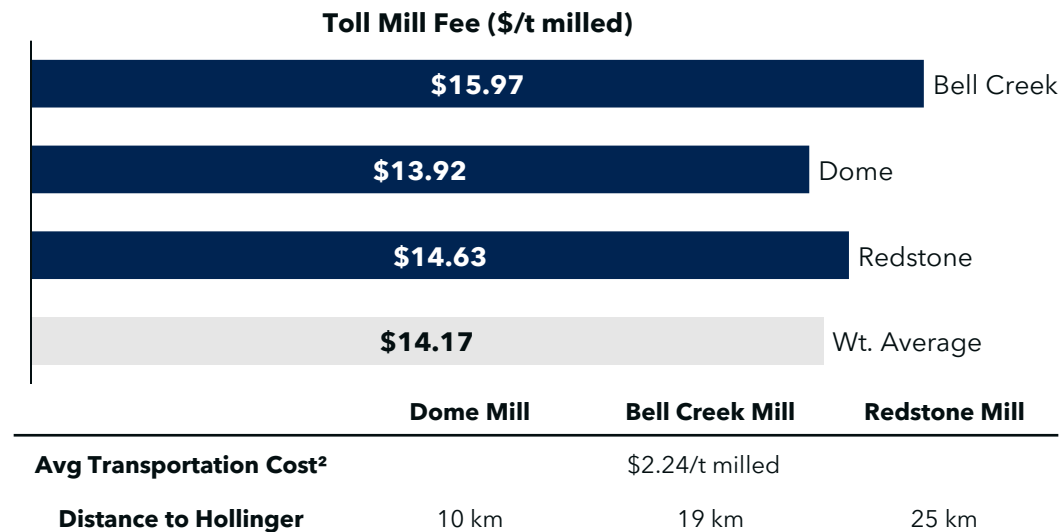
# Leveraging Excess Local Toll Mill Capacity to Process Hollinger Ore

Approximately 5,000 tpd in excess milling capacity in proximity to the Hollinger Tailings mine, offering a low-capital processing solution at an average OPEX of \$14.17/t milled.

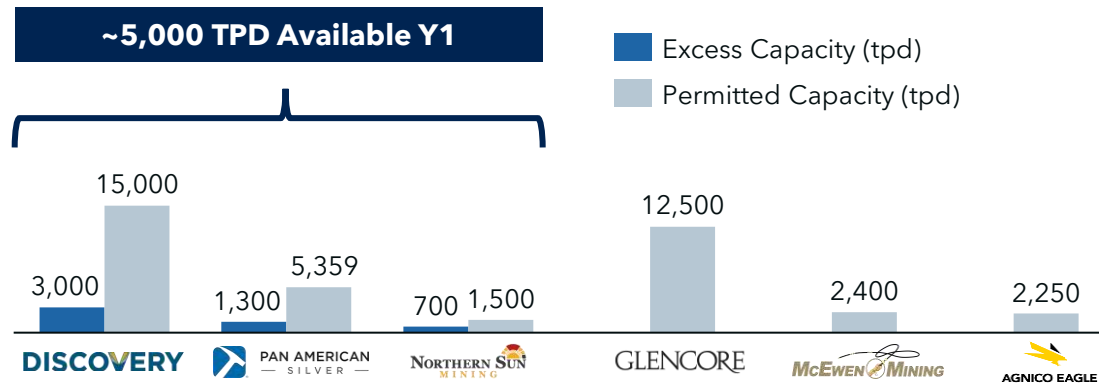
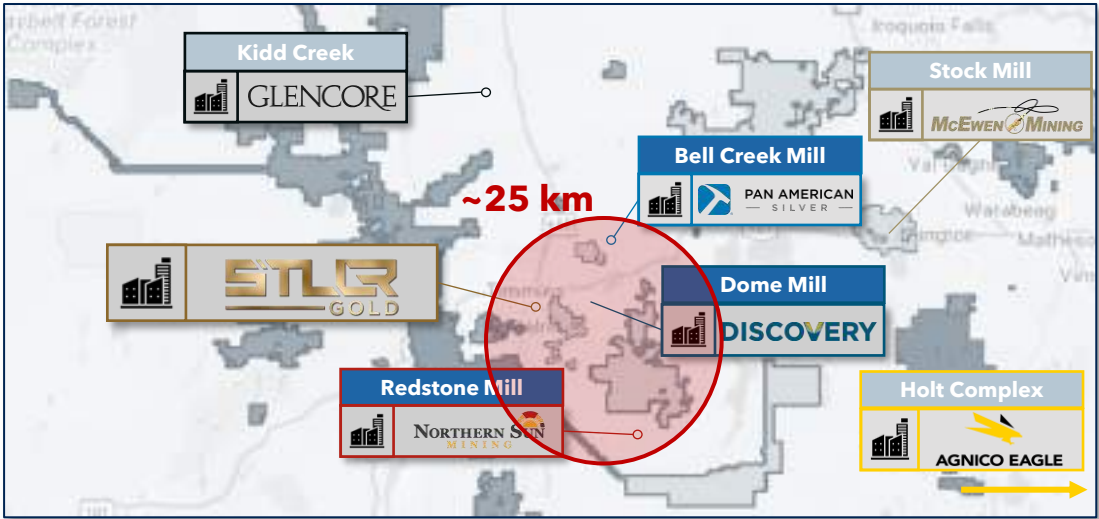
## Regional Toll Milling Opportunities

- Toll milling presents **low opportunity cost** to STLLR and limited technical challenges, fine Au tailings composition suggesting simplified integration into existing flowsheets
- Target mills include **Bell Creek, Dome, and Redstone**, located <25 km of project
- Demonstrated toll milling capability with recent **Pan American Silver** (Bell Creek Mill) and **Galleon Gold Corp** toll mill agreement
- Anticipated increase in toll milling capacity in the greater Timmins region with ramp down of **Kidd Creek Complex**, construction of **Stock Mill**, and refurbishment of **Holt Complex**

**Toll Mill Fee = Mill OPEX - Comminution OPEX<sup>1</sup> + 20% Operator Fee**



## Local Milling Capacity

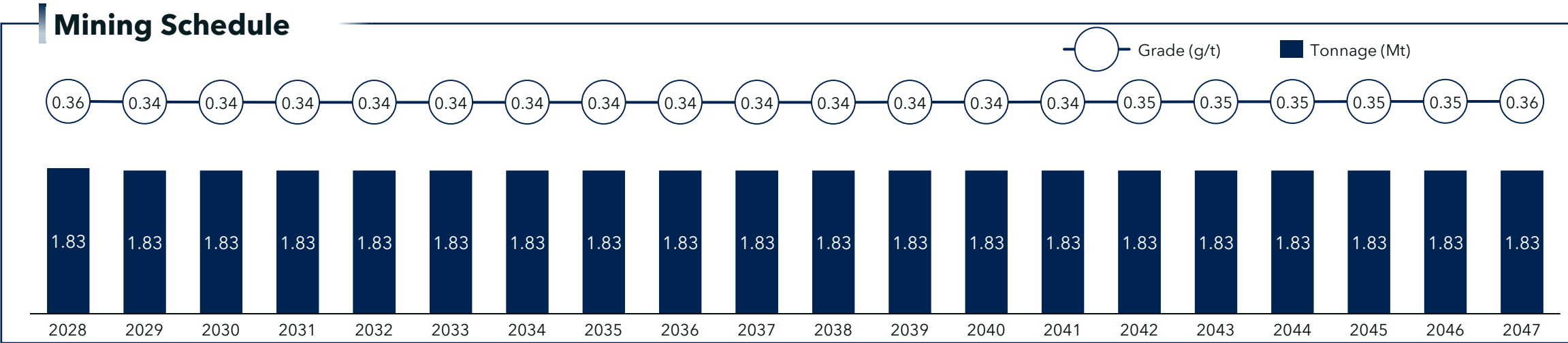
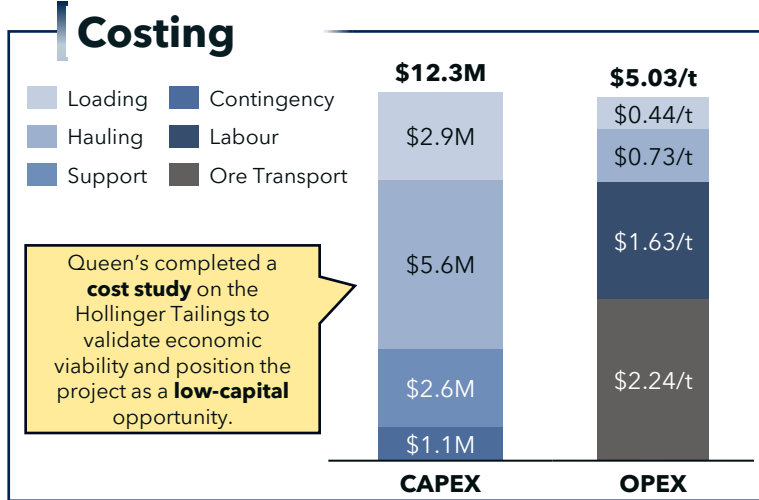
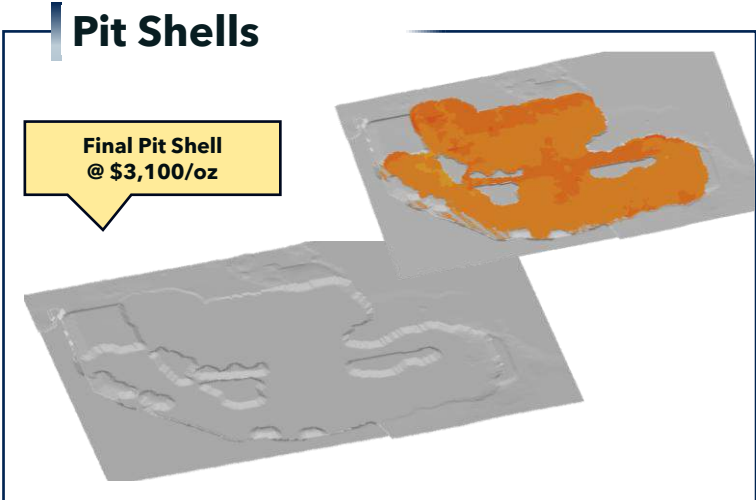
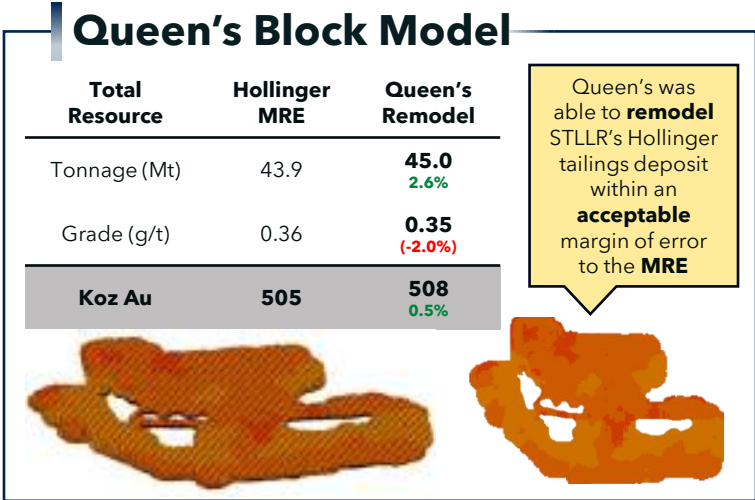


1. Assume comminution (crushing & grinding) accounts for 40% of CAPEX and 35% of OPEX (911 Metallurgist). For this analysis, only 20% less cost was used assuming Hollinger feed is fed through the regrind circuit prior to leaching on a conventional gold flowsheet to obtain 72% recovery.

2. Transportation cost inclusive of fuel, transport to mill, and ore handle; excluded from toll mill fee. Included in mining \$/tonne mining cost.

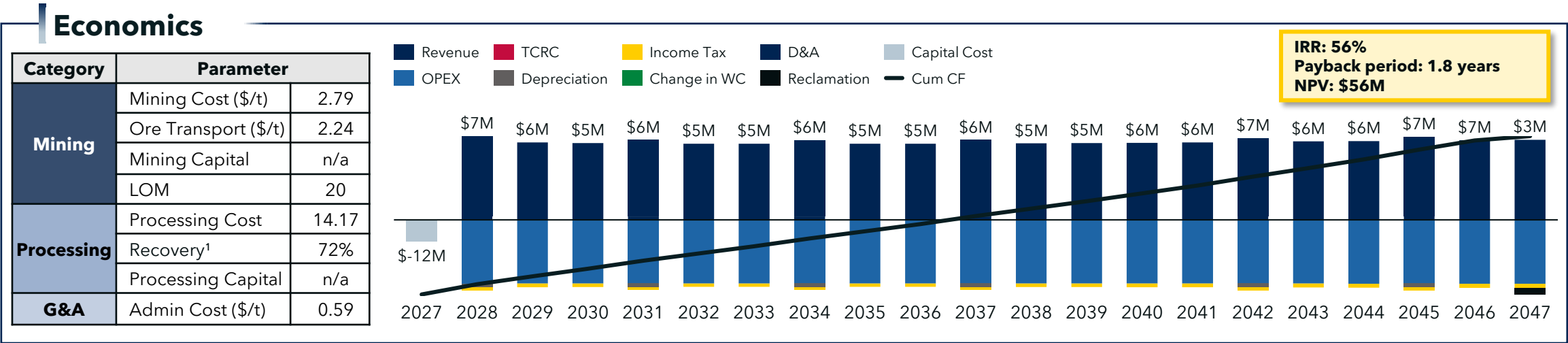
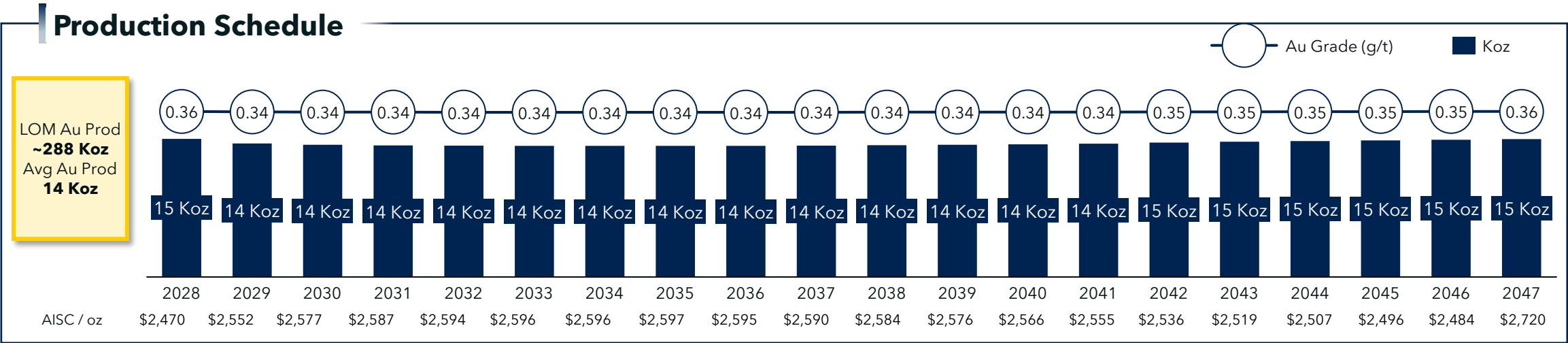
# Queen's Model Validates a Capital-Light, Long-Life Hollinger Mine Plan

Independent remodel aligns with STLLR's MRE and outlines a ~20-year, ~1.8 Mtpa mine plan with low upfront capex (~\$12M) and ~\$5.0/t operating costs.



# Toll Milling Yields Positive Economics for STLLR

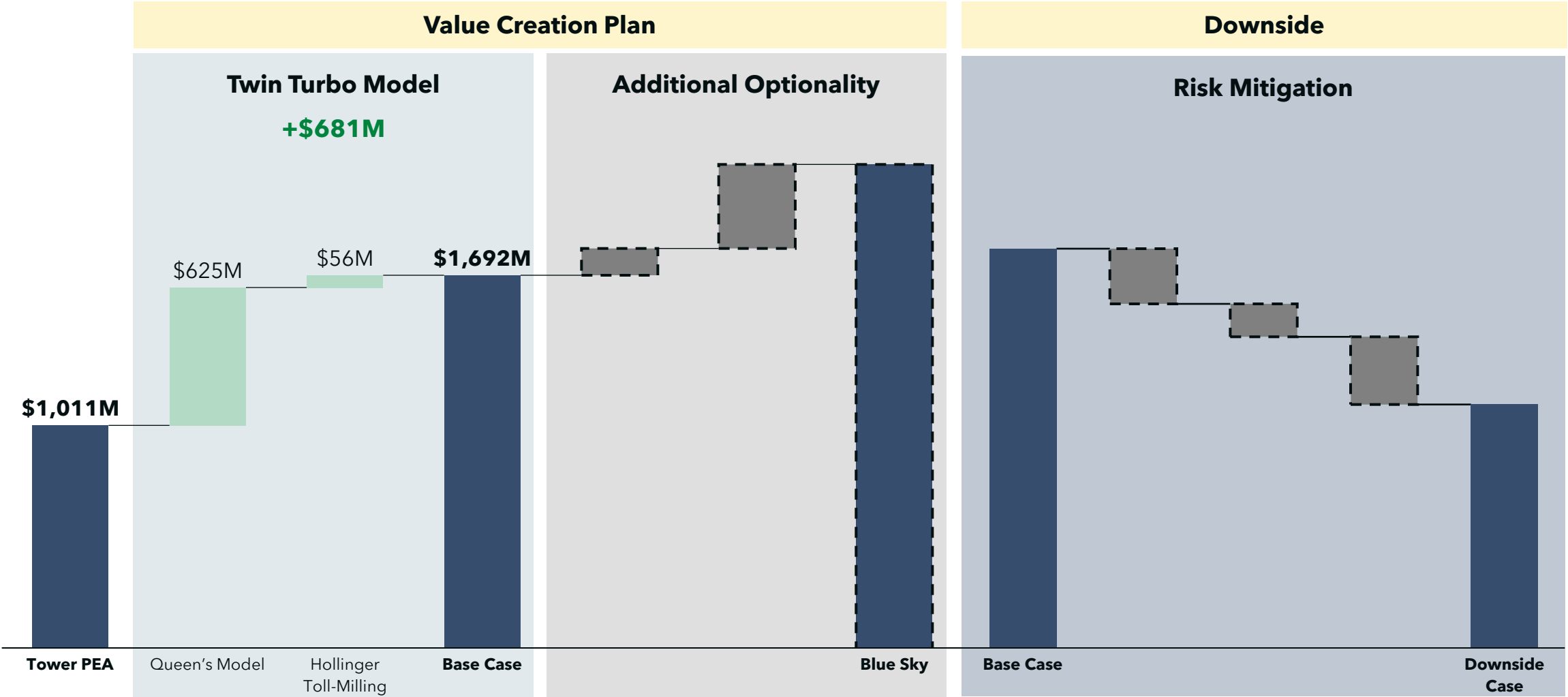
Over the 20-year LOM, Hollinger can produce an average of 14 Koz Au annually at an average AISC of \$2,552/oz while Tower advances through de-risking milestones.



