

# STLLR Gold: Mispiced Optionality with a Clear Path to Value

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2026 Goodman Gold Challenge

Priced: Market Close on January 29<sup>th</sup>, 2026

All \$ Units in USD unless otherwise stated

All Physicals reported in Metric Units

## Land Acknowledgment

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*We would like to acknowledge that we are gathered here today on Robinson-Huron Treaty Territory. We also further recognize that we are currently located on the traditional lands of the Atikameksheng Anishnawbek (ah-tig-amay-guh-shing ah-nish-nah-bek), and that the Greater City of Sudbury also includes the traditional lands of the Wahnapitae First Nation.*

*We recognize the rich indigenous history and living culture in Ontario, and pledge to promote wisdom, love, respect, bravery, honesty, humility, and truth just as the First Nations have done since time immemorial.*



## Forward Looking Statement

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This presentation should not be construed as investment advice.

The analyses and conclusions of the 2026 Queen's Goodman Gold Challenge Team contained herein are based on publicly available information. The analyses provided may include certain statements, estimates, and projections prepared with respect to, among other things, the historical and anticipated operating performance of the companies, access to capital markets, and the values of assets and liabilities.

Such statements, estimates, and projections reflect various assumptions by 2026 Queen's Goodman Gold Challenge Team concerning anticipated results that are inherently subject to significant economic, competitive, and other uncertainties and contingencies and have been included solely for illustrative purposes. Actual results may vary materially from the estimates and projected results contained herein.

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# Agenda

## Executive Summary

- Introductions
- STLLR Gold
- Value Creation Plan
- Risks, Mitigations & Opportunities
- Strategic Endgame
- Valuation
- Conclusion

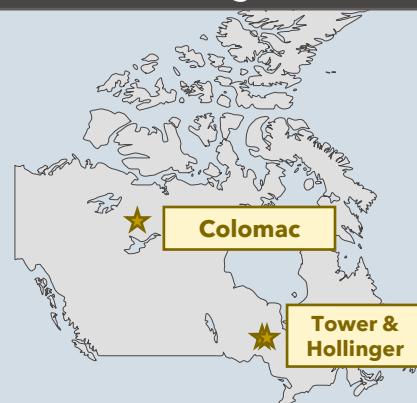
## Executive Summary

# Dundee Should Invest in

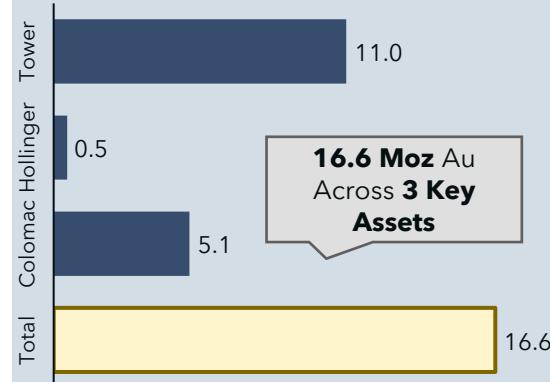
Queen's Analysts recommend that Dundee Corporation should invest in **STLLR Gold** with a target share price of **\$4.62** leading to potential upside of **168%**

## Asset Summary

### Canadian Mining Excellence



### Resource Total (Moz I&I)



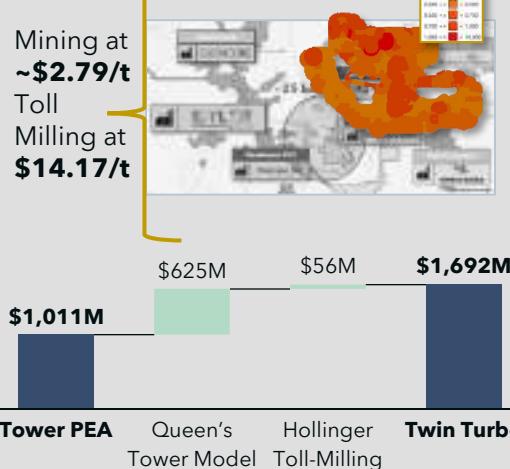
## Twin Turbo Model

### Tower Gold Project

- **19-year LOM**
- Average head grade **0.75 g/t** and **2.35 g/t** for **OP & UG** phases, respectively
- Initial CAPEX at **\$1,398M**



### Hollinger Tailings Reprocessing



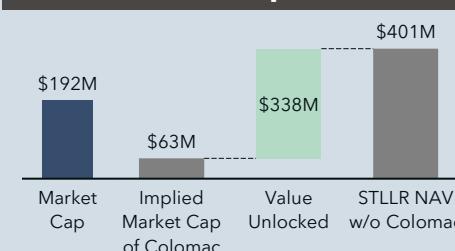
## Strategic Endgame

### Small-Scale Plant Optionality

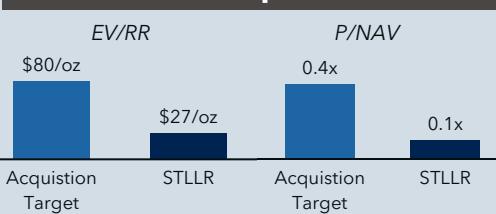
Total mine + mill CAPEX at ~\$32.5M & processing OPEX at **\$11.73/t** with Small-Scale Plant