1. Toll milling scenario was modelled using a calculated 72% recovery, assuming maximum direct cyanide leaching obtained 75% with ultrafine grinding as stated in Hollinger MRE. Recovery and toll milling fee reflect minor regrind comminution costs and integration into regrind circuit in conventional Au flowsheets prior to leaching

# NPV Reconciliation: Strong Base-Case Economics

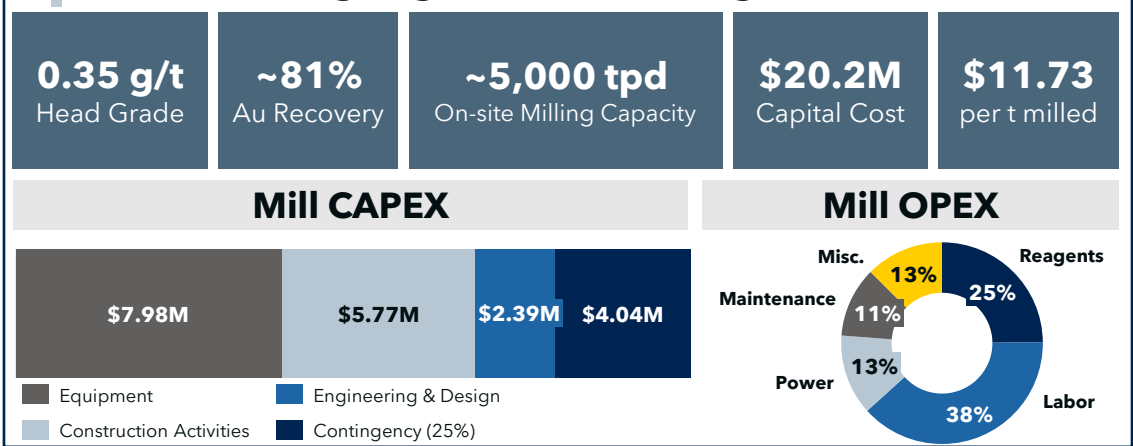
Hollinger lifts the base-case value versus Tower PEA alone to ~\$1.7B.



# Enhancing Hollinger Value with Proposed Operation of Small-Scale Plant

The low capital, locally operated mill provides optionality for Hollinger ore processing in lieu of regional toll milling, operating at ~81% Au recovery and \$11.73/t milled, fulfilling extended 20-year LOM processing requirements.

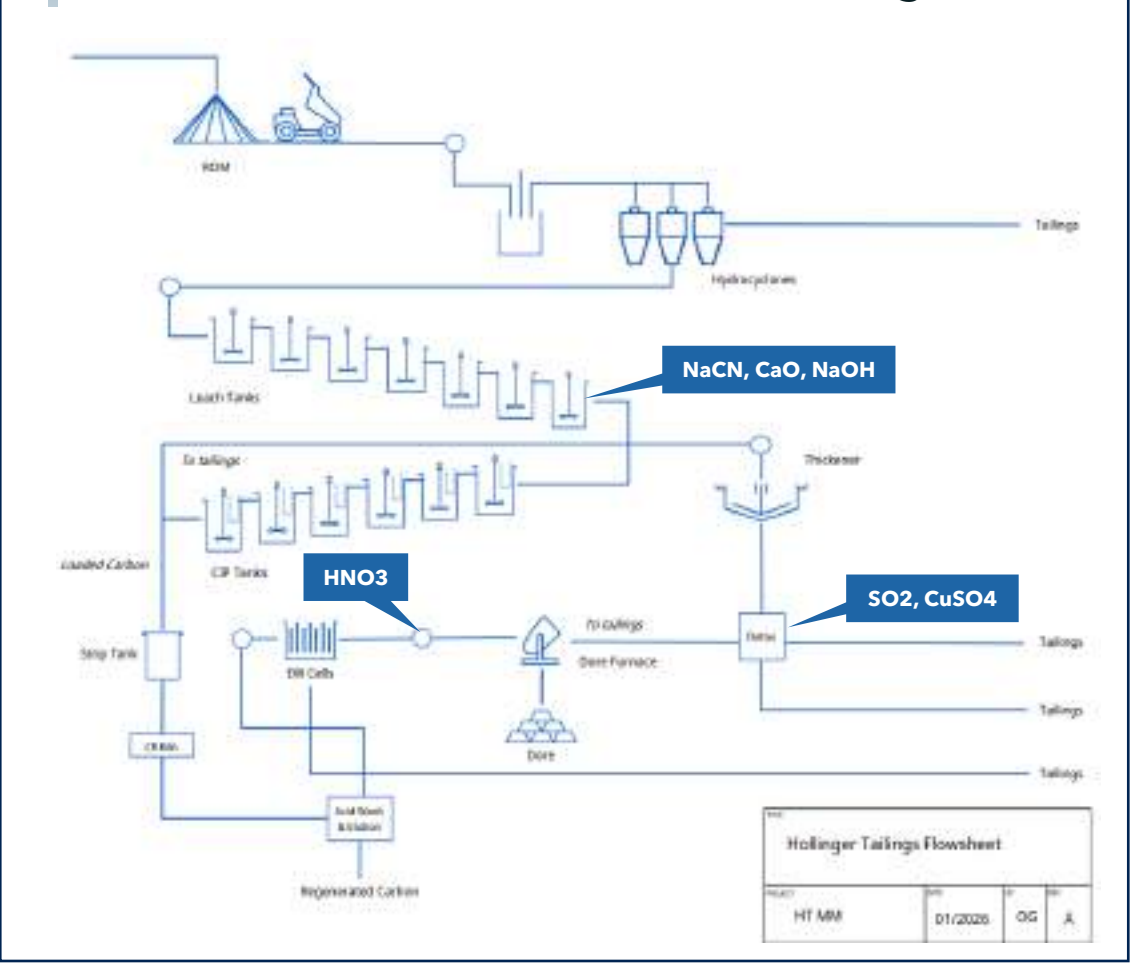
## Au Circuit Highlights and Costing



## Technical Specifications

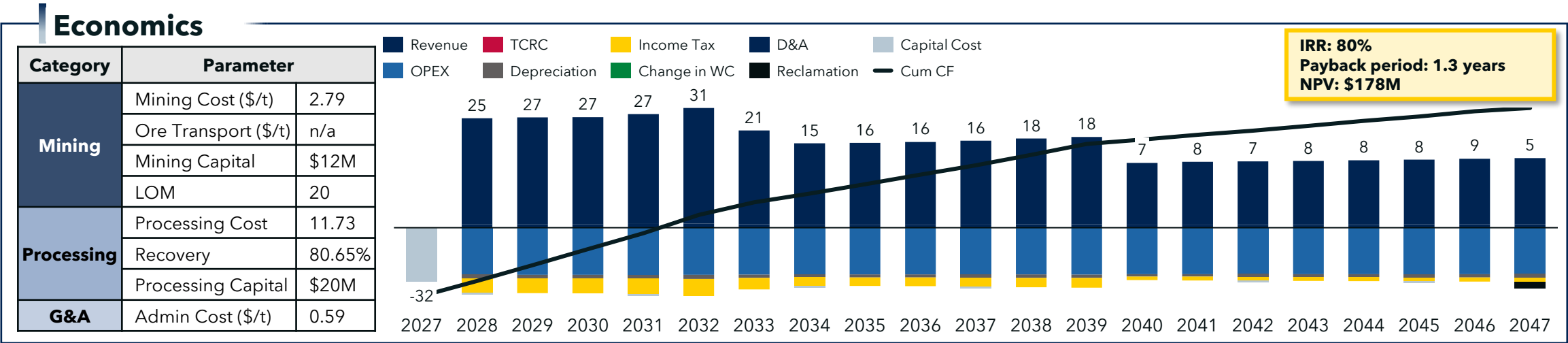
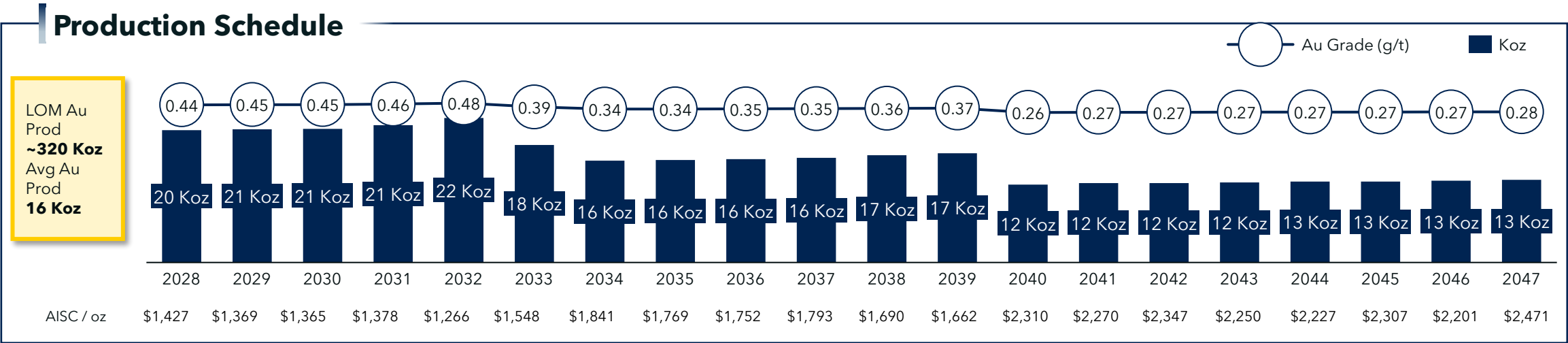
- Proposed mill located **~5 km of Hollinger Tailings pit** on STLLR land claims (PAT-5262) with existing utilities lines, road infrastructure, & surface rights
- Leverages unique fines composition tailings material, **eliminating costly comminution** energy requirements
- Recommended tailings management via **in-pit deposition**, removing need for a TSF, followed by geomembrane lining, rock backfill, & revegetation into local green space
- Provincial jurisdiction dictates expedited mill permitting, with strong alignment against the **Recovery of Minerals Act** and **eliminated trigger** of a **Federal IA**, due to low-tonnage operations
- Flowsheet derivation follows existing fine Au sands recovery circuits, first principles costing, mineral processing textbooks, and NI 43-101 reports

## Classification - Leach/CIP - EW & Refining



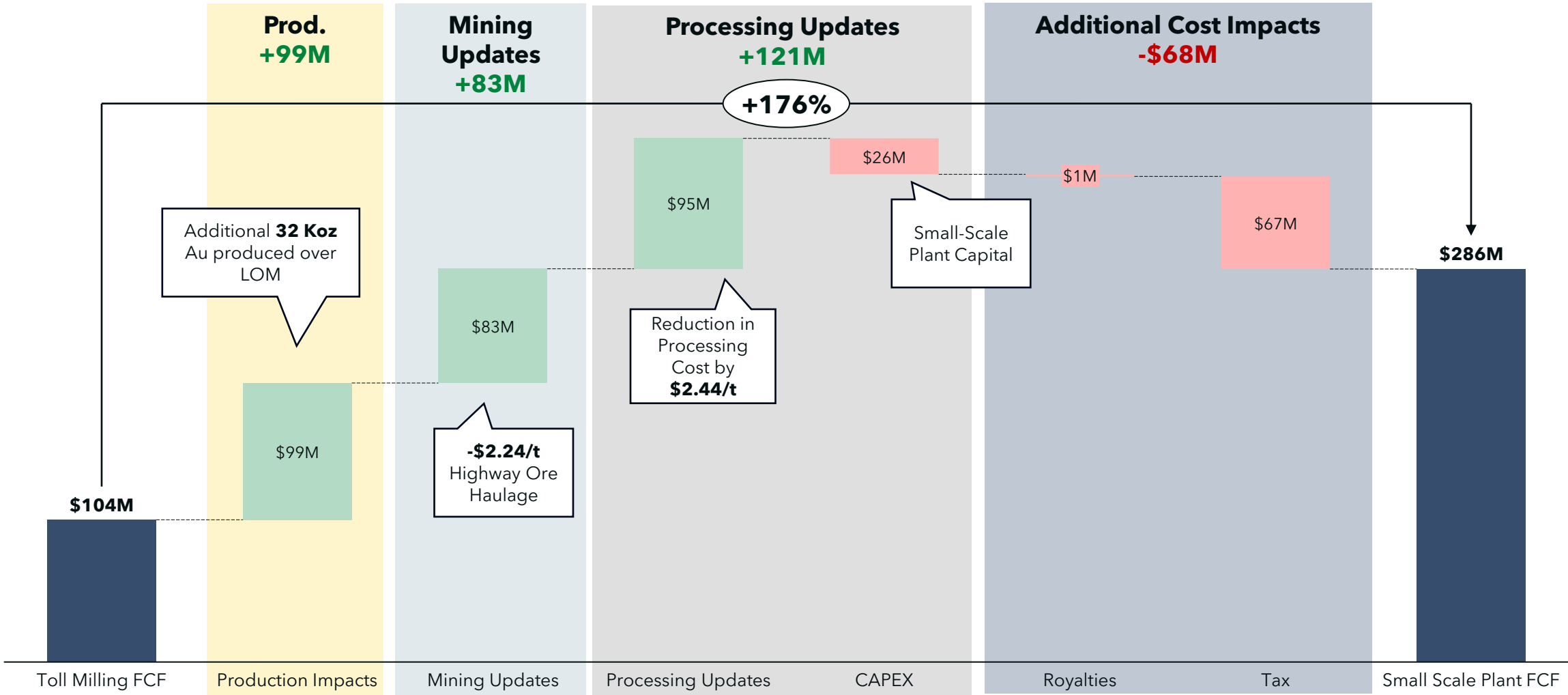
# Elevated Project Economics Under Small-Scale Plant Scenario

Over 20-year LOM, the small-scale plant scenario at Hollinger can produce an average of 16 Koz Au annually at an average AISC of \$1,780/oz.



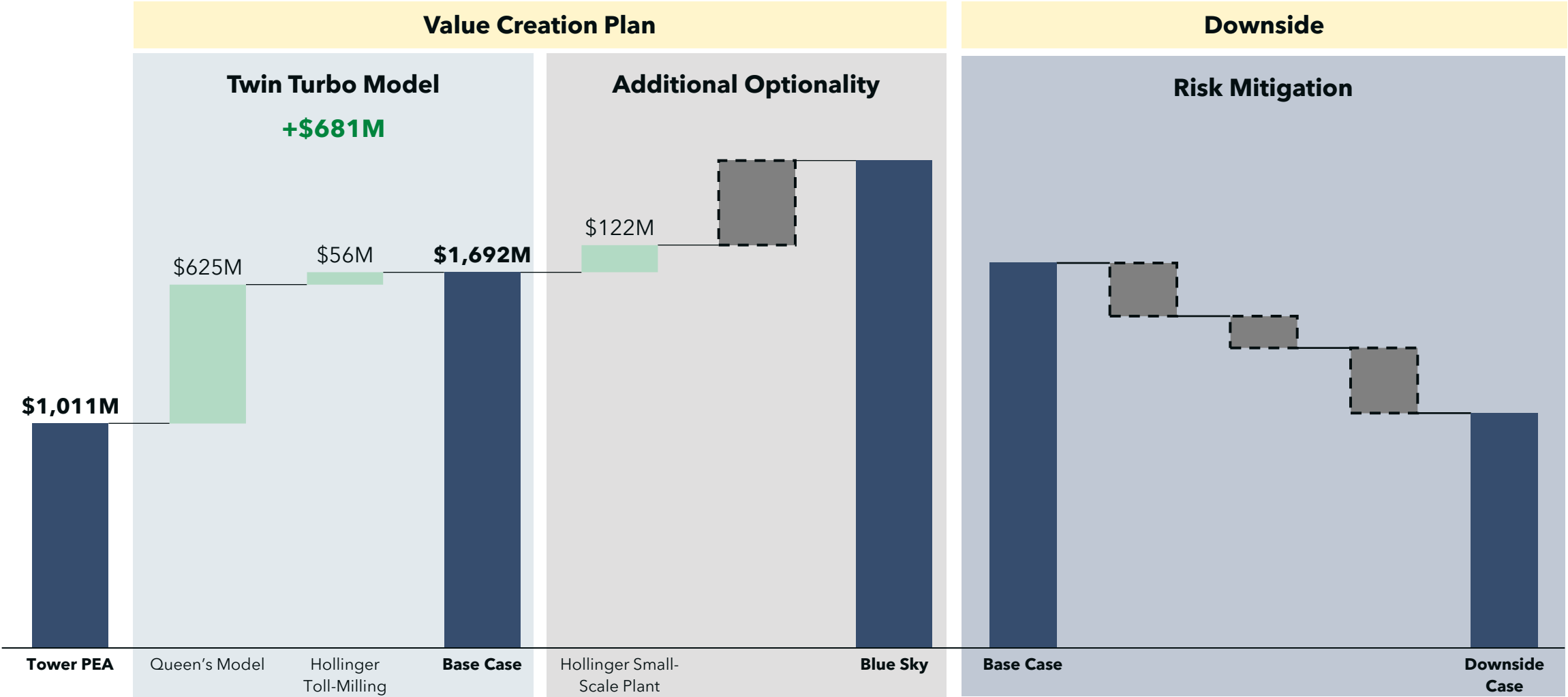
# Hollinger Tailings Cash Flow Reconciliation

A small-scale processing plant at Hollinger can Increase cash flow by 176% primarily through additional production capabilities and lower operational cost.



# NPV Reconciliation: Duality Within the Twin Turbo Engine

Demonstrated optionality through the design and costing of the Hollinger small-scale plant, extending LOM and adding \$122M to project NPV.



# Untapped Potential in Undeveloped Colomac Project

Colomac is a brownfield, large-scale PEA-stage project with strong base-case economics and major exploration upside that the market is not crediting. Colomac has an advantage being a past producer with existing infrastructure, improving development risk


## Project Overview

- Brownfield mine history: Colomac operated historically 1989-1991 and 1994-1997 (historical production periods).
- Mine life: **11.2 years**
- Average annual payable production: **~290 Koz Au/year**

	Indicated	Inferred
Tonnage (Mt)	70.4	24.4
Grade (g/t)	1.50	2.14
Koz Au	3,387	1,702


## Why Colomac Matters

### Large Scale Project




PEA-stage resource exceeds 4 Moz Au, positioning Colomac as a meaningful development asset

### Real PEA Economics




The 2023 PEA demonstrates strong base-case value at \$1,600/oz with a post-tax NPV of \$C1.17B

### Competitive Cost Profile




Colomac's PEA outlines a low-cost structure with AISC of ~\$830/oz, supporting strong margins

### Brownfield Advantage



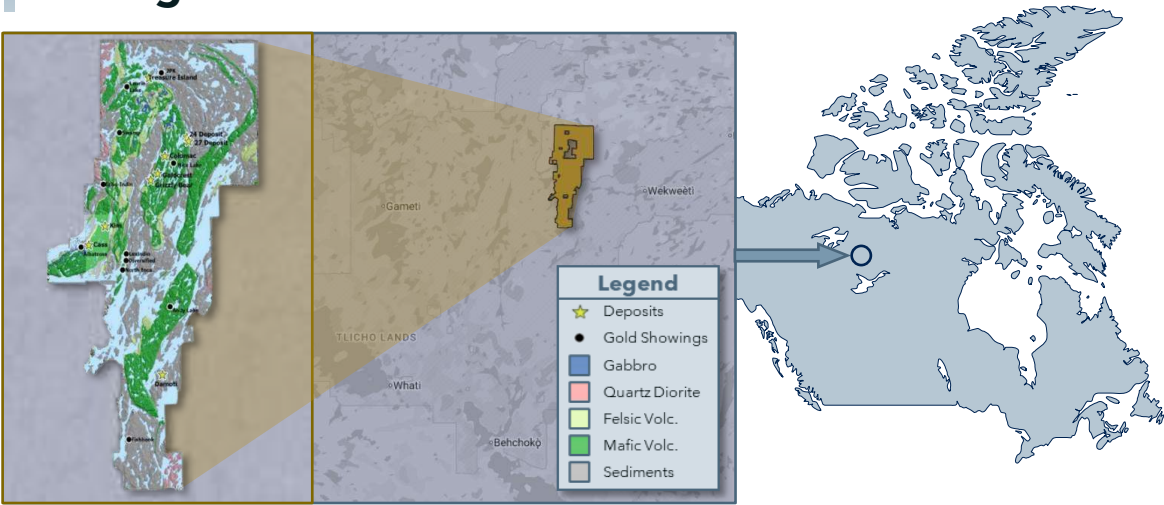
Colomac benefits from existing data and infrastructure which can streamline development & permits

### Upside Optionality






STLLR can treat Colomac as a blue-sky upside, and can be monetized strategically instead of developed internally

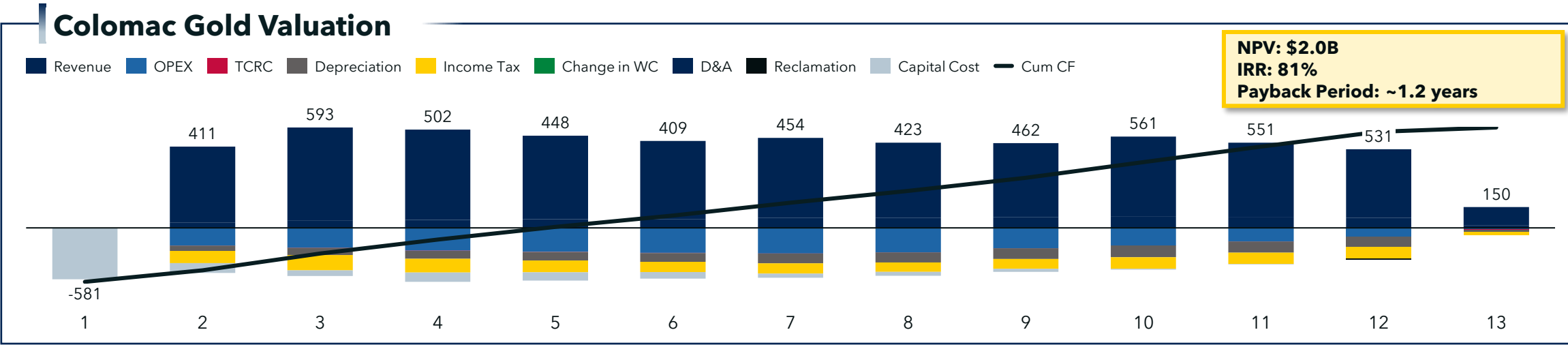
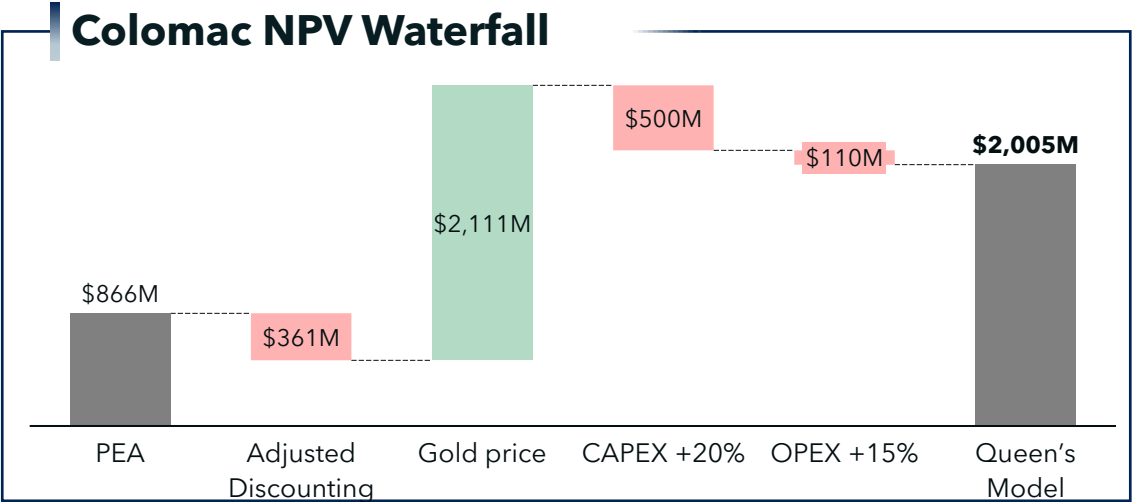
## Geological Context



# Colomac's Value-Add: Driven by Upside Project Economics

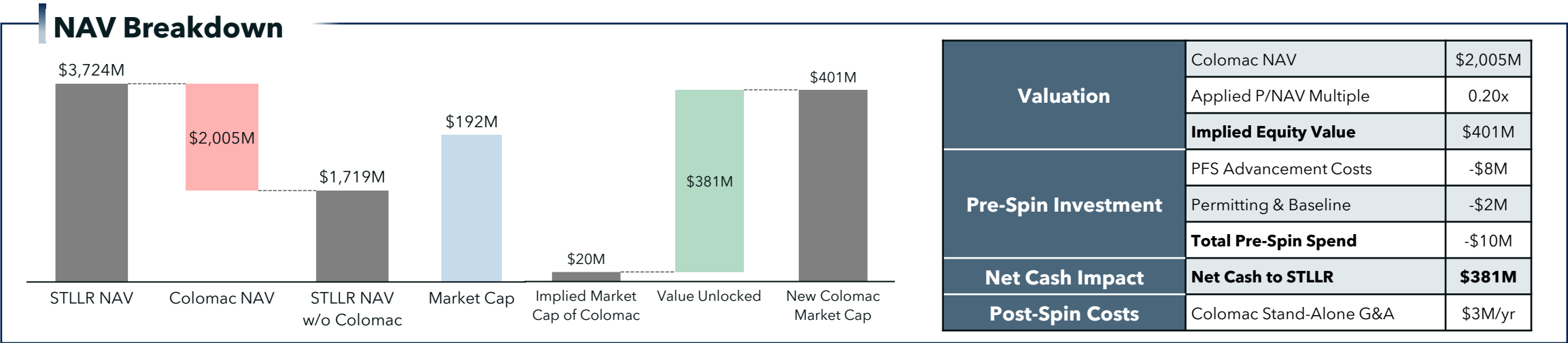
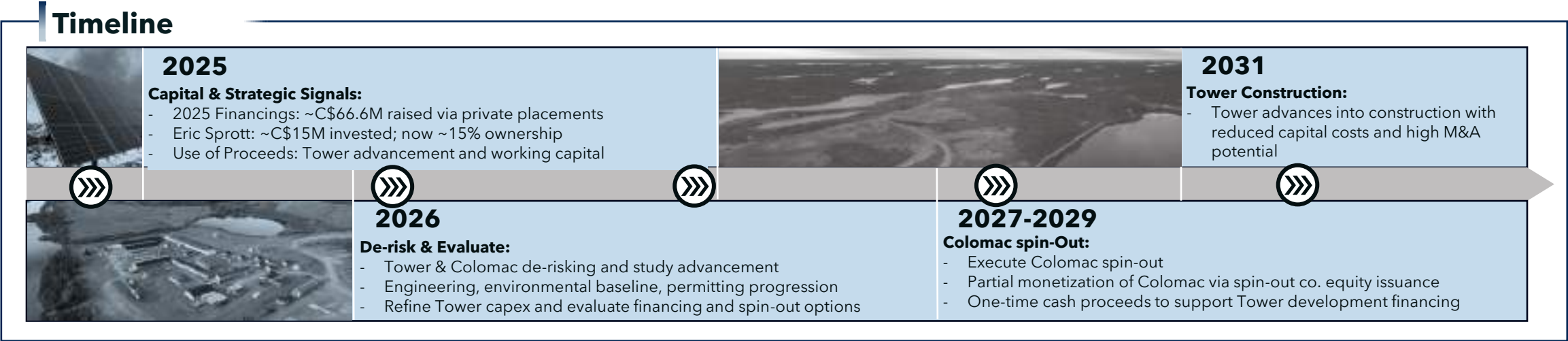
Colomac's value is highly levered to de-risking and gold prices, with our updated base-case driving ~\$2.0B NPV and ~81% IRR. Although, this value does not need to be realized through full development, but through a compelling opportunity to gain value through a spin-out

Base-Case Model Assumptions					
Model	Total OPEX	Total CAPEX	Mine Life	Discount Rate	Gold Price
 STLR	\$2,182M	\$1,321M	13	5%	\$1,600/oz
 STLLR					
 Queen's	\$2,509M	\$1,585M	13	5%	\$3,100/oz



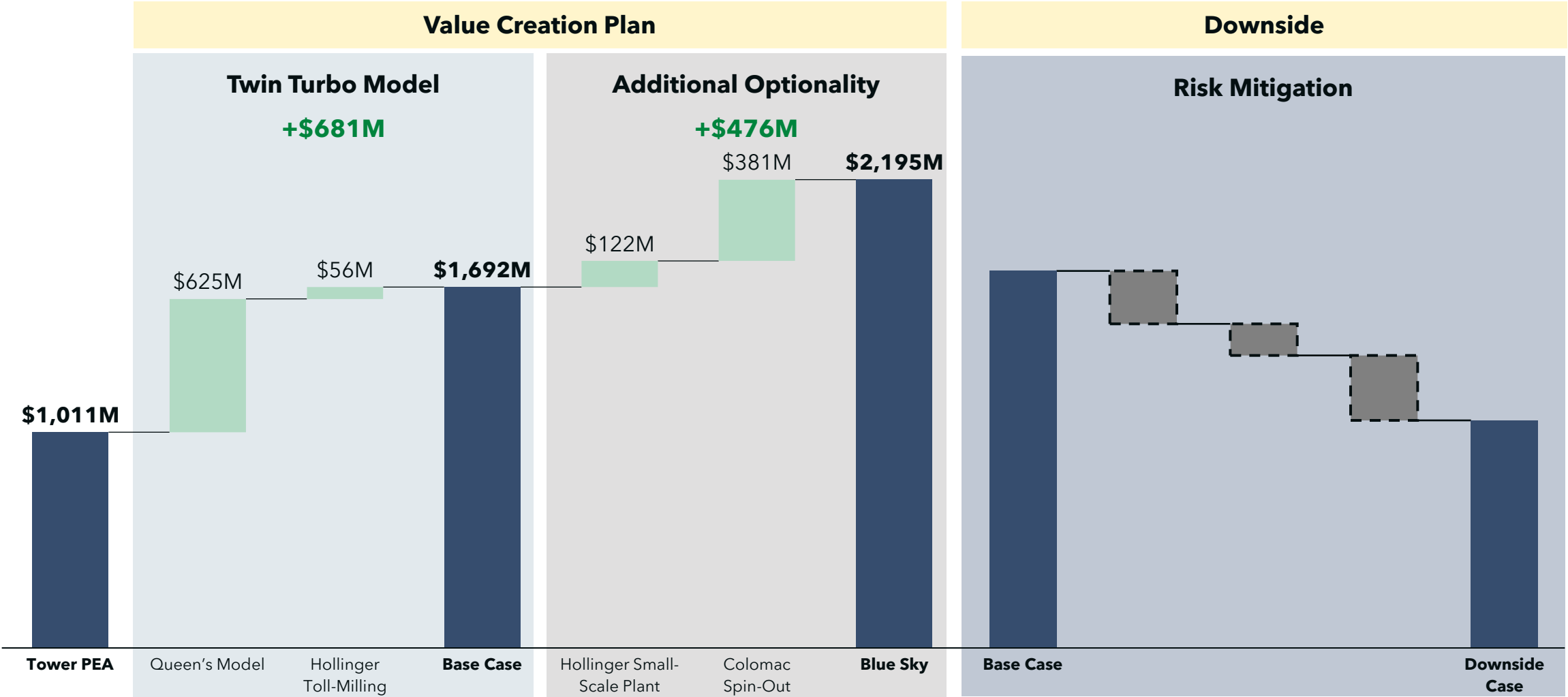
# Highlighting Colomac’s Optionality and Potential for Spin-out

Colomac remains largely unnoticed within STLLR’s current profile, but as Tower is de-risked and progresses toward PFS/FS, STLLR’s strategic priorities will shift, increasing the likelihood of a Colomac spin-out. Modeled net cash to STLLR: \$381M



# NPV Reconciliation: Elevated Blue-Sky Economics

Extended optionality beyond Hollinger through modeled spin-out scenario of Colomac, increasing total NPV by \$476M.



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# De-Risking Through ESG: 3-Pillar Snapshot



## Environment

STLLR Gold focuses on minimizing environmental impact while responsibly advancing its projects toward development. The Company emphasizes efficient energy use, water stewardship, and early environmental baseline studies to support future permitting. At Colomac, STLLR is advancing renewable energy initiatives, including a planned solar installation to reduce diesel dependence. The reprocessing of historic Hollinger tailings presents a strong environmental opportunity by recovering gold while remediating legacy tailings and improving long-term site stability.



## Social

Health, safety, and respectful **engagement with Indigenous** and local communities are central to STLLR Gold's operations. The Company maintains a strong safety culture supported by training, proactive hazard identification, and **transparent reporting**. STLLR works closely with Indigenous governments and partners to **exceed consultation requirements** and advance projects in a manner that respects cultural, environmental, and land-use priorities.











## Governance

STLLR Gold's ESG performance is supported by strong governance and independent Board oversight, including dedicated committees focused on sustainability and risk management. The Company is a member of the Mining Association of Canada's **Towards Sustainable Mining (TSM)** initiative, aligning its practices with industry-leading standards. Comprehensive ethics, anti-corruption, and governance policies ensure ESG considerations are embedded in decision-making as the Company advances its projects.

Top KPIs					
<div>406.6</div> <div>Total amount of gross global Scope 1 GHG emissions (CO2eq t)</div>	<div>41%</div> <div>Female Direct Employees</div>	<div>7,213.8</div> <div>Total energy consumed, electricity and hydrocarbons (GJ)</div>	<div>0</div> <div>Number of fatalities because of work-related injury</div>	<div>0.0</div> <div>Lost Time Injuries Rate (LTIR)</div>	<div>0</div> <div>Non-compliance with laws and regulations</div>

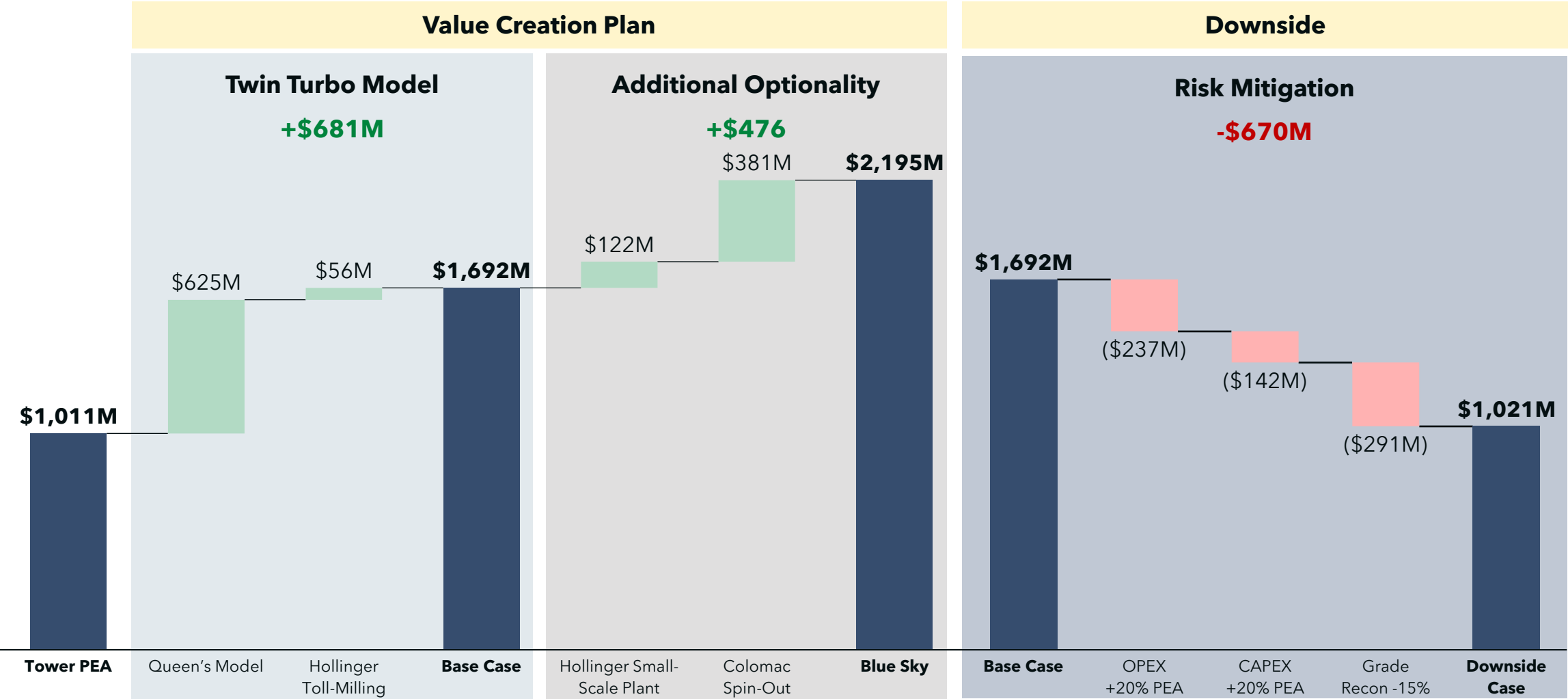
# Identifying and Mitigating Six Potential Project Risks

STTLR Gold has a clear avenue to address potential risk, mitigations including early stakeholder engagement, maintained optionality, optimized production scheduling, and rigorous technical due diligence.

Study to Construction Phase			Technical & Operational		
Risk	Description	Mitigation	Risk	Description	Mitigation
<b>Permits</b> 	<ul style="list-style-type: none"> <li>- Project advancement dependent on timely PFS/FS completion and permitting of process infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>- Early regulator and stakeholder engagement</li> <li>- Maintain development optionality (toll milling vs. custom mill)</li> </ul>	<b>Tower Strip Ratio</b> 	<ul style="list-style-type: none"> <li>- Higher strip ratio increases cost sensitivity and early cash-flow risk</li> </ul>	<ul style="list-style-type: none"> <li>- Optimize pit sequencing to prioritize higher-grade zones</li> <li>- Ongoing pit and cost optimization as data improves</li> </ul>
<b>Tower Gold Financing</b> 	<ul style="list-style-type: none"> <li>- Potential funding gap and exposure to CAPEX escalation</li> <li>- Financing sensitive to gold price and market conditions</li> </ul>	<ul style="list-style-type: none"> <li>- Maintain M&amp;A optionality to monetize non-core assets or consolidate regional value</li> <li>- Evaluate alternative funding structures including royalties, streams, and strategic partners</li> </ul>	<b>Hollinger Tailings Milling</b> 	<ul style="list-style-type: none"> <li>- Limited regional spare capacity increases reliance on toll milling</li> </ul>	<ul style="list-style-type: none"> <li>- Evaluate phased or modular small-scale mill</li> <li>- Optimize cut-off grade and production schedule</li> <li>- Maintain multiple toll milling options</li> </ul>
<b>Market Coverage</b> 	<ul style="list-style-type: none"> <li>- Limited equity research coverage and market awareness</li> <li>- Junior market cyclicalities may constrain low-dilution financing</li> </ul>	<ul style="list-style-type: none"> <li>- Drive value through drilling, resource conversion, and PFS/FS delivery</li> <li>- Targeted investor and institutional outreach</li> </ul>	<b>Tower Resource Quality</b> 	<ul style="list-style-type: none"> <li>- Material portion of the resource remains classified as Inferred (~7-11 Mt), limiting mine plan confidence and financing leverage</li> </ul>	<ul style="list-style-type: none"> <li>- Targeted infill drilling campaign focused on conversion to Indicated classification</li> <li>- Enhanced geological certainty through G-mining completion of 2025 PEA update</li> </ul>

# NPV Reconciliation: Accounting for Potential Downside

Final reconciliation considers project risks, calibrating a downside total NPV of \$1,021M.