### Colomac Spin-Out



### M&A Upside



## Key Economics

### Sum of the Parts



Methodology	Weight	Average
NAV	50%	\$4.04
M&A	10%	\$7.13
Comps	30%	\$3.00
Street	10%	\$4.20

**Target Price 100% \$4.05**

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- **Introductions**
- STLLR Gold
- Value Creation Plan
- Risks, Mitigations & Opportunities
- Strategic Endgame
- Valuation
- Conclusion

# Meet the 2026 Queen's GGC Team

**Joey Cuzzetto**



**Orissa Ghai**



**Evan Fingerhut**



**Cole Bremner**



**Education**

BaSc Mining Engineering  
(Class of 2026)

**Professional Experience:**



LAKE SHORE GOLD

a subsidiary of

PAN AMERICAN  
SILVER

**Education**

BaSc Mining Engineering  
(Class of 2026)

**Professional Experience:**



A GLENCORE COMPANY



**Education**

BaSc Mining Engineering  
(Class of 2026)

**Professional Experience:**



**Education**

BaSc Mining Engineering  
(Class of 2028)

**Professional Experience:**



## Introductions

# Client Profile & Evaluation Framework

Dundee Corporation has a long-term history of creating value through investing in undervalued mining assets. Queen's has been tasked with advising Dundee, and the Investment Committee, on investment advice for three mining companies.

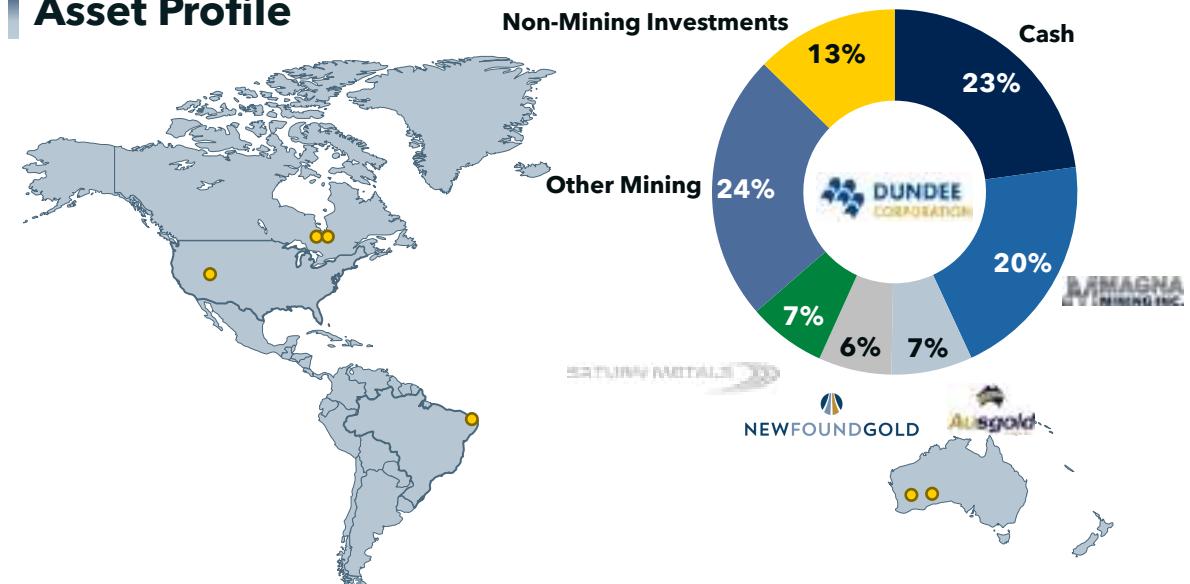
## Client Overview

Dundee Corporation is a mining-focused investment firm with **30+ years** of experience creating value through **long-term investments in undervalued assets.**

**Jonathan Goodman** is CEO of Dundee Corporation and previously served as CEO of **Dundee Precious Metals.**

Dundee's strategy emphasizes **rigorous due diligence**, leveraging in-house **financial and technical expertise**, while maintaining **strong sustainability standards** across its investments.

## Asset Profile



## Queen's Evaluation Framework

Built to **reduce bias**, this criteria provides **consistent framework** that links **technical fundamentals** to investable **risk & return.**



**Technical Feasibility**



**Geological Certainty**



**Management**



**Implied Upside**



**Risk Level**



**Client Fit**



**Sustainable Mining Strategy**

# Investment Universe: STLLR, First Mining, & New Found Gold

			
Flagship Asset	<b>Tower Gold</b> (OP&UG   LOM: 19 yrs)	<b>Springpole</b> (OP   LOM: 9.4 yrs)	<b>Queensway</b> (OP&UG   LOM: 13 yrs)
Project Stage	<b>Preliminary Economic Assessment</b>	<b>Pre-Feasibility Study</b>	<b>Preliminary Economic Assessment</b>
Mining Jurisdiction	<b>Timmins Mining District, ON</b>	<b>Red Lake, ON</b>	<b>Gander, NL</b>
Resources and Reserves	<b>11.0 Moz Au</b> (I&I)	<b>8.7 Moz Au</b> (2P MI&I)	<b>2.0 Moz Au</b> (I&I)
Market Capitalization	<b>C\$260M</b>	<b>C\$1.02B</b>	<b>C\$1.45B</b>

## Introductions

# Valuation Report Card: STLLR, First Mining, & New Found Gold

First Mining and New Found score lower due to low implied upside and small production scale, respectively, with STLLR demonstrating standout long-term value and an advanced sustainability profile.

Rubric	STLLR GOLD	Comments	FIRST MINING GOLD	NEWFOUNDGOLD
Technical Feasibility	<b>A-</b>	<ul style="list-style-type: none"> <li>Advanced PEA completed for Tower Gold demonstrating robust economics with established regional infrastructure</li> <li>Feasibility of Hollinger Tailings Project backed by recently published MRE and low-cost operation</li> </ul>	<b>B+</b>	<b>A</b>
Resource Size	<b>A+</b>	<ul style="list-style-type: none"> <li>Notable planned production scale with clear PEA to PFS path</li> <li>Tower mineralization highlights expansion opportunities across OP and UG phases</li> </ul>	<b>A</b>	<b>B</b>
Management	<b>A</b>	<ul style="list-style-type: none"> <li>Experienced leadership team with multi-disciplinary backgrounds in mine operations, project financing, and governance</li> </ul>	<b>A</b>	<b>A-</b>
Implied Upside	<b>A+</b>	<ul style="list-style-type: none"> <li>Large-scale resource with robust PEA economics and expansion capabilities, demonstrating strong upside potential</li> </ul>	<b>A-</b>	<b>B</b>
Risk Level	<b>B</b>	<ul style="list-style-type: none"> <li>Standard technical risk associated with flagship project phase</li> <li>Established mining jurisdiction in the Abitibi Greenstone Belt with notable government support</li> </ul>	<b>B</b>	<b>B</b>
Client Fit	<b>A</b>	<ul style="list-style-type: none"> <li>Developing assets such as Tower and Colomac show strong alignment with Dundee's preference to early-stage, high earning assets</li> </ul>	<b>B</b>	<b>A</b>
Sustainable Mining Strategy	<b>A+</b>	<ul style="list-style-type: none"> <li>Measured and verified performance standard from Towards Sustainable Mining (TSM) membership</li> <li>Hollinger Tailings Reprocessing project links environmental remediation to economic opportunity</li> </ul>	<b>A-</b>	<b>A-</b>
Overall	<b>A</b>	<ul style="list-style-type: none"> <li>STLLR stands out as a leading developer with long-term project optionality and government support but relies on preliminary stage economics and high capital requirements</li> </ul>	<b>A-</b>	<b>A-</b>

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- Executive Summary
- Introductions
- **STLLR Gold**
- Value Creation Plan
- Risks, Mitigations & Opportunities
- Strategic Endgame
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# Company Summary: STLLR Gold (TSX:STLR)

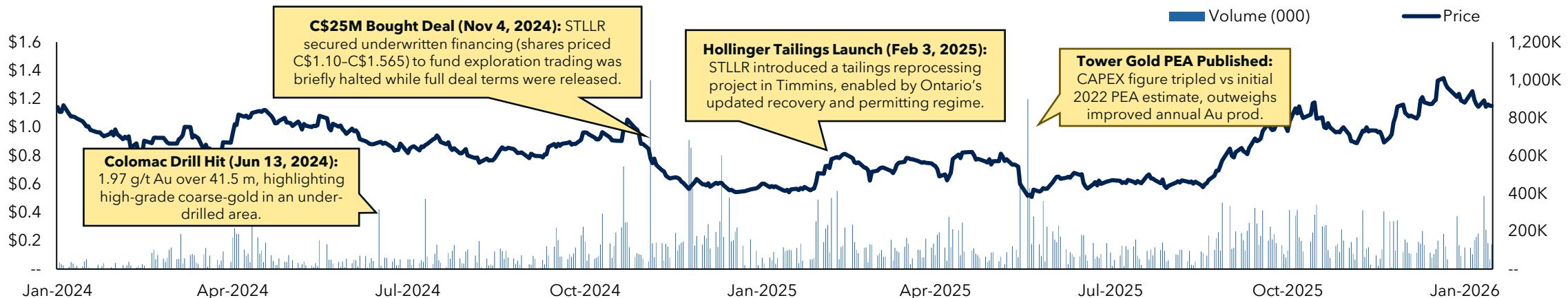
STLLR is a multi-asset Canadian gold developer led by an experienced team, anchored by the long-life Tower flagship and supported by near-term Hollinger Tailings, with additional upside from Colomac.

## Overview

STLLR Gold (TSX: **STLR**) is a Canadian gold developer based out of **Toronto, ON** focused on advancing the **Tower Gold Project** (Timmins, Ontario) and the **Colomac Gold Project** (NWT), alongside the **Hollinger Tailings** reprocessing opportunity in Timmins.