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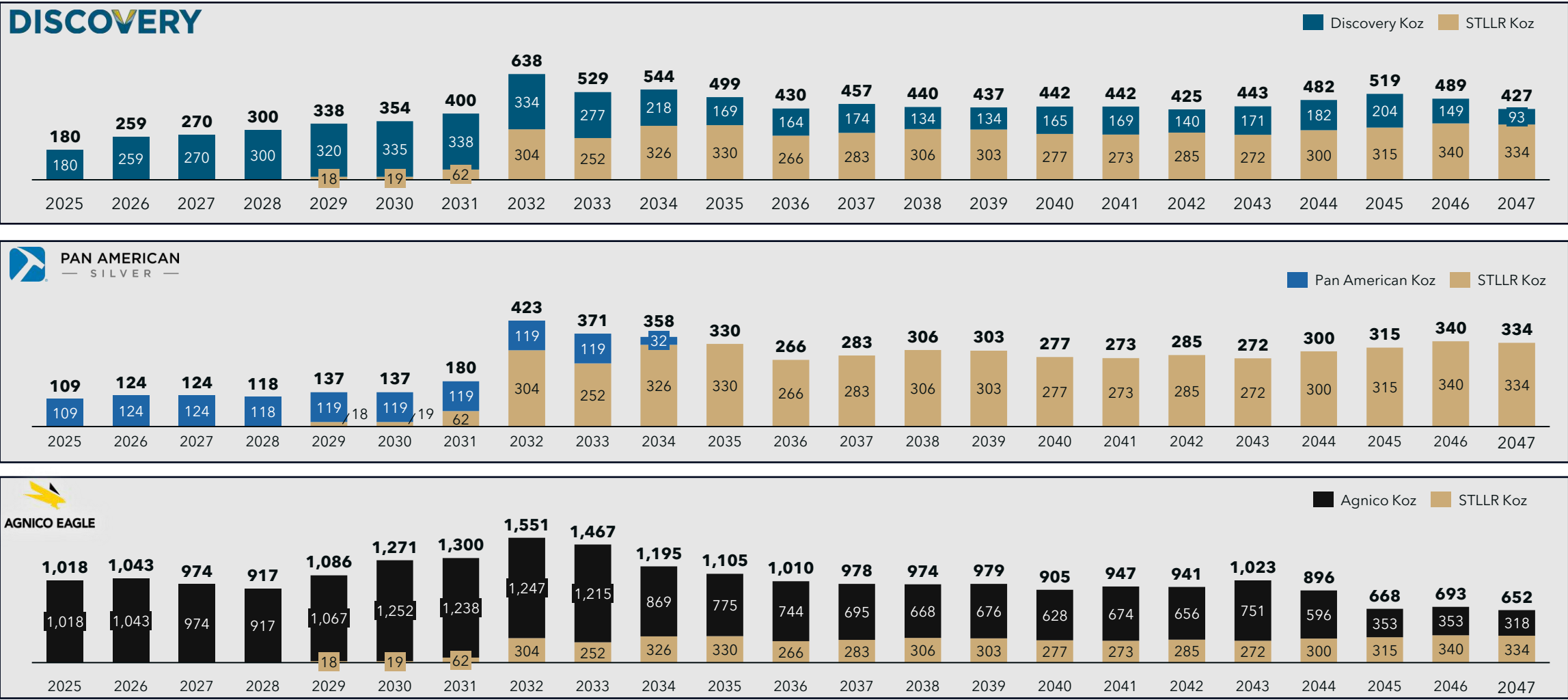
## STLLR Offers Strong Potential as a Regional M&A Target

STLLR screens as a credible M&A target. Queen's identified three potential buyers, given their regional consolidation strategies, proven track records of acquisitions, and production profiles that align with STLLR's timeline. Agnico's ~11% stake further validates strategic interest.

Company			 <b>11% STLLR Owner</b>
Core Focus	Precious metals producer; silver + new gold operations	Major silver producer across Americas	Gold-focused with proven M&A history
Proof of Appetite	<b>Newmont (2025)</b> - Discovery Silver completed a ~\$425M acquisition of the Porcupine Complex located in Timmins	<b>MAG Silver (2025)</b> ~\$2.1B acquisition to secure 44% of the high-grade <b>Juanicipio</b>  <b>Yamana Gold (2023)</b> - Pan American Silver completed a ~\$4.8B acquisition	<b>Yamana Gold - Canadian Assets (2023)</b> - Agnico Eagle acquired Canadian Malartic and Wasamac (Included in \$4.8B arrangement)
Strategic Drivers	<ul style="list-style-type: none"> <li><b>Operational synergies</b> through access to the Dome Mill and existing processing infrastructure, reducing capital intensity and permitting risk</li> </ul>	<ul style="list-style-type: none"> <li><b>Reserve replacement</b> and long-life asset consolidation</li> <li><b>Gold portfolio expansion</b> at scale in established mining jurisdictions</li> <li><b>Operational synergies</b> with Hollinger and Tower (Bell Creek Mill)</li> </ul>	<ul style="list-style-type: none"> <li><b>Abitibi consolidation</b> in a world-class gold district</li> <li><b>Low-risk reserve growth</b> in stable jurisdictions</li> <li><b>Long-life asset focus</b> aligned with disciplined capital allocation</li> </ul>
Cash Position	\$341M	\$870M	\$2,355M
Market Cap	\$CA 9.0B	\$CA 36.0B	\$CA 145.8B

# Acquisition Targets Align with Ontario Gold Production Outlook

Ontario production for these targets is set to roll over in the mid-2030s, creating a reserve-replacement gap. STLLR's profile is positioned to fill that gap with new Ontario ounces as legacy assets mature

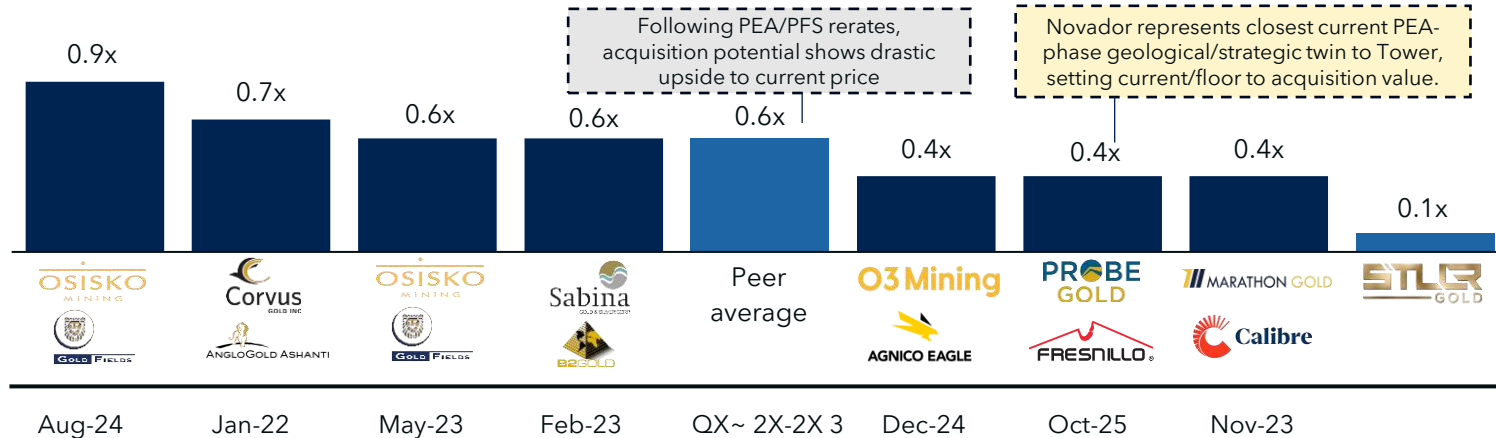


1: Discovery Silver (2025 PEA)  
2: Panamerican Silver (2025-2029 Bloomberg Report, 30-LOM - Resource depletion from AMMRS)  
3: Agnico (2025-2029 Bloomberg Report, 30-LOM - Resource depletion from AMMRS)

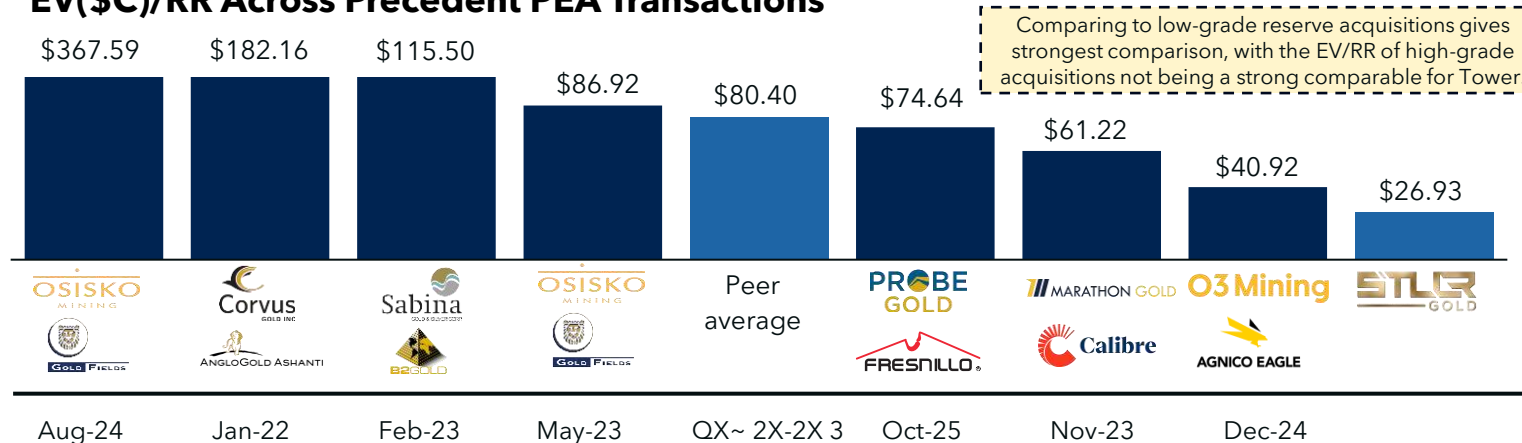
# Precedent Takeout Benchmarks Support Tower Value and Twin Turbo Upside

Using precedent P/NAV and EV/oz benchmarks, Tower screens at ~C\$4.24-C\$5.11/sh vs ~C\$1.72 today (~3-4x). Adding Colomac spin-out and Hollinger value further lifts total upside.

## P/NAV Across Precedent Transactions



## EV(\$C)/RR Across Precedent PEA Transactions



Blue Sky Scenario	2026E	/ Share
Tower Gold NPV	C\$2,192	C\$12.78
Adjusted Acquisition P/NAV	0.40x	
Control Premium	30%	
<b>Tower Acquisition Share Price</b>	<b>C\$5.11</b>	
<b>Blue Sky Scenario</b>	<b>+C\$3.36</b>	
Colomac Spin out	1.00x	\$2.98
Hollinger Small-Scale Plant	0.50x	\$C0.70
Cash, ITM Options, Corp G&A, Exploration	1.00x	(C\$0.31)
Share Price (29-Jan-26)		C\$1.72
<b>Potential Upside / (Downside)</b>	<b>392%</b>	
Blue Sky Scenario	2026E	
Tower Gold Resources + Reserves	6,961 Koz	
Adjusted Acquisition EV/RR	C\$80.40	
Control Premium	30%	
<b>Tower Acquisition Share Price<sup>1</sup></b>	<b>C\$4.24</b>	
<b>Blue Sky Scenario</b>	<b>+C\$3.36</b>	
Share Price (29-Jan-26)		C\$1.72
<b>Potential Upside / (Downside)</b>	<b>342%</b>	

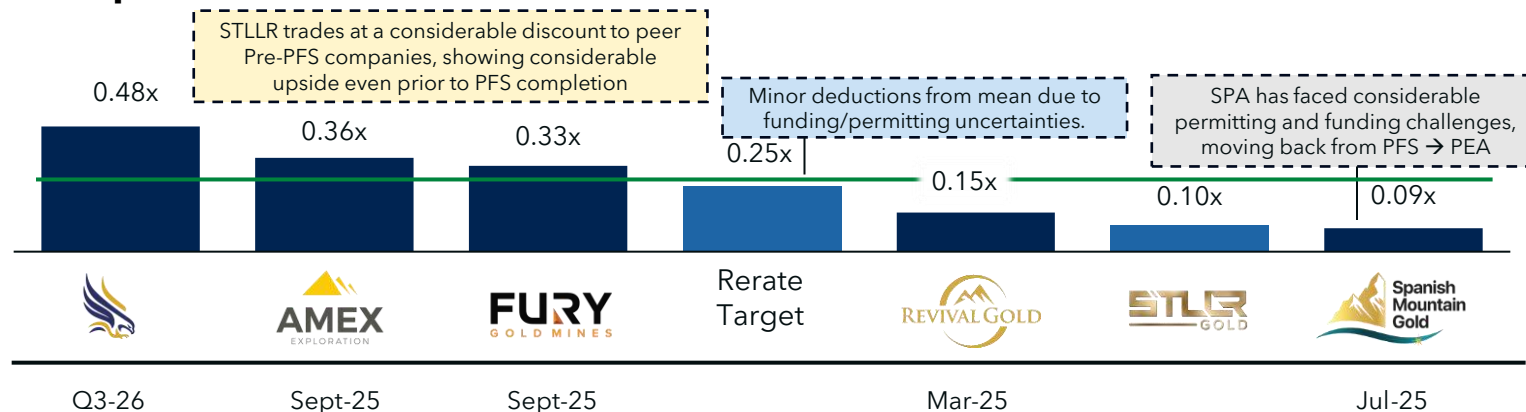
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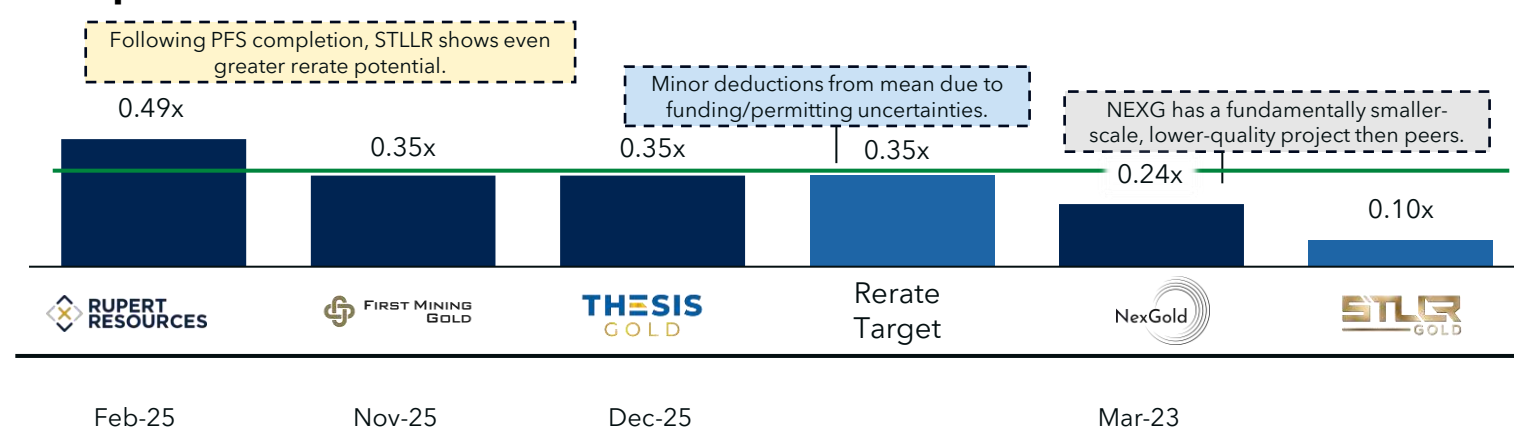
# Re-rated Comparables Push STLLR Towards a Stellar Valuation

In both a rerate to current comparables and a rerate following PFS publication, STLLR demonstrates considerable upside. Ranging from 68% upside on Pre-PFS Consensus' and 142% on PFS Consensus P/NAV's

## Comparable Pre-PFS Consensus P/NAV's



## Comparable PFS Consensus P/NAV's

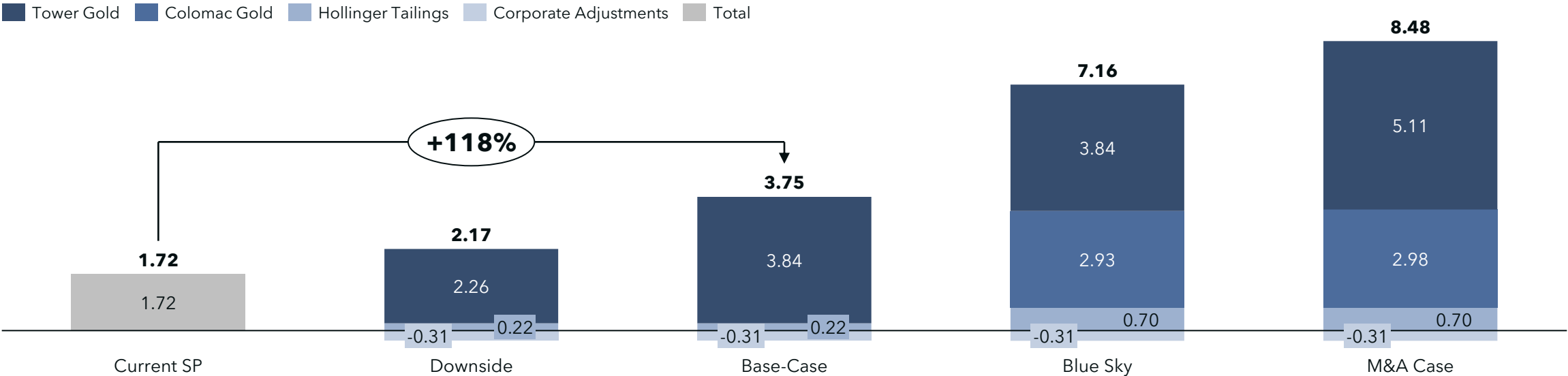


Pre-PFS Scenario	2026E	/ Share
Tower Gold NPV	C\$2,192M	C\$12.78
Adjusted Acquisition P/NAV	0.25x	
<b>Tower Acquisition Share Price</b>	<b>C\$3.20</b>	
<b>Corporate Adjustments</b>	<b>(C\$0.31)</b>	
Cash, ITM Options, Corp G&A, Exploration	1.00x	(C\$0.31)
Share Price (25-Jan-26)	C\$1.72	
<b>Potential Upside / (Downside)</b>	<b>68%</b>	

PFS Scenario	2026E	/ Share
Tower Gold NPV	C\$2,192M	C\$12.78
Adjusted Acquisition P/NAV	0.35x	
<b>Tower Acquisition Share Price</b>	<b>C\$4.47</b>	
<b>Corporate Adjustments</b>	<b>(C\$0.31)</b>	
Cash, ITM Options, Corp G&A, Exploration	1.00x	(C\$0.31)
Share Price (25-Jan-26)	C\$1.72	
<b>Potential Upside / (Downside)</b>	<b>142%</b>	