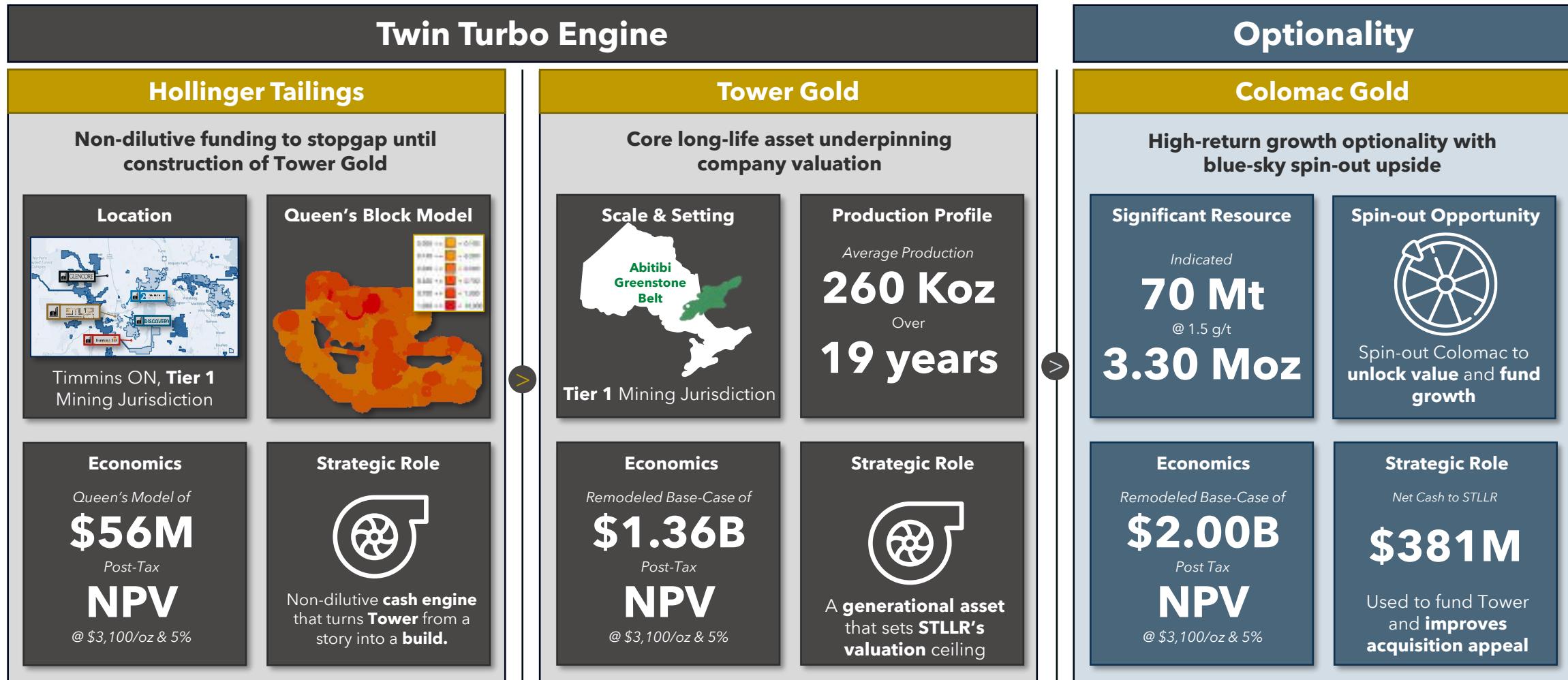
Flagship asset, shovel ready by <b>2029</b>		Near Term <b>Low Capital</b> Opportunity		Large-scale <b>Open Pit</b> , upside potential		
<b>Tower Gold Project</b>		<b>Hollinger Tailings</b>		<b>Colomac Gold Project</b>		
Indicated	Inferred	Indicated	Inferred	Indicated	Inferred	
Tonnage (Mt)	140	200	36.2	7.7	70.4	24.4
Grade (g/t)	0.89	1.08	0.35	0.37	1.50	2.14
<b>Koz Au</b>	<b>4,002</b>	<b>6,960</b>	<b>412</b>	<b>93</b>	<b>3,387</b>	<b>1,702</b>

## Price/Volume Analysis and Catalyst Timeline



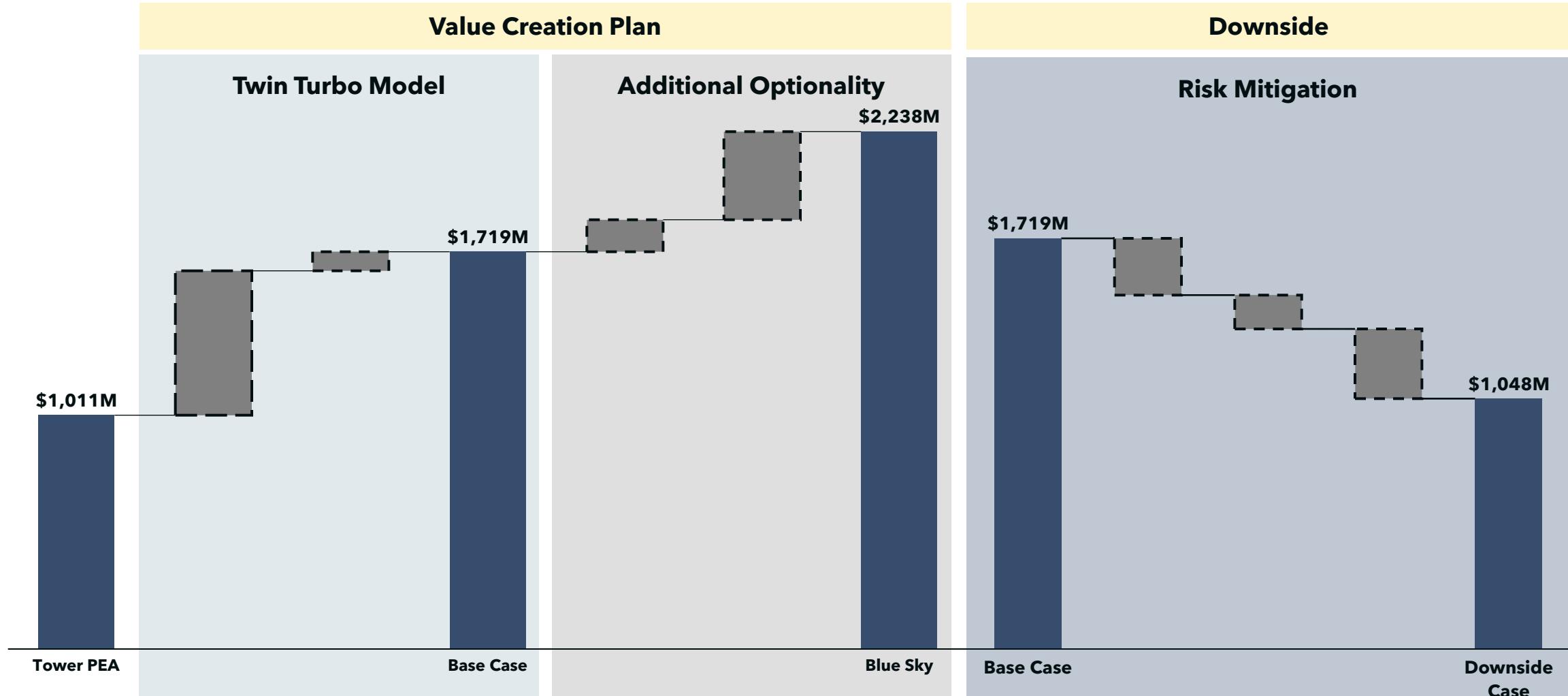
# STLLR Gold: Twin Turbo Model With Blue Sky Optionality

The market values STLLR as a single long-dated developer, but Hollinger can fund and delay dilution into Tower, with Colomac providing free upside.



# NPV Reconciliation: Initiating Queen's Value-Add Strategy

Queen's curated value creation plan begins at STLLR's published Tower Gold PEA study yielding a project NPV of ~\$1B.



# Agenda

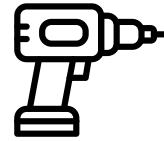
- Executive Summary
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# Flagship Asset with a Defined Roadmap to Production

Tower is STLLR's flagship asset located in the Abitibi Greenstone Belt and supported by a clear development timeline from the updated PEA through PFS and FS. The key value driver over the next two years is de-risking through infill drilling and metallurgical test work, positioning Tower for a meaningful re-rate as milestones are achieved.

## Project History

**Pre-2021:** Two separate properties, Golden Highway (Moneta) and Garrison (O3 Mining) drilled independently.



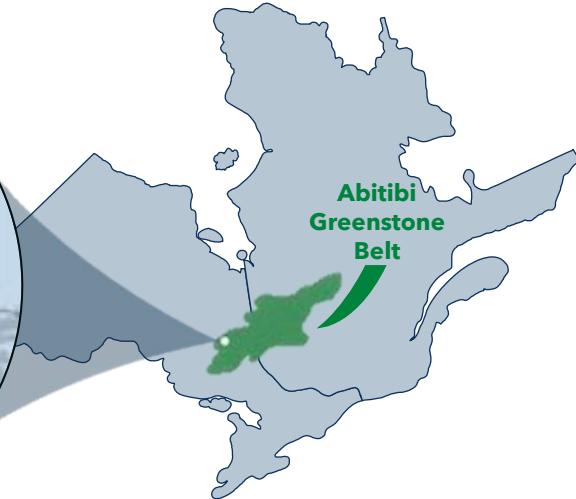
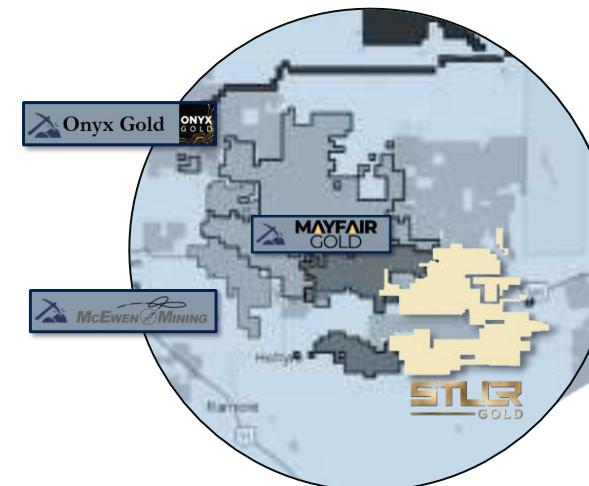
**2021:** Moneta acquired Garrison in Feb-21, unifying project along 17 km strike length and rebranding as Tower Gold.