# Sum-of-the-Parts Valuation Produces Powerful Upside

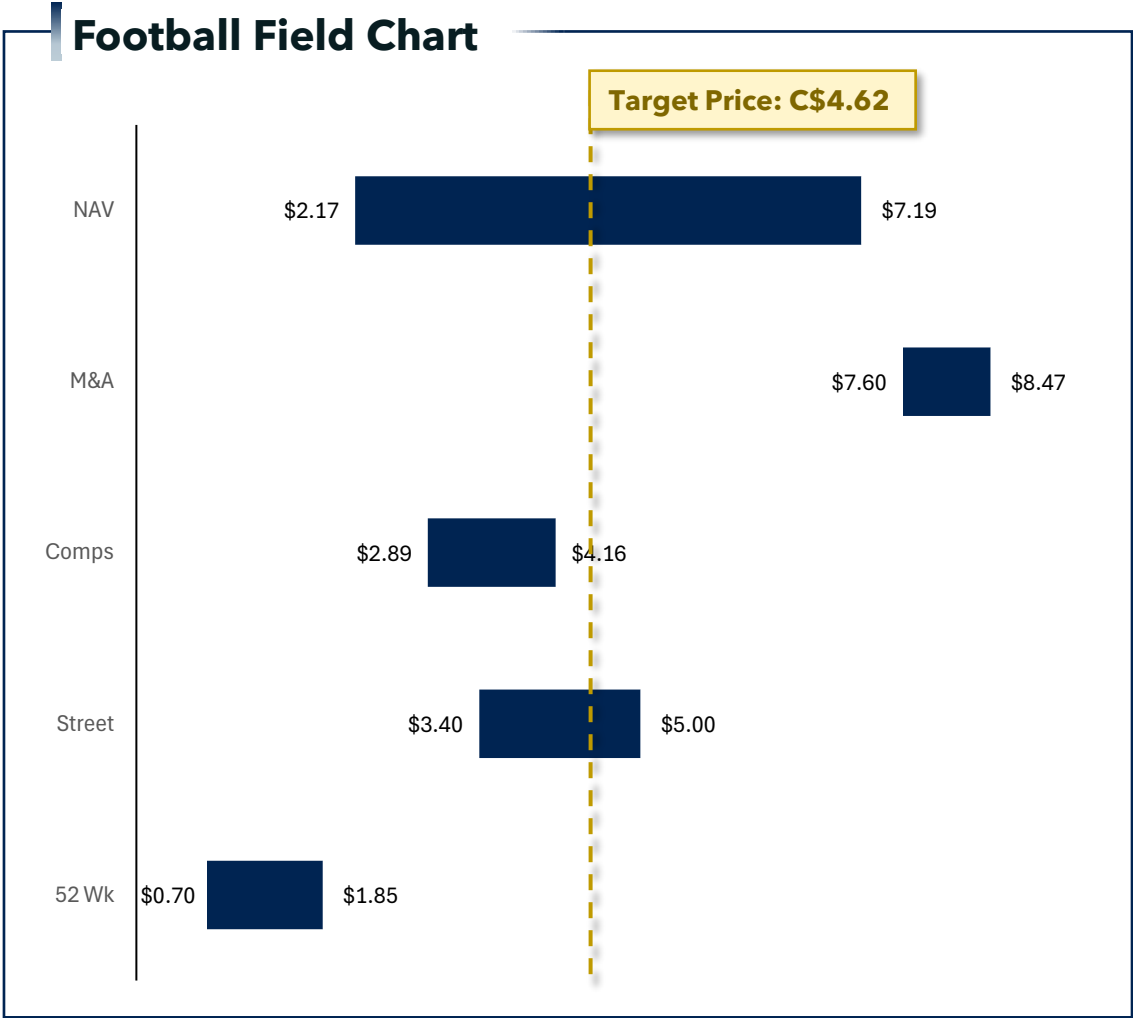
Queen’s modeled sum-of-the-parts valuation shows 118% implied upside on base-case.



Asset	Downside C\$M	Downside NAVx	Downside C\$/sh	Base C\$M	Base NAVx	Base C\$/sh	Blue Sky C\$M	Blue Sky NAVx	Blue Sky C\$/sh	M&A C\$M	M&A NAVx	M&A C\$/sh
Tower Gold	1,293	0.30x	2.26	2,192	0.30x	3.84	2,192	0.30x	3.84	2,192	0.40x	5.11
Colomac Gold	2,687	0.00x	-	2,687	0.00x	-	511	1.00x	2.93	511	1.00x	2.98
Hollinger Tailings	75	0.50x	0.22	75	0.50x	0.22	239	0.50x	0.70	293	0.50x	0.70
Corp Adj	(53)	1.00x	(0.31)	(53)	1.00x	(0.31)	(37)	1.00x	(0.31)	(37)	1.00x	(0.31)
Asset NAV	\$4,001M			\$4,001M			\$2,888M			\$2,888M		
Upside	26%			118%			318%			393%		

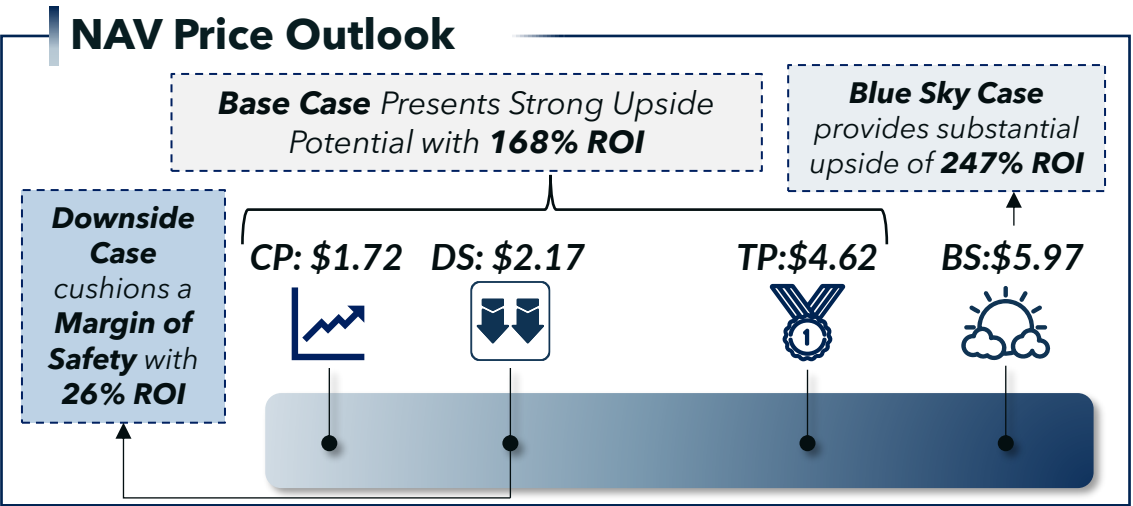
# Weighting the Average: STLLR Gold Target Price

Considering consensus, comparable companies, Queen's models and the potential for an M&A, STLLR's weighted average target prices of \$4.62 with an implied upside of 168%.



### Target Price Methodology

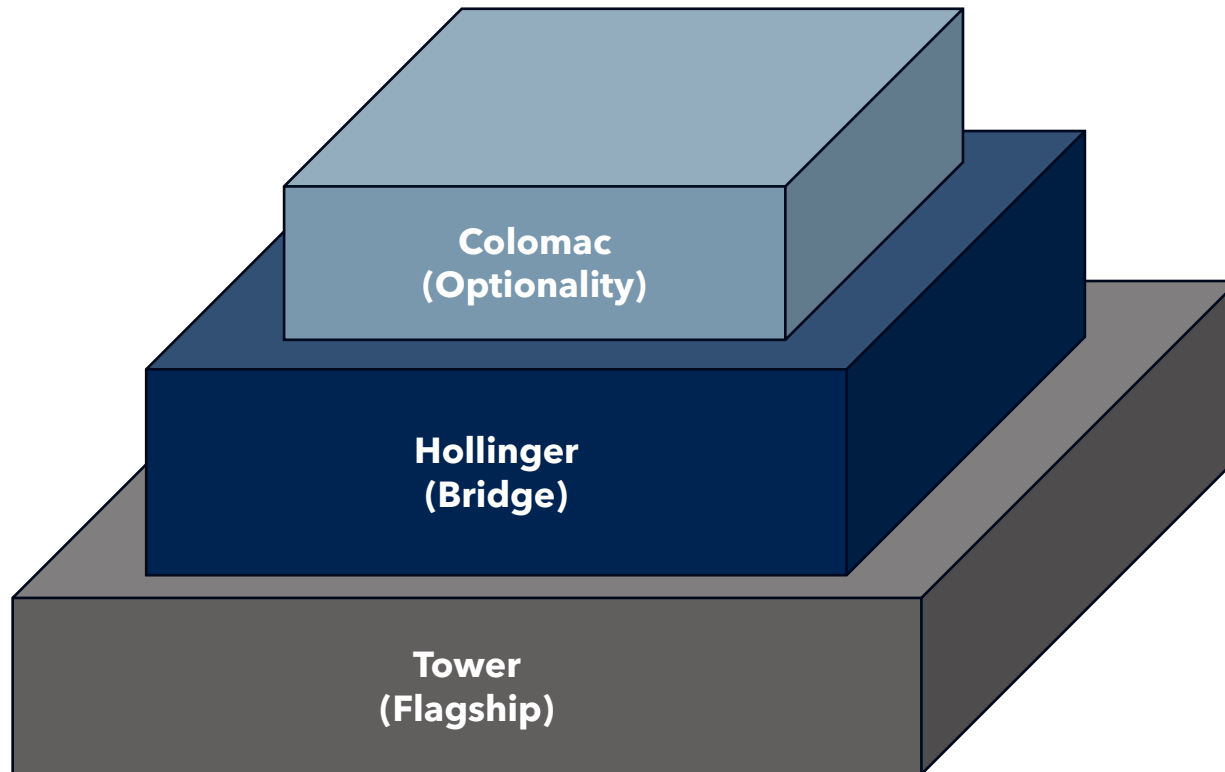
Methodology	Weight	Average
NAV	50%	C\$4.68
M&A	10%	C\$8.04
Comps	30%	C\$3.53
Street	10%	C\$4.20
<b>Target Price</b>	<b>100%</b>	<b>C\$4.62</b>



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## Final Investment Decision



**STRONG BUY**

Target Price:

**C\$4.62**

Implied Upside:

**+168%**

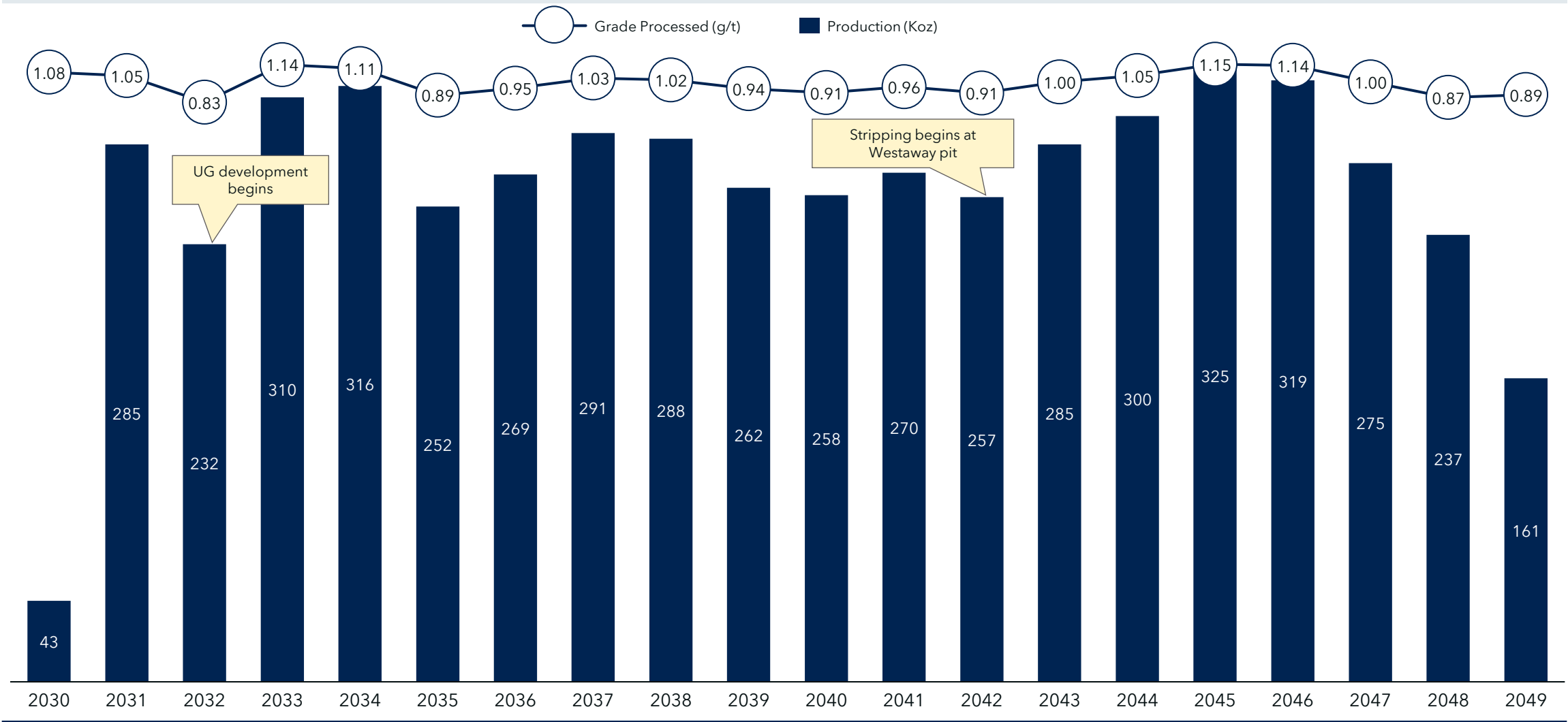
# | Appendix A

## Tower Production Schedule and Resource Size



# Tower Gold Au Base-Case Production Timeline

Under base-case conditions, Tower’s annual Au production averages 262 Koz of gold during its 19-year mine life, setting the stage for durable production throughout the entire LOM.



# | Appendix B

## Hollinger Tailings Reprocessing



# Hollinger Toll Milling Cost Determination

## Bell Creek - Pan American Silver

0

Permitted Capacity	<i>dmtpd</i>	5359 NI 43-101
Operating Throughput	<i>dmtpd</i>	4400 NI 43-101
Excess Capacity	<i>dmtpd</i>	1300 Add ~341 tpd to account for BC drop in throughput towards LOM
Mill Opex	<i>US\$/tonne</i>	19.01 NI 43-101
Comminution Cost	<i>US\$/tonne</i>	5.70 Assume 35% of OPEX is crushing & grinding; 911 metallurgist
Toll Mill Opex	<i>US\$/tonne</i>	13.31
20% Profit Margin	<i>US\$/tonne</i>	2.66
<b>Toll Mill Fee</b>	<b><i>US\$/tonne</i></b>	<b>15.97</b>

**Toll Mill Cost** *US\$/day* **20,758.92**

## Dome Mill - Discovery Silver

Permitted Capacity	<i>dmtpd</i>	15000 NI 43-101
Operating Throughput	<i>dmtpd</i>	12000 NI 43-101
Excess Capacity	<i>dmtpd</i>	3000
Mill Opex	<i>US\$/tonne</i>	15.82 NI 43-101
Comminution Cost	<i>US\$/tonne</i>	4.75 Assume 35% of OPEX is crushing & grinding; 911 metallurgist
Toll Mill Opex	<i>US\$/tonne</i>	11.07
20% Profit Margin	<i>US\$/tonne</i>	2.21
<b>Toll Mill Fee</b>	<b><i>US\$/tonne</i></b>	<b>13.29</b>

**Toll Mill Cost** *US\$/day* **39,866.40**

## Redstone Mill - Northern Sun Resources

Permitted Capacity	<i>dmtpd</i>	1500 Press Releases
Operating Throughput	<i>dmtpd</i>	800 Press Releases
Excess Capacity	<i>Dmtpd</i>	700
Mill Opex	<i>US\$/tonne</i>	17.42 Assume average of BC/Dome
Comminution Cost	<i>US\$/tonne</i>	5.22 Assume 35% of OPEX is crushing & grinding; 911 metallurgist
Toll Mill Opex	<i>US\$/tonne</i>	12.19
20% Profit Margin	<i>US\$/tonne</i>	2.44
<b>Toll Mill Fee</b>	<b><i>US\$/tonne</i></b>	<b>14.63</b>

**Toll Mill Cost** *US\$/day* **10,240.02**

## Hollinger Tailings - STLLR

Combined Operating Capacity	<i>Dmtpd</i>	5000
-----------------------------	--------------	------

Combined Toll Mill Cost *US\$/day* 70,865.34

**Average Toll Mill Cost** *US\$/tonne* **14.17 Weighted average by tonnage**



## Au Circuit Mass Balance

The flowsheet illustrates the processing of tailings from ROM (Run of Mine) through several stages:

- ROM:** Feed rate is 0.35 g/t Au, 223 dmtph. Total gold content is 78 g Au.
- Leach/CIP:** Leach/CIP Au Rec = 87.50%. This section includes Leach Tanks and CIP Tanks. The output is 4.5 dmtph Tailings.
- EW (Electrowinning):** EW Au Rec = 95%. The output is 9.5 dmtph Tailings.
- DF (Dore Flotation):** DF Au Rec = 95%. The output is 27 dmtph Tailings.
- Dore:** The final product is Dore, with a rate of 180 dmtph and a gold content of 63 g Au.
- Other streams:**
  - Thickener output: 1.9 dmtph Tailings.
  - Acid Wash & Elution output: 1.9 dmtph Tailings.
  - Regenerated Car Box output: 1.9 dmtph Tailings.