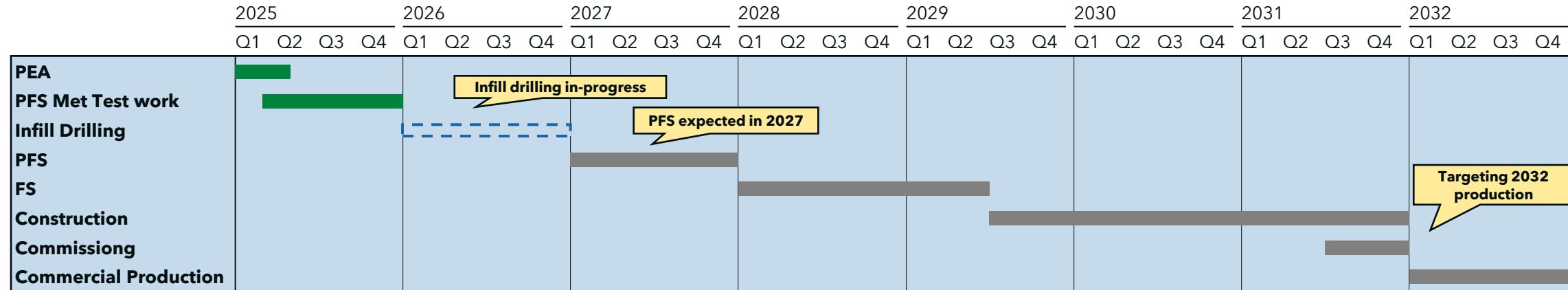
**2022-23:** Maiden PEA released (2022) and executed massive infill drilling campaigns to connect deposits, proving 7m+4m resources.

**2024-Present:** Moneta merged with Nighthawk Gold in Feb-24 to form STLLR Gold, followed by updated PEA.

## Regional Context



## STLLR's Road Map to Production at Tower

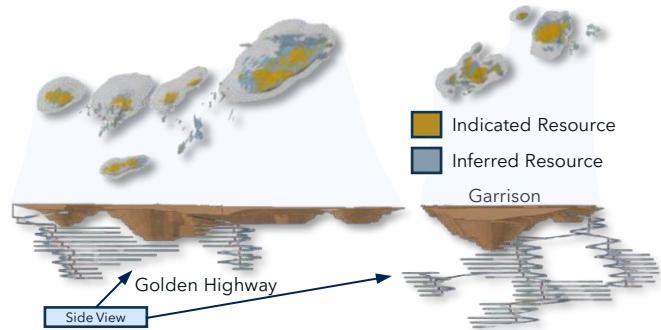
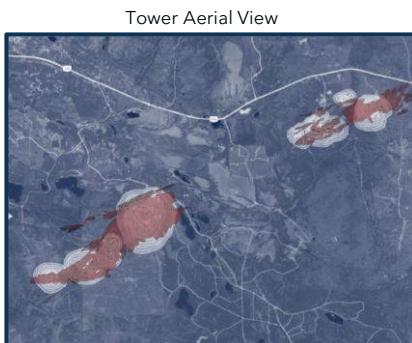


# Technical Parameters and Key Cost Drivers

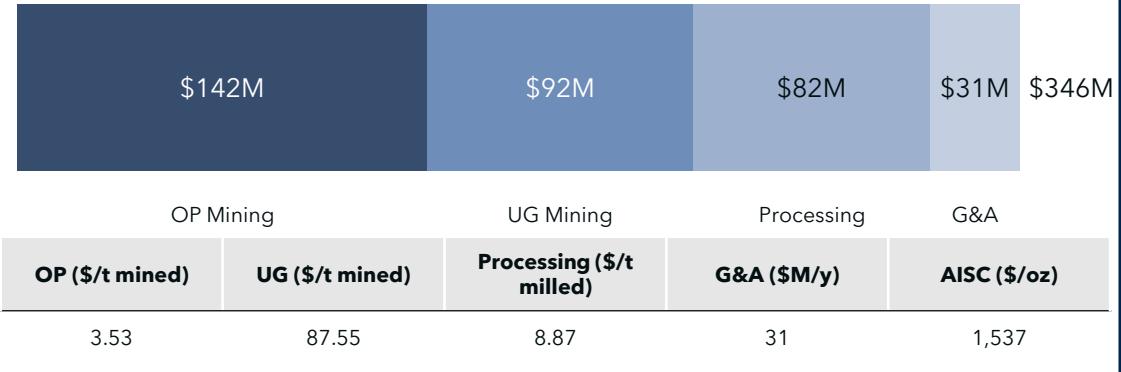
Tower's 19-year mine life and 9.5 Mtpa throughput demonstrate durable production potential, with 93% recovery supporting strong gold production output. OPEX is dominated by mining and processing, while CAPEX is front loaded in plant and mining infrastructure with meaningful sustaining capital across the LOM.