**Summary of Tailings:**

- 4.5 dmtph Tailings (from Leach/CIP)
- 9.5 dmtph Tailings (from EW)
- 27 dmtph Tailings (from DF)
- 1.9 dmtph Tailings (from Thickener)
- 1.9 dmtph Tailings (from Acid Wash & Elution)
- 1.9 dmtph Tailings (from Regenerated Car Box)

**Legend:**

- 0.35 g/t Au
- 223 dmtph
- 78 g Au
- Leach/CIP Au Rec = 87.50%
- EW Au Rec = 95%
- DF Au Rec = 95%
- 180 dmtph
- 63 g Au
- Circuit Au Rec = 80.65%

**Hoffinger Tailings Flowsheet**

Rev	Date	By	App
HT MM	01/2026	OG	A

**Circuit Availability:** 92%

Stream	Feed		Concentrate		Tailings		Rec.
	DMTPH	Au [g]	DMTPH	Au [g]	DMTPH	Au [g]	
Cyclones	223.00	78.05	218.54	76.49	4.46	1.56	0.98
Leach/CIP	218.54	76.49	191.22	66.93	27.32	9.56	0.88
EW	191.22	66.93	189.31	66.26	1.91	0.67	0.99
Dore furnace	189.31	66.26	179.84	62.95	9.47	3.31	0.95
Overall Circuit							80.65%

# Proposed Hollinger Tailings Small-Scale Plant Location



# Appendix B

## Au Circuit Sizing & Costing: Hydrocyclones

Design Parameter	Units	Value	Source
Overall Mill Parameters			
Mill Availability	%	92	Assume 24 hrs/day, 365 days/year
Au Head Grade	g/t	0.35	MRE
Au Overall Recovery	%	80.65	
ROM Tonnage (dry)	dmpth	4932	Calc assuming 1.8 Mtpa
Feed (dry)	dmpth	223	Calc
ROM Top Size	microns	425	MRE, assume particle size of ROM
Hydrocyclones			
S.G. Ore	-	2.7	Assume tailings mined quartz-carbonate vein, MRE
Target Particle Size	um	123	P80 -20 mesh screening, MRE
D50C (application)	um	154	CAPCOSTS
Circulating Load	%	0	Assume no regrind or recirculation of CUF
Operating Pressure	kPa	76	Assumption based on gold sands recovery methods
Recovery to CUF	%	98	911 Metallurgist; assume mostly fines
Feed			
Dry Tonnage	dmtph	223	
Density	%	68	
Slurry Tonnage	wmtph	331	
Water	tph	107	
Pulp S.G.	-	1.74	
Volumetric Flowrate	m3/h	189.93	
Volumetric Flowrate	l/s	52.76	
Density	%(v/v)	43.55	
Overflow			
Dry Tonnage	dmtph	4.47	
Density	%	25	Assumption based on gold sands recovery
Wet Tonnage	wmtph	17.87	
Water	tph	13.40	
Pulp S.G.	-	1.19	
Volumetric Flowrate	m3/h	15.06	
Volumetric Flowrate	l/s	4.18	
Density	%(v/v)	10.99	
Underflow			
Dry Tonnage	dmtph	218.88	
Density	%	70.00	Assumption based on gold tailings recovery
Wet Tonnage	wmtph	312.69	
Water	tph	93.81	
Pulp S.G.	-	1.79	
Volumetric Flowrate	m3/h	174.87	
Volumetric Flowrate	l/s	48.58	
Density	%(v/v)	46.36	
Correction Factors			
Feed Density	-	11.78	911 Metallurgist
Pressure	-	0.97	911 Metallurgist
Ore S.G.	-	0.99	911 Metallurgist
Sizing			
D50C (base)	um	13.62	CapCosts Textbook
Diameter	cm	91.44	McLanahan S1036
Capacity Single Cyclone	l/s	132	McLanahan S1036
Operating Cyclones Required	-	3	
Apex Diameter	cm	15	911 Metallurgist
Cyclone Cluster Cost	US\$	206,099.53	CapCosts Textbook - rubber lined

## Appendix B

# Au Circuit Sizing & Costing: Direct Leaching

Design Parameter	Units	Value	Source
Cyanide Leach			
ROM Tonnage (dry)	dmptd	4932	Calc assuming 1.8 Mtpa
Daily volume to circuit	lpd	3861187	
Agitated Leach Tanks			
Volume per tank	m3	473.45	CM Equipment - Cyanidation Tanks
Volume to tanks	m3/day	3861	
Number of tanks required	-	8	
<b>Leach Tank Costs</b>	<b>US\$</b>	<b>1,288,569.86</b>	
CIP Cells			
Volume to cells	lpd	3861187	
Volume per cell	l	598629.5	
Number CIP Cells Required	-	7	
Cost per cell	US\$	223,200	CM Mineral Processing - 60 inch impeller diameter
Total power requirement	HP	91	
<b>CIP Cells Cost</b>	<b>US\$</b>	<b>1,562,400</b>	
Tailings Thickener			
Required Settling Area	sqm	105.1	CM Equipment - Au cyanide slimes, tonnage basis
Thickener diameter	m2	11.57	
<b>Thickener Cost</b>	<b>US\$</b>	<b>69,629.18</b>	<b>CapCosts Textbook</b>
Strip Tank			
Tank unit capacity	l	567620.5	CM Mineral Processing
Number of tanks required		1	
Total power requirement	HP	0.75	
<b>Strip Tank Cost</b>	<b>US\$</b>	<b>90,600.00</b>	<b>CM Equipment - 45.4 kg system</b>
Carbon Regeneration Kiln			
Unit Capacity	mtph	2.25	CM Equipment - Indirected fired rotary kiln 1.5m diameter
Total power requirement	HP	5	CM Equipment
<b>Kiln Cost</b>	<b>US\$</b>	<b>1,329,800</b>	<b>CM Equipment</b>
Adsorption & Elution			
<b>Adsorption &amp; Elution Costs</b>	<b>US\$</b>	<b>2,784,000.00</b>	<b>Journal of The South African Institute of Mining and Metallurgy - 5.2/3.5% CAPEX</b>
EW & Refining			
Electrowinning			
EW Cell Unit Capacity	cm3	226535	CM Mineral Processing
Number of cells required		2	
<b>EW Cell Cost</b>	<b>US\$</b>	<b>236,000.00</b>	<b>CM Equipment - 15 cathodes per cell</b>
Dore Furnace			
Electricity input	kw	75.00	CM Equipment - Induction furnace, 136 kg capacity
<b>Furnace Cost</b>	<b>US\$</b>	<b>90,000.00</b>	<b>CM Equipment</b>
Detox Circuit			
<b>Detox Capital</b>	<b>US\$</b>	<b>320,000</b>	<b>Journal of The South African Institute of Mining and Metallurgy - 1% CAPEX</b>

## Appendix B

# Au Circuit Sizing & Costing: Operating Costs

Operating Specification	Units	Value	Source
Sodium Cyanide (NaCN)			
Daily Consumption	kg/day	2,626.56	Zenith Minerals - 0.5-3.0 kg/tonne ore, CM Mineral Processing
Unit Cost	US\$/kg	2.07	Market value, North America
Daily Cost	US\$/day	5,436.99	
Cost per tonne processed	US\$/mt	1.10	
Lime (CaO)			
Daily Consumption	kg/day	10,506.25	Zenith Minerals - 2-10 kg/tonne, CM Mineral Processing
Unit Cost	US\$/kg	0.5	Market value, North America
Daily Cost	US\$/day	5,253.13	
Cost per tonne processed	US\$/mt	1.07	
Caustic Soda			
Daily Consumption	kg/day	661.00	CM Mineral Processing
Unit Cost	US\$/kg	0.518	Market value, North America
Daily Cost	US\$/day	342.40	
Cost per tonne processed	US\$/mt	0.07	
Nitric Acid			
Daily Consumption	kg/day	11.34	CM Mineral Processing
Unit Cost	US\$/kg	0.508	Market value, North America
Daily Cost	US\$/day	5.76	
Cost per tonne processed	US\$/mt	<0.01	
Sulfur Dioxide			
Daily Consumption	kg/day	550.00	CM Mineral Processing
Unit Cost	US\$/kg	0.289	Market value, North America
Daily Cost	US\$/day	158.95	
Cost per tonne processed	US\$/mt	0.03	
Carbon			
Daily Consumption	kg/day	183.86	Zenith Minerals - 10-50 g/tonne ore
Unit Cost	US\$/kg	3	911 Metallurgist
Daily Cost	US\$/day	551.58	
Cost per tonne processed	US\$/mt	0.11	
NaCN Destruction (CuSO4)			
Unit Cost	US\$/day	2626.56	SGS - US \$1/ kg NaCN consumed
Cost per tonne processed	US\$/mt	0.53	
Power			
Electricity Consumption	kwh/day	72137.6	CM Mineral Processing
Unit Cost	US\$/kwh	0.10	Ontario TOU mid-peak rates, convert to USD
Daily Cost	US\$/day	7,474.90	
Cost per tonne processed	US\$/mt	1.52	
Maintenance & Spares			
Total Cost Over LOM	US\$	130,229.97	Zenith Minerals - 3-5% Leach/CIP CAPEX
Cost per tonne processed	US\$/mt	1.32	
Labor			
Hourly Labor	US\$/mt	3.12	CM Mineral Processing; assume 35% less full mill OPEX
Hourly Staff	US\$/mt	1.391	CM Mineral Processing; assume 35% less full mill OPEX
Misc.			
Miscellaneous	US\$/mt	1.47	CM Mineral Processing
<b>Total OPEX</b>	<b>US\$/mt milled</b>	<b>11.73</b>	

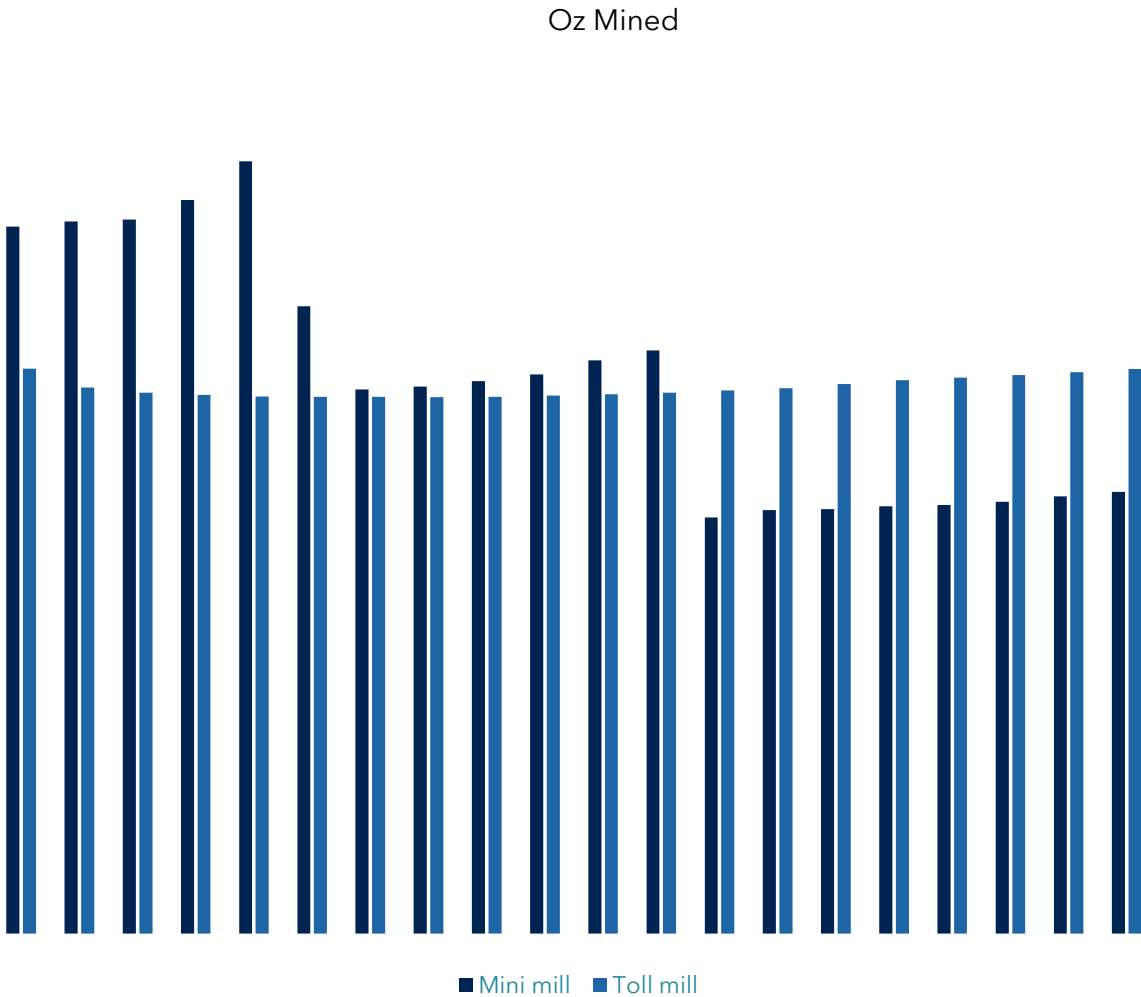
# | Appendix C

## Hollinger Tailings Block Model, and Mine Plan

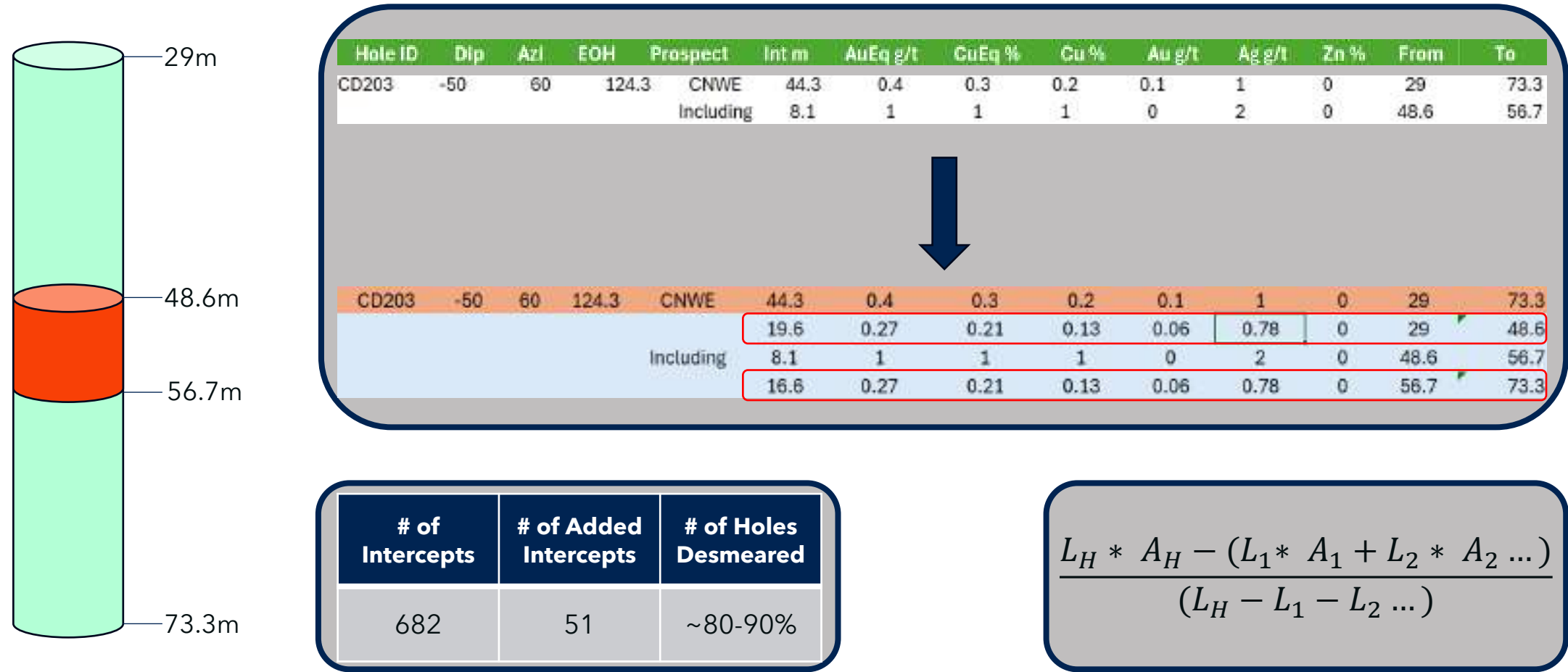


# Comparison of Toll Milling Plan to Small Scale Plant

	Toll Milling Mine Plan	Small-Scale Plant Mine Plan
Mining cost (\$/t)	2.79	2.79
Processing cost (\$/t)	14.17	11.73
G&A (\$/t)	0.59	0.59
Transport cost (\$/t)	2.24	0.00
Recovery (%)	72.0	80.6
Mine life (years)	20	20



# Desmearing Drill Hole Data



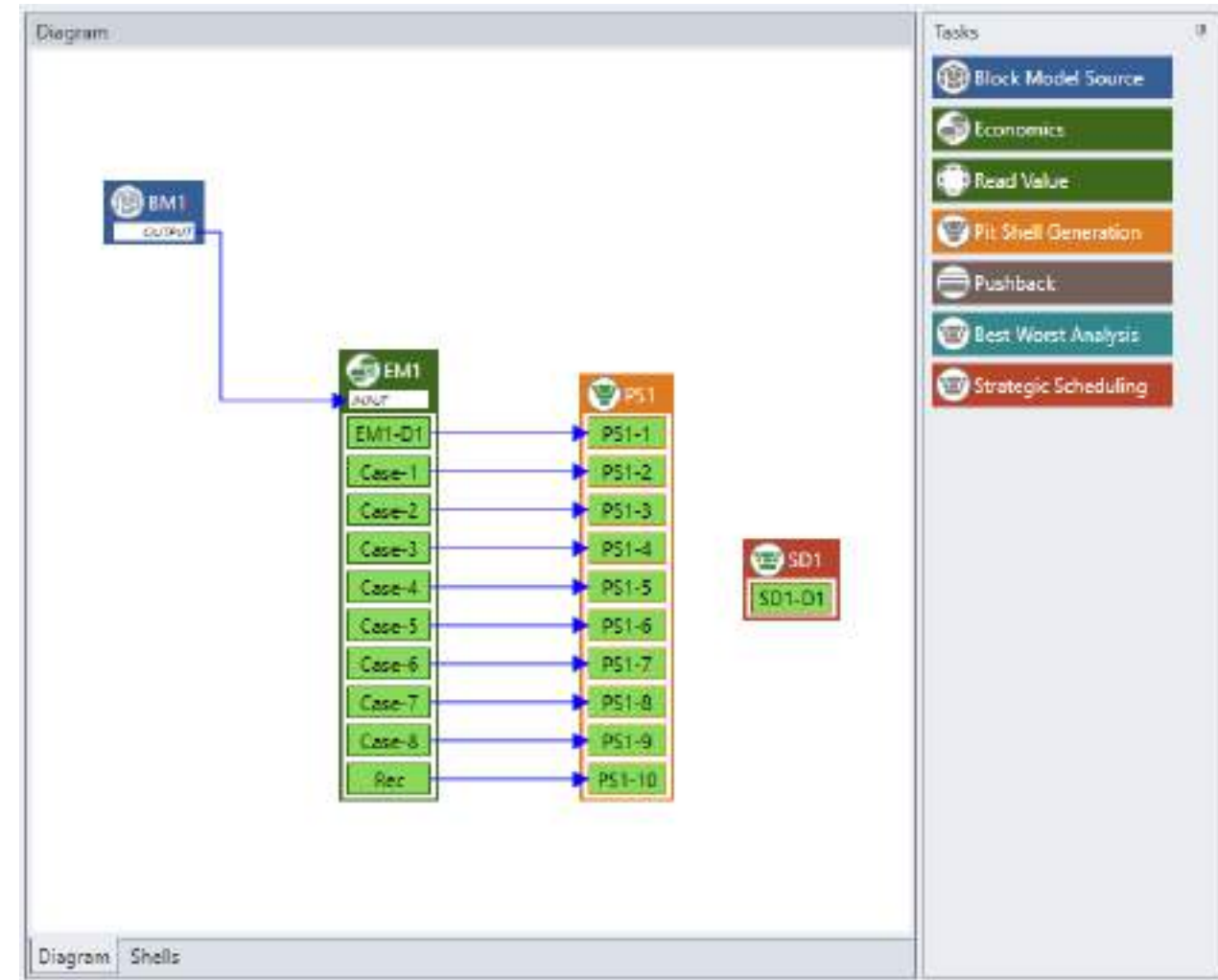
## Block Model and Estimation Parameters

Queen's model is benchmarked against the Hollinger Tailings MRE using block model and ID<sup>2</sup> estimation inputs.

Parameter	Hollinger Tailings MRE (Disclosed)	Queen's Model
Software (block model / estimation)	Datamine Studio RM	Vulcan
Coordinate system	UTM	UTM
Parent block size (m)	10 x 10 x 1	10 x 10 x 1
Minimum sub-block size (m)	2.5 x 2.5 x 0.5	2.5 x 2.5 x 0.5
Composite length (m)	1	1
Gold grade capping value (g/t Au)	1.3	1.3
Estimation method	Inverse Distance Squared	Inverse Distance Squared
Number of passes	2	2
Search shape	Ellipsoid	Ellipsoid
Search orientation / anisotropy	No discernible trend; Northing = Easting search distances	
Maximum samples from a single hole	3	3
Domain Information	Hard boundaries between all domains except between Phase 2 wall and cells	Created domains for ponds and did not mine

# Hexagon MinePlan Project Evaluator Parameters

Parameter	Queen's Mine Plan
Destinations	Mill, Waste
Mining cost (\$/t)	2.79
Processing cost for toll milling (\$/t)	11.73
Processing cost for mini mill (\$/t)	14.17
Transport cost for toll milling (\$/t)	2.24
G&A (\$/t)	0.59
Recovery for toll milling	72.0%
Recovery for mini mill	80.6%
Pit shell generation method	Pseudoflow
Pit shell slope angle	30°
Number of pit shells in schedule	4
Scheduling objective	Optimize NPV
Optimality gap	0.02
Tonnage constraint	=1,825,000 t/y



# Hollinger Tailings Mining Equipment and Capital Cost

## Loading Productivities

Loading Productivities and Truck Match		
Loader	Caterpillar 992K	
Truck	Caterpillar 777G	
Bucket Capacity	m <sup>3</sup>	10.7
<b>Bucket Capacity</b>	<b>tonne</b>	<b>18.7</b>
Truck Capacity	m <sup>3</sup>	60.2
Truck Capacity	tonne	91
Insitu Bulk Density	t/m <sup>3</sup>	1.6
Bulk Factor		1.4
Loose Density	t/m <sup>3</sup>	1.14
Moisture	%	5%
Fill Factor		0.8
Effective Bucket Capacity	m <sup>3</sup>	8.56
Wet/Loose Density	t/m <sup>3</sup>	1.20
<b>Tonnes/Pass</b>	<b>tonne</b>	<b>10.30</b>
Theoretical Passes (Weight)		8.84
Actual Passes		6
Truck Load	m <sup>3</sup>	51
<b>Truck Load</b>	<b>tonne</b>	<b>62</b>
Truck Fill % (Volume)		85%
Truck Fill % (Weight)		68%
Loader Cycle Time	min	0.6
Loader Spot Time	min	1.4
Load Time per Truck	min	5
Maximum Truck Loads per hour	trucks/hr	12
Max Tonnes per hour	tph	780
Utilization after operating delays		83%
Maximum Productivity (dry t/OpH)		650
<b>FS Planning Assumption (dry t/OpH)</b>		<b>700</b>
Maximum Productivity (dt/yr)		1,839,199

Fleet Assumptions		Cost Per Unit	Total CAPEX
Wheel Loader	1	2,907,100	2,907,100
CAT 777	3	1,882,600	5,647,800
Grader	1	730,000	730,000
Support Equipment	1	1,856,980.0	1,856,980.0
Contingency	1	1,114,188.0	1,114,188.0
<b>Total Equipment Capital</b>			<b>12,256,068</b>

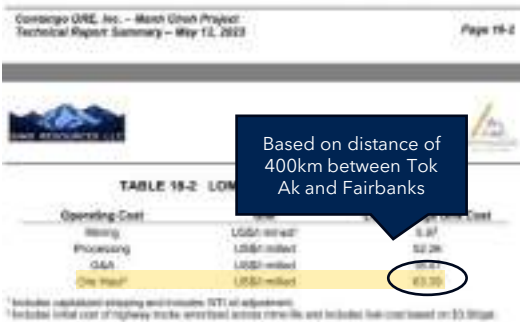
Loaders, Wheel						
Description	Bucket Capacity		Max. Lift Height (ft)	Max. Lift Height (m)	Max. Lift Capacity (lb)	Max. Lift Capacity (kg)
	Standard	Optional				
12 cu yd (9.1 m³) bucket, 9.2 m (30 ft) dump height	12.0	15.6	9.2	30	34	1,311,000
14 cu yd (10.7 m³) bucket, 9.2 m (30 ft) dump height	14.0	18.2	9.2	30	34	1,377,000
16 cu yd (12.1 m³) bucket, 9.2 m (30 ft) dump height	16.0	20.8	9.2	30	34	1,443,000
18 cu yd (13.8 m³) bucket, 9.2 m (30 ft) dump height	18.0	23.4	9.2	30	34	1,509,000
20 cu yd (15.5 m³) bucket, 9.2 m (30 ft) dump height	20.0	26.0	9.2	30	34	1,575,000
22 cu yd (17.2 m³) bucket, 9.2 m (30 ft) dump height	22.0	28.6	9.2	30	34	1,641,000
24 cu yd (18.9 m³) bucket, 9.2 m (30 ft) dump height	24.0	31.2	9.2	30	34	1,707,000
26 cu yd (20.6 m³) bucket, 9.2 m (30 ft) dump height	26.0	33.8	9.2	30	34	1,773,000
28 cu yd (22.3 m³) bucket, 9.2 m (30 ft) dump height	28.0	36.4	9.2	30	34	1,839,000
30 cu yd (24.0 m³) bucket, 9.2 m (30 ft) dump height	30.0	39.0	9.2	30	34	1,905,000
32 cu yd (25.7 m³) bucket, 9.2 m (30 ft) dump height	32.0	41.6	9.2	30	34	1,971,000
34 cu yd (27.4 m³) bucket, 9.2 m (30 ft) dump height	34.0	44.2	9.2	30	34	2,037,000
36 cu yd (29.1 m³) bucket, 9.2 m (30 ft) dump height	36.0	46.8	9.2	30	34	2,103,000
38 cu yd (30.8 m³) bucket, 9.2 m (30 ft) dump height	38.0	49.4	9.2	30	34	2,169,000
40 cu yd (32.5 m³) bucket, 9.2 m (30 ft) dump height	40.0	52.0	9.2	30	34	2,235,000
42 cu yd (34.2 m³) bucket, 9.2 m (30 ft) dump height	42.0	54.6	9.2	30	34	2,301,000
44 cu yd (35.9 m³) bucket, 9.2 m (30 ft) dump height	44.0	57.2	9.2	30	34	2,367,000
46 cu yd (37.6 m³) bucket, 9.2 m (30 ft) dump height	46.0	59.8	9.2	30	34	2,433,000
48 cu yd (39.3 m³) bucket, 9.2 m (30 ft) dump height	48.0	62.4	9.2	30	34	2,499,000
50 cu yd (41.0 m³) bucket, 9.2 m (30 ft) dump height	50.0	65.0	9.2	30	34	2,565,000
52 cu yd (42.7 m³) bucket, 9.2 m (30 ft) dump height	52.0	67.6	9.2	30	34	2,631,000
54 cu yd (44.4 m³) bucket, 9.2 m (30 ft) dump height	54.0	70.2	9.2	30	34	2,697,000
56 cu yd (46.1 m³) bucket, 9.2 m (30 ft) dump height	56.0	72.8	9.2	30	34	2,763,000
58 cu yd (47.8 m³) bucket, 9.2 m (30 ft) dump height	58.0	75.4	9.2	30	34	2,829,000
60 cu yd (49.5 m³) bucket, 9.2 m (30 ft) dump height	60.0	78.0	9.2	30	34	2,895,000
62 cu yd (51.2 m³) bucket, 9.2 m (30 ft) dump height	62.0	80.6	9.2	30	34	2,961,000
64 cu yd (52.9 m³) bucket, 9.2 m (30 ft) dump height	64.0	83.2	9.2	30	34	3,027,000
66 cu yd (54.6 m³) bucket, 9.2 m (30 ft) dump height	66.0	85.8	9.2	30	34	3,093,000
68 cu yd (56.3 m³) bucket, 9.2 m (30 ft) dump height	68.0	88.4	9.2	30	34	3,159,000
70 cu yd (58.0 m³) bucket, 9.2 m (30 ft) dump height	70.0	91.0	9.2	30	34	3,225,000
72 cu yd (59.7 m³) bucket, 9.2 m (30 ft) dump height	72.0	93.6	9.2	30	34	3,291,000
74 cu yd (61.4 m³) bucket, 9.2 m (30 ft) dump height	74.0	96.2	9.2	30	34	3,357,000
76 cu yd (63.1 m³) bucket, 9.2 m (30 ft) dump height	76.0	98.8	9.2	30	34	3,423,000
78 cu yd (64.8 m³) bucket, 9.2 m (30 ft) dump height	78.0	101.4	9.2	30	34	3,489,000
80 cu yd (66.5 m³) bucket, 9.2 m (30 ft) dump height	80.0	104.0	9.2	30	34	3,555,000
82 cu yd (68.2 m³) bucket, 9.2 m (30 ft) dump height	82.0	106.6	9.2	30	34	3,621,000
84 cu yd (69.9 m³) bucket, 9.2 m (30 ft) dump height	84.0	109.2	9.2	30	34	3,687,000
86 cu yd (71.6 m³) bucket, 9.2 m (30 ft) dump height	86.0	111.8	9.2	30	34	3,753,000
88 cu yd (73.3 m³) bucket, 9.2 m (30 ft) dump height	88.0	114.4	9.2	30	34	3,819,000
90 cu yd (75.0 m³) bucket, 9.2 m (30 ft) dump height	90.0	117.0	9.2	30	34	3,885,000
92 cu yd (76.7 m³) bucket, 9.2 m (30 ft) dump height	92.0	119.6	9.2	30	34	3,951,000
94 cu yd (78.4 m³) bucket, 9.2 m (30 ft) dump height	94.0	122.2	9.2	30	34	4,017,000
96 cu yd (80.1 m³) bucket, 9.2 m (30 ft) dump height	96.0	124.8	9.2	30	34	4,083,000
98 cu yd (81.8 m³) bucket, 9.2 m (30 ft) dump height	98.0	127.4	9.2	30	34	4,149,000
100 cu yd (83.5 m³) bucket, 9.2 m (30 ft) dump height	100.0	130.0	9.2	30	34	4,215,000
102 cu yd (85.2 m³) bucket, 9.2 m (30 ft) dump height	102.0	132.6	9.2	30	34	4,281,000
104 cu yd (86.9 m³) bucket, 9.2 m (30 ft) dump height	104.0	135.2	9.2	30	34	4,347,000
106 cu yd (88.6 m³) bucket, 9.2 m (30 ft) dump height	106.0	137.8	9.2	30	34	4,413,000
108 cu yd (90.3 m³) bucket, 9.2 m (30 ft) dump height	108.0	140.4	9.2	30	34	4,479,000
110 cu yd (92.0 m³) bucket, 9.2 m (30 ft) dump height	110.0	143.0	9.2	30	34	4,545,000
112 cu yd (93.7 m³) bucket, 9.2 m (30 ft) dump height	112.0	145.6	9.2	30	34	4,611,000
114 cu yd (95.4 m³) bucket, 9.2 m (30 ft) dump height	114.0	148.2	9.2	30	34	4,677,000
116 cu yd (97.1 m³) bucket, 9.2 m (30 ft) dump height	116.0	150.8	9.2	30	34	4,743,000
118 cu yd (98.8 m³) bucket, 9.2 m (30 ft) dump height	118.0	153.4	9.2	30	34	4,809,000
120 cu yd (100.5 m³) bucket, 9.2 m (30 ft) dump height	120.0	156.0	9.2	30	34	4,875,000
122 cu yd (102.2 m³) bucket, 9.2 m (30 ft) dump height	122.0	158.6	9.2	30	34	4,941,000
124 cu yd (103.9 m³) bucket, 9.2 m (30 ft) dump height	124.0	161.2	9.2	30	34	5,007,000
126 cu yd (105.6 m³) bucket, 9.2 m (30 ft) dump height	126.0	163.8	9.2	30	34	5,073,000
128 cu yd (107.3 m³) bucket, 9.2 m (30 ft) dump height	128.0	166.4	9.2	30	34	5,139,000
130 cu yd (109.0 m³) bucket, 9.2 m (30 ft) dump height	130.0	169.0	9.2	30	34	5,205,000
132 cu yd (110.7 m³) bucket, 9.2 m (30 ft) dump height	132.0	171.6	9.2	30	34	5,271,000
134 cu yd (112.4 m³) bucket, 9.2 m (30 ft) dump height	134.0	174.2	9.2	30	34	5,337,000
136 cu yd (114.1 m³) bucket, 9.2 m (30 ft) dump height	136.0	176.8	9.2	30	34	5,403,000
138 cu yd (115.8 m³) bucket, 9.2 m (30 ft) dump height	138.0	179.4	9.2	30	34	5,469,000
140 cu yd (117.5 m³) bucket, 9.2 m (30 ft) dump height	140.0	182.0	9.2	30	34	5,535,000
142 cu yd (119.2 m³) bucket, 9.2 m (30 ft) dump height	142.0	184.6	9.2	30	34	5,601,000
144 cu yd (120.9 m³) bucket, 9.2 m (30 ft) dump height	144.0	187.2	9.2	30	34	5,667,000
146 cu yd (122.6 m³) bucket, 9.2 m (30 ft) dump height	146.0	189.8	9.2	30	34	5,733,000
148 cu yd (124.3 m³) bucket, 9.2 m (30 ft) dump height	148.0	192.4	9.2	30	34	5,799,000
150 cu yd (126.0 m³) bucket, 9.2 m (30 ft) dump height	150.0	195.0	9.2	30	34	5,865,000
152 cu yd (127.7 m³) bucket, 9.2 m (30 ft) dump height	152.0	197.6	9.2	30	34	5,931,000
154 cu yd (129.4 m³) bucket, 9.2 m (30 ft) dump height	154.0	200.2	9.2	30	34	5,997,000
156 cu yd (131.1 m³) bucket, 9.2 m (30 ft) dump height	156.0	202.8	9.2	30	34	6,063,000
158 cu yd (132.8 m³) bucket, 9.2 m (30 ft) dump height	158.0	205.4	9.2	30	34	6,129,000
160 cu yd (134.5 m³) bucket, 9.2 m (30 ft) dump height	160.0	208.0	9.2	30	34	6,195,000
162 cu yd (136.2 m³) bucket, 9.2 m (30 ft) dump height	162.0	210.6	9.2	30	34	6,261,000
164 cu yd (137.9 m³) bucket, 9.2 m (30 ft) dump height	164.0	213.2	9.2	30	34	6,327,000
166 cu yd (139.6 m³) bucket, 9.2 m (30 ft) dump height	166.0	215.8	9.2	30	34	6,393,000
168 cu yd (141.3 m³) bucket, 9.2 m (30 ft) dump height	168.0	218.4	9.2	30	34	6,459,000
170 cu yd (143.0 m³) bucket, 9.2 m (30 ft) dump height	170.0	221.0	9.2	30	34	6,525,000
172 cu yd (144.7 m³) bucket, 9.2 m (30 ft) dump height	172.0	223.6	9.2	30	34	6,591,000
174 cu yd (146.4 m³) bucket, 9.2 m (30 ft) dump height	174.0	226.2	9.2	30	34	6,657,000
176 cu yd (148.1 m³) bucket, 9.2 m (30 ft) dump height	176.0	228.8	9.2	30	34	6,723,000
178 cu yd (149.8 m³) bucket, 9.2 m (30 ft) dump height	178.0	231.4	9.2	30	34	6,789,000
180 cu yd (151.5 m³) bucket, 9.2 m (30 ft) dump height	180.0	234.0	9.2	30	34	6,855,000
182 cu yd (153.2 m³) bucket, 9.2 m (30 ft) dump height	182.0	236.6	9.2	30	34	6,921,000
184 cu yd (154.9 m³) bucket, 9.2 m (30 ft) dump height	184.0	239.2	9.2	30	34	6,987,000
186 cu yd (156.6 m³) bucket, 9.2 m (30 ft) dump height	186.0	241.8	9.2	30	34	7,053,000
188 cu yd (158.3 m³) bucket, 9.2 m (30 ft) dump height	188.0	244.4	9.2	30	34	7,119,000
190 cu yd (160.0 m³) bucket, 9.2 m (30 ft) dump height	190.0	247.0	9.2	30	34	7,185,000
192 cu yd (161.7 m³) bucket, 9.2 m (30 ft) dump height	192.0	249.6	9.2	30	34	7,251,000
194 cu yd (163.4 m³) bucket, 9.2 m (30 ft) dump height	194.0	252.2	9.2	30	34	7,317,000
196 cu yd (165.1 m³) bucket, 9.2 m (30 ft) dump height	196.0	254.8	9.2	30	34	7,383,000
198 cu yd (166.8 m³) bucket, 9.2 m (30 ft) dump height	198.0	257.4	9.2	30	34	7,449,000
200 cu yd (168.5 m³) bucket, 9.2 m (30 ft) dump height	200.0	260.0	9.2	30	34	7,515,000
202 cu yd (170.2 m³) bucket, 9.2 m (30 ft) dump height	202.0	262.6	9.2	30	34	7,581,000
204 cu yd (171.9 m³) bucket, 9.2 m (30 ft) dump height	204.0	265.2	9.2	30	34	7,647,000
206 cu yd (173.6 m³) bucket, 9.2 m (30 ft) dump height	206.0	267.8	9.2	30	34	7,713,000
208 cu yd (175.3 m³) bucket, 9.2 m (30 ft) dump height	208.0	270.4	9.2	30	34	7,779,000
210 cu yd (177.0 m³) bucket, 9.2 m (30 ft) dump height	210.0	273.0	9.2	30	34	7,845,000
212 cu yd (178.7 m³) bucket, 9.2 m (30 ft) dump height	212.0	275.6	9.2	30	34	7,911,000
214 cu yd (180.4 m³) bucket, 9.2 m (30 ft) dump height	214.0	278.2	9.2	30	34	7,977,000
216 cu yd (182.1 m³) bucket, 9.2 m (30 ft) dump height	216.0	280.8	9.2	30	34	8,043,000
218 cu yd (183.8 m³) bucket, 9.2 m (30 ft) dump height	218.0	283.4	9.2	30	34	8,109,000
220 cu yd (185.5 m³) bucket, 9.2 m (30 ft) dump height	220.0	286.0	9.2	30	34	8,175,000
222 cu yd (187.2 m³) bucket, 9.2 m (30 ft) dump height	222.0	288.6	9.2	30	34	8,241,000
224 cu yd (188.9 m³) bucket, 9.2 m (30 ft) dump height	224.0	291.2	9.2	30	34	8,307,000
226 cu yd (190.6 m³) bucket, 9.2 m (30 ft) dump height	226.0	293.8	9.2	30	34	8,373,000
228 cu yd (192.3 m³) bucket, 9.2 m (30 ft) dump height	228.0	296.4	9.2	30	34	8,439,000
230 cu yd (194.0 m³) bucket, 9.2 m (30 ft) dump height	230.0	299.0	9.2	30	34	8,505,000
232 cu yd (195.7 m³) bucket, 9.2 m (30 ft) dump height	232.0	301.6	9.2	30	34	8,571,000
234 cu yd (197.4 m³) bucket, 9.2 m (30 ft) dump height	234.0	304.2	9.2	30	34	8,637,000
236 cu yd (199.1 m³) bucket, 9.2 m (30 ft) dump height	236.0	306.8	9.2	30	34	8,703,000
238 cu yd (200.8 m³) bucket, 9.2 m (30 ft) dump height	238.0	309.4	9.2	30	34	8,769,000
240 cu yd (202.5 m³) bucket, 9.2 m (30 ft) dump height	240.0	312.0	9.2	30	34	8,835,000
242 cu yd (204.2 m³) bucket, 9.2 m (30 ft) dump height	242.0	314.6	9.2	30	34	8,901,000
244 cu yd (205.9 m³) bucket, 9.2 m (30 ft) dump height	244.0	317.2	9.2	30	34	8,967,000
246 cu yd (207.6 m³) bucket, 9.2 m (30 ft) dump height	246.0	319.8	9.2	30	34	9,033,000
248 cu yd (209.3 m³) bucket, 9.2 m (30 ft) dump height	248.0	322.4	9.2	30	34	9,099,000
250 cu yd (211.0 m³) bucket, 9.2 m (30 ft) dump height	250.0	325.0	9.2	30	34	9,165,000
252 cu yd (212.7 m³) bucket, 9.2 m (30 ft) dump height	252.0	327.6	9.2	30	34	9,231,000
254 cu yd (214.4 m³) bucket, 9.2 m (30 ft) dump height	254.0	330.2	9.2	30	34	9,297,000
256 cu yd (216.1 m³) bucket, 9.2 m (30 ft) dump height	256.0	332.8	9.2	30	34	9,363,000
258 cu yd (217.8 m³) bucket, 9.2 m (30 ft) dump height	258.0	335.4	9.2	30	34	9,429,000
260 cu yd (219.5 m³) bucket, 9.2 m (30 ft) dump height	260.0	338.0	9.2	30	34	9,495,000
262 cu yd (221.2 m³) bucket, 9.2 m (30 ft) dump height	262.0	340.6	9.2	30	34	9,561,000
264 cu yd (222.9 m³) bucket, 9.2 m (30 ft) dump height	264.0	343.2	9.2	30	34	9,627,000
266 cu yd (224.6 m³) bucket, 9.2 m (30 ft) dump height	266.0	345.8	9.2	30	34	9,693,000
268 cu yd (226.3 m³) bucket, 9.2 m (30 ft) dump height	268.0	348.4	9.2	30	34	9,759,000
270 cu yd (228.0 m³) bucket, 9.2 m (30 ft) dump height	270.0	351.0	9.2	30	34	9,825,000
272 cu yd (229.7 m³) bucket, 9.2 m (30 ft) dump height	272.0	353.6	9.2	30	34	9,891,000
274 cu yd (231.4 m³) bucket, 9.2 m (30 ft) dump height	274.0	356.2	9.2	30	34	9,957,000
276 cu yd (233.1 m³) bucket, 9.2 m (30 ft)						