## Key Physicals

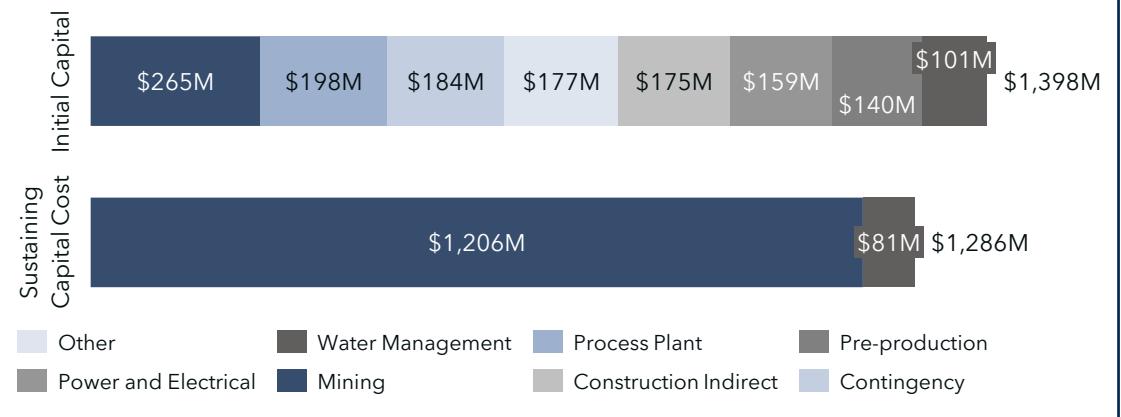
Category	Parameter	Value	Notes
Mining	Life of Mine (LOM)	19 years	Combined OP + UG
	Mining Rate - OP	~25,000 tpd	Peak material movement
	Mining Rate - UG	4,675 tpd	Longhole stoping
	Strip Ratio (OP)	6.26	Waste : Ore
Processing	Throughput	9.5 Mtpa	Central processing plant
	Average Recovery (Au)	93%	Gravity + CIL
Grade	OP Head Grade	0.75 g/t	Early years higher
	UG Head Grade	2.35 g/t	Steady throughout LOM



## OPEX Breakdown



## CAPEX Breakdown



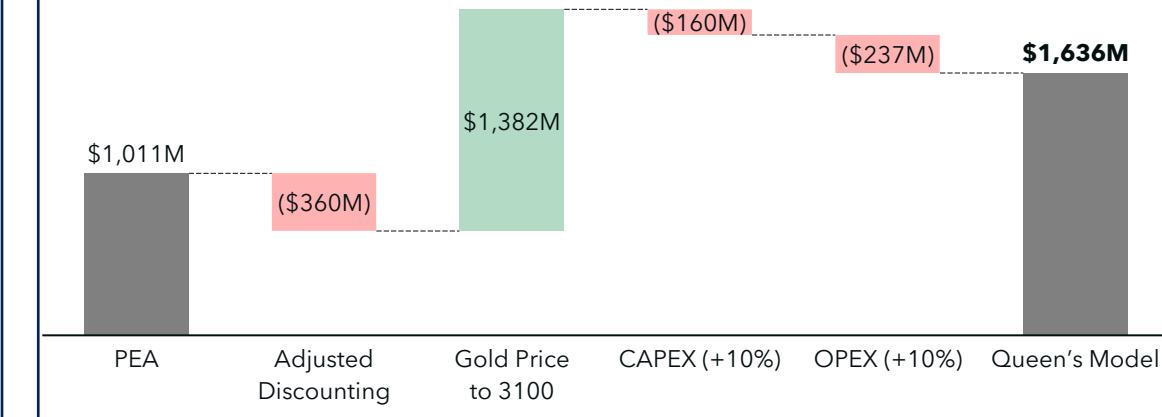
# Tower Gold Base-Case Valuation Bridge

Tower's value is highly levered to de-risking and gold prices, with our updated base-case driving ~\$1.6B NPV and ~18% IRR.