Appendix C

# Hollinger Tailings Mining OPEX Costing

Highway Ore Haulage

Benchmark Value



Distances

	Bell Creek Mill	Dome Mill	Redstone Mill	Weighed Avg
Distance to Hollinger	19 km	10 km	25 km	14.km

Cost

$$\frac{\$}{t} = 63.39 \frac{\$}{t} * \frac{400km}{14km}$$
$$\frac{\$}{t} = 2.24$$

Labour Cost

Salaried Personnel	Annual Salary*
	>1,000 /yr
Mine Manager	\$202,864
Personnel Manager	201,367
Superintendent	185,646
Engineer	151,805
Foreman	165,661
Environmental Specialist	130,560
Geologist	132,566
Supervisor	154,295
Purchasing Agent	115,535
Accountant	154,817
Technician	105,295
Clerk/Admin	78,758

\* Burden Rate (percent - included) 45% 36.4%

Hourly Personnel	Hourly Wage*
	>1,000 /yr
Exosvator Operator	\$61.26
Electrician	57.61
Blaster	50.94
Mechanic	52.52
Driver	50.94
Equipment Operator	53.20
Truck Driver	48.88
Maintenance Worker	49.04
Utility Operator	50.76

\* Burden Rate (percent - included) 45% 36.4%

Salaried	Headcount	Fully Burdened
Mine Manager	1	\$202,864
Engineer	1	\$201,367
Foreman	1	\$185,646
Geologist	1	\$151,805
Supervisor	1	\$165,661
Technician	1	\$130,560
Clerk/Admin	1	\$132,566
Security	1	\$154,295
Burden Rate	1	\$115,535
Hourly Personnel	1	\$154,817
Exosvator Operator	2	\$121,405
Electrician	2	\$115,535
Equipment Operator	2	\$105,295
Truck Driver	3	\$61,260
Maintenance Worker	2	\$57,610
Utility Operator	1	\$50,940
Burden Rate	1	\$52,520

Hauling Cost

Capital	5,647,800
gal to l	3.79
Diesel Price	0.925
Fuel	
Burn Rate	15.63
Operating Hours/day	10
Operating Hours/ Year	3650
Burn Rate l/hr	59
Fuel Cost/ Yeat	199,673
Maintenance Cost/year	1,129,560
Total Cost / Year	1,329,233
\$/t Loading	0.73

Support Fleet Cost

Loading Cost

Tonnes Mined	1825000
1992 Loader	
Capital	2907100
gal to l	3.78541
Diesel Price	0.92
Fuel	
Burn Rate	17.14
Operating Hours/day	10
Operating Hours/ Year	3650
Burn Rate l/hr	65
Fuel Cost/ Yeat	218,964
Maintenance Cost/year	581,420
Total Cost / Year	800,384
\$/t Loading	0.44

Tonnes Mined	1825000
Capital	2586980
gal to l	3.78541
Diesel Price	0.925
Fuel	
Burn Rate	10.62
Operating Hours/day	10
Operating Hours/ Year	3650
Burn Rate l/hr	40
Fuel Cost/ Yeat	135,671
Maintenance Cost/year	517,396
Total Cost / Year	653,067
\$/t Support	0.36

# | Appendix D

## Valuation Assumptions & Sensitivities



## STLLR Can Build Tower using Hollinger and Equity

## Equity Raise Overview (Base Case)



# Queen's Outlook on Gold

## Cases for Gold

**Bull**  
US\$4,000+

Central bank buying accelerates while the Fed is forced into faster rate cuts, compressing real yields. Persistent geopolitical shocks (Ukraine, Middle East, China-Taiwan) keep safe-haven demand strong, pushing gold into a breakout above US\$4,000

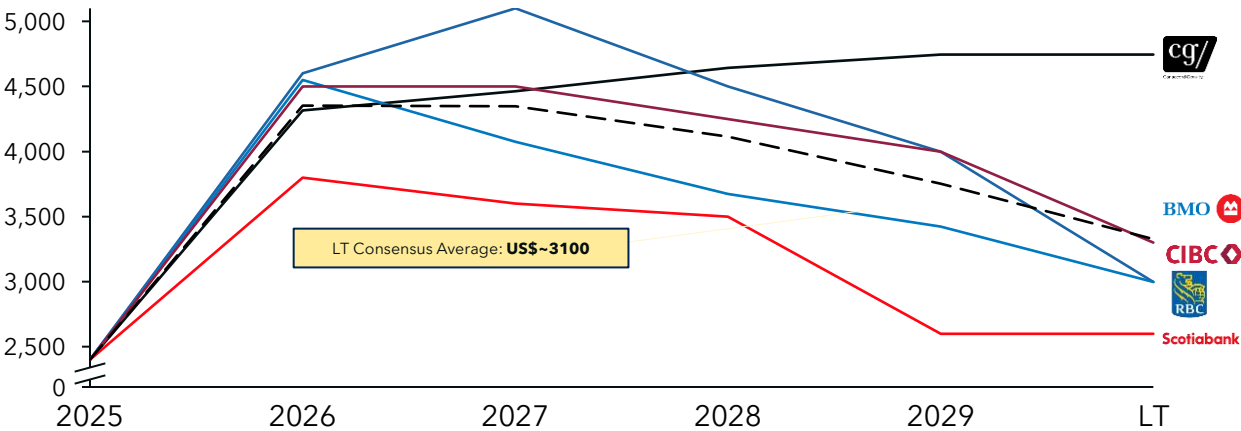
**Base**  
US\$3,100

Inflation moderates but remains above target, while growth slows without tipping into deep recession. Central banks continue steady accumulation, but firmer real yields and modest investor demand keep gold anchored in the US\$3,100 range

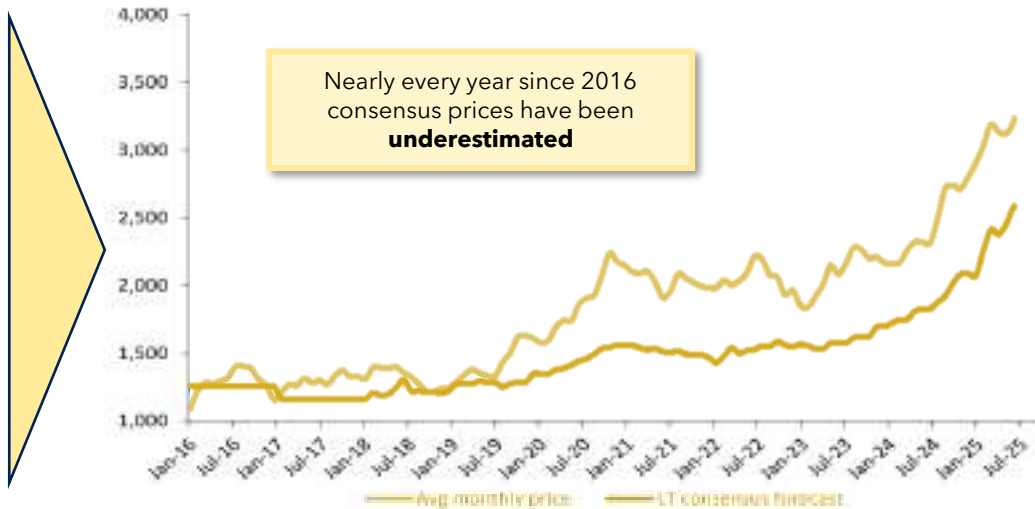
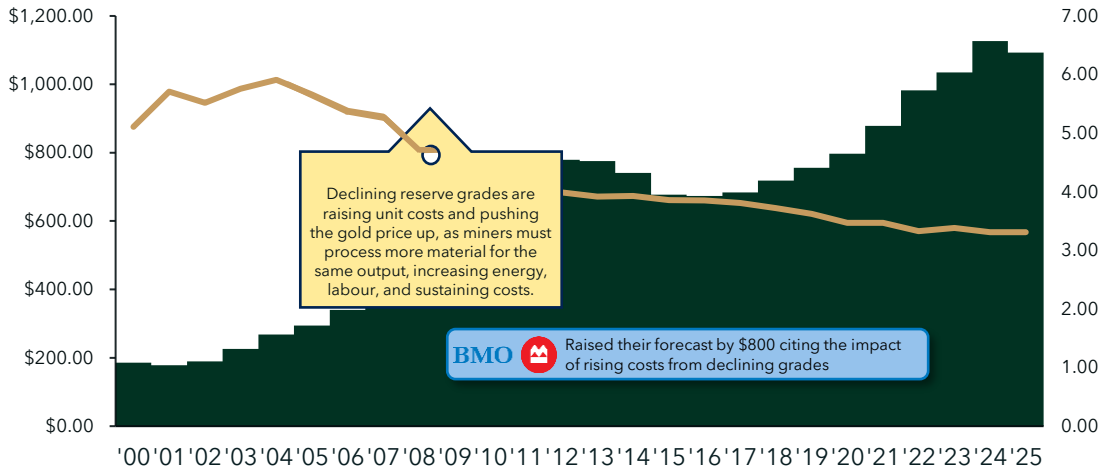
**Bear**  
<US\$2,500

A stronger dollar and "higher-for-longer" real yields weigh heavily on demand. If geopolitical risks ease and safe-haven flows fade, gold could retrace under US\$3,000, unwinding much of its 2023-25 rally















## January Consensus



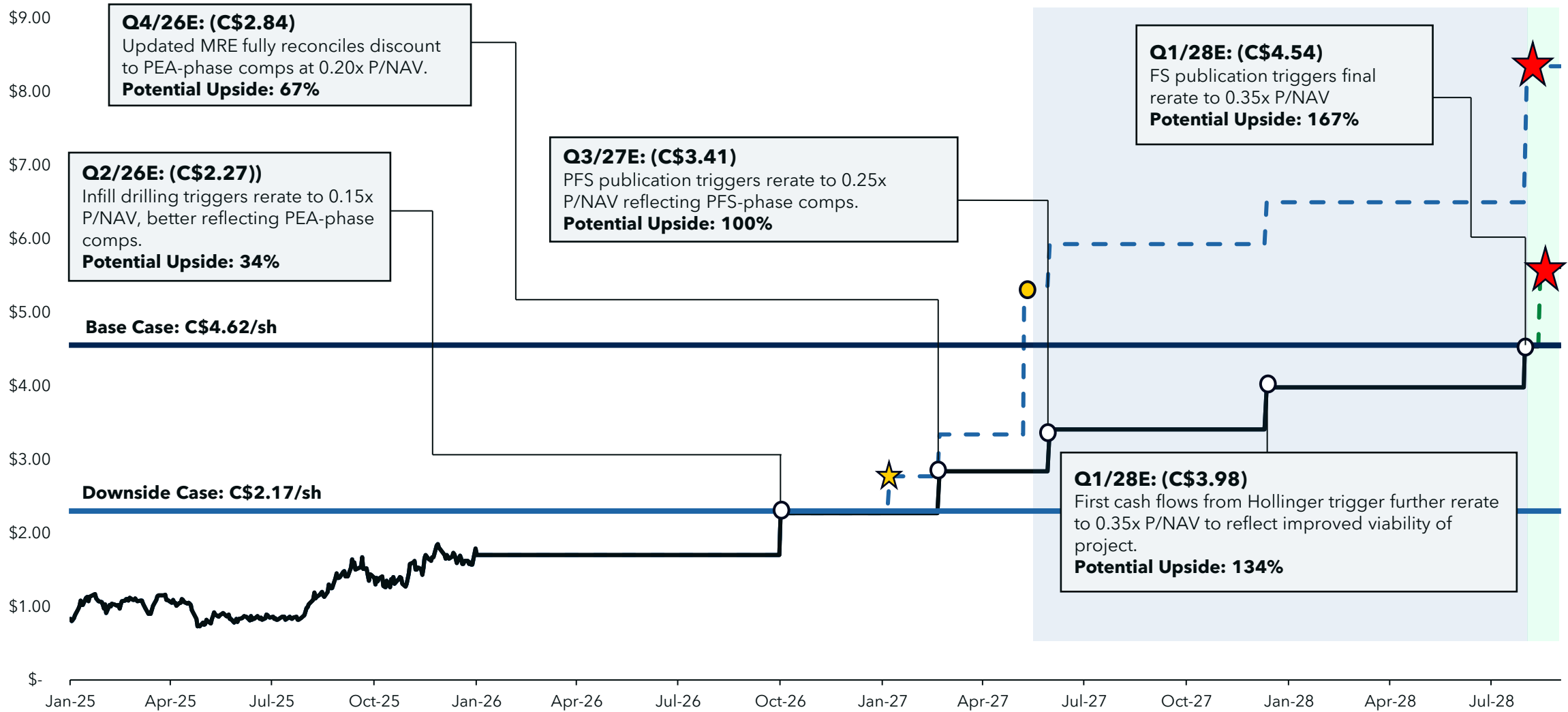
## Grades Falling, Costs Rising



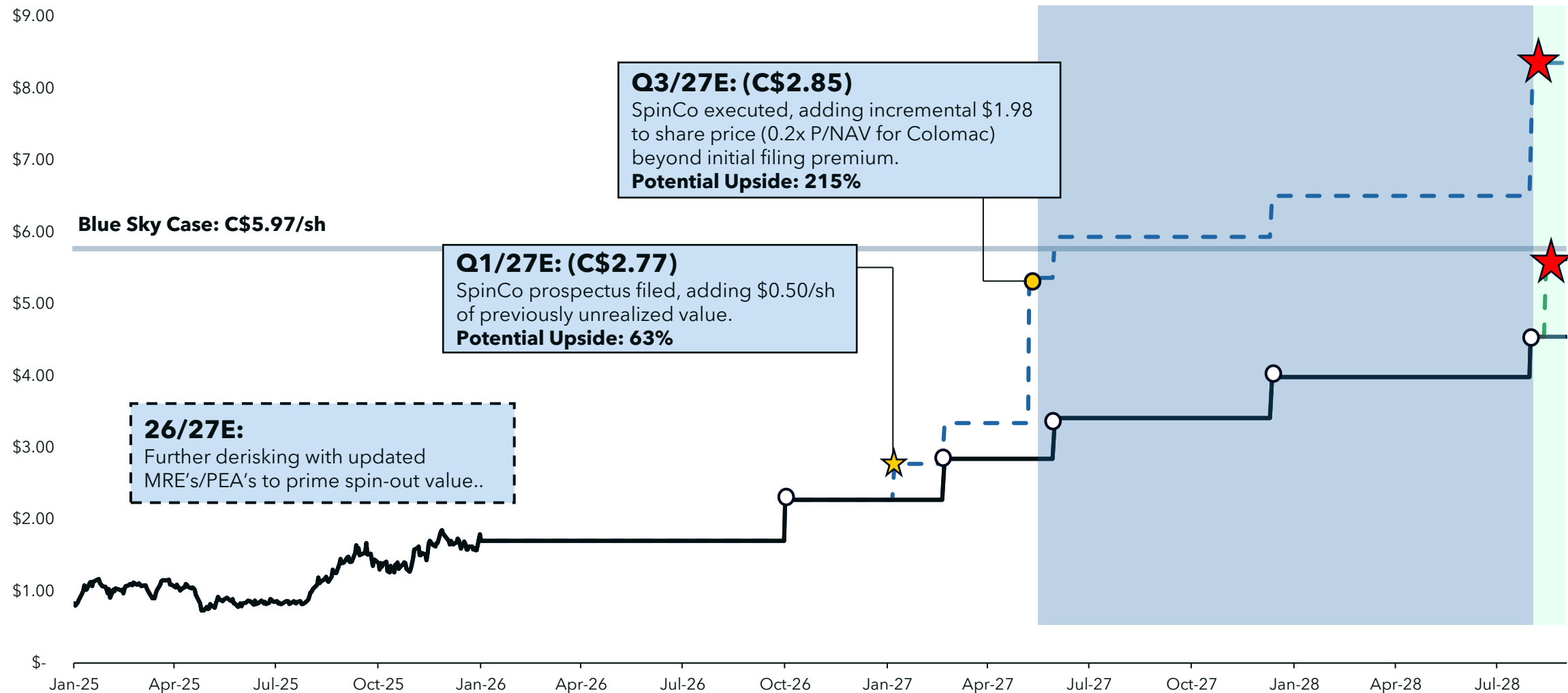
## Base Case Sensitivities

	Queen's Base Case	Base Case Sensitivity	Twin Turbo NPV Sensitivity	Twin Turbo IRR Sensitivity
	PEA mine plan + Queen's cost adjustment + Hollinger Toll-Milling	Range +/- 10%	\$1,719	16.4%
Gold Price	LT: \$3,100	+/- \$310/oz	(\$614)  \$614	(5.33%)  4.56%
Grade	0.99 g/t	+/- 0.10g/t	(\$613)  \$613	(5.32%)  4.56%
Recovery	92.7%	+/- 9.3%	(\$613)  \$613	(5.32%)  4.56%
Mining Opex	2.71 \$/t mined	+/- \$0.27/t	(\$182)  \$182	(1.47%)  1.40%
Processing Opex	9.49 \$/t processed	+/- \$0.95/t	(\$77)  \$77	(0.51%)  0.50%
Development Capex	\$1,538M	+/- \$154M	(\$98)  \$98	(1.97%)  2.27%
Sustaining Capex	\$1,414M	+/- \$141M	(\$59)  \$59	(0.61%)  0.61%
Project NPV	\$1,719			
Project IRR	16.4%			

# Setting the Stage with Queen's Re-rate Game Plan - Base-Case



# Setting the Stage with Queen's Re-rate Game Plan - Blue Sky



# Setting the Stage with Queen's Re-rate Game Plan - Twin Turbo M&A