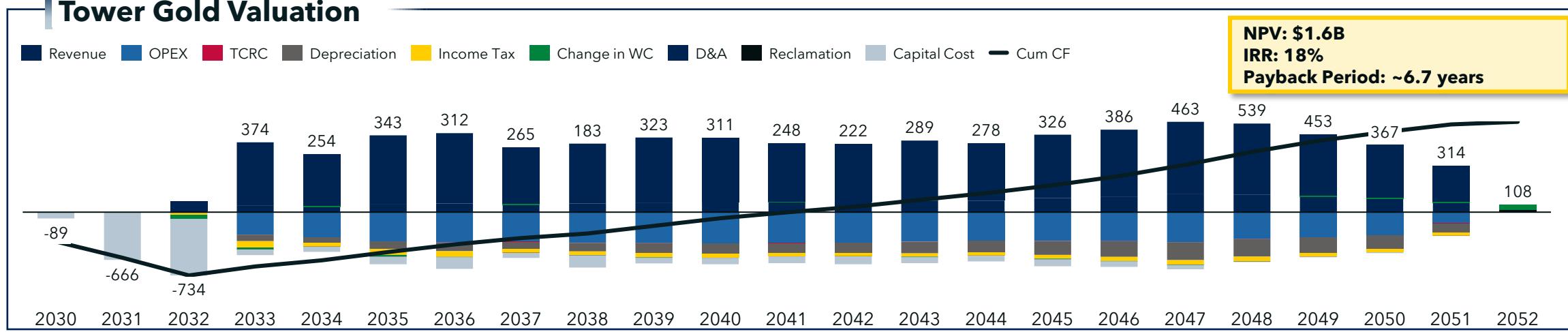
## Base-Case Model Assumptions

Model	Total OPEX	Total CAPEX	Mine Life	Discount Rate	Gold Price
STLR GOLD	\$6,617M	\$2,683M	19	5%	\$2,500/oz
STLLR					
Queen's	\$7,278M	\$2,951M	19	5%	\$3,100/oz

## Tower NPV Waterfall

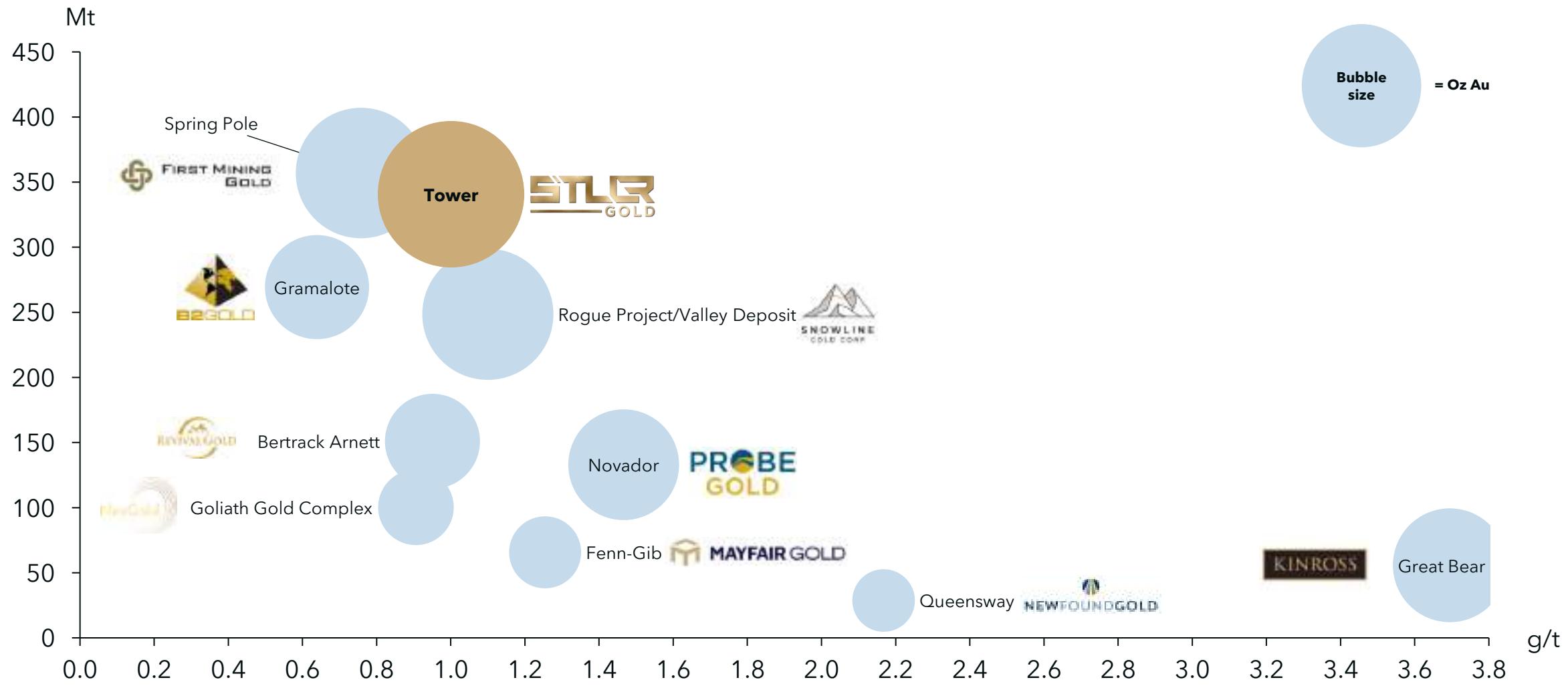


## Tower Gold Valuation



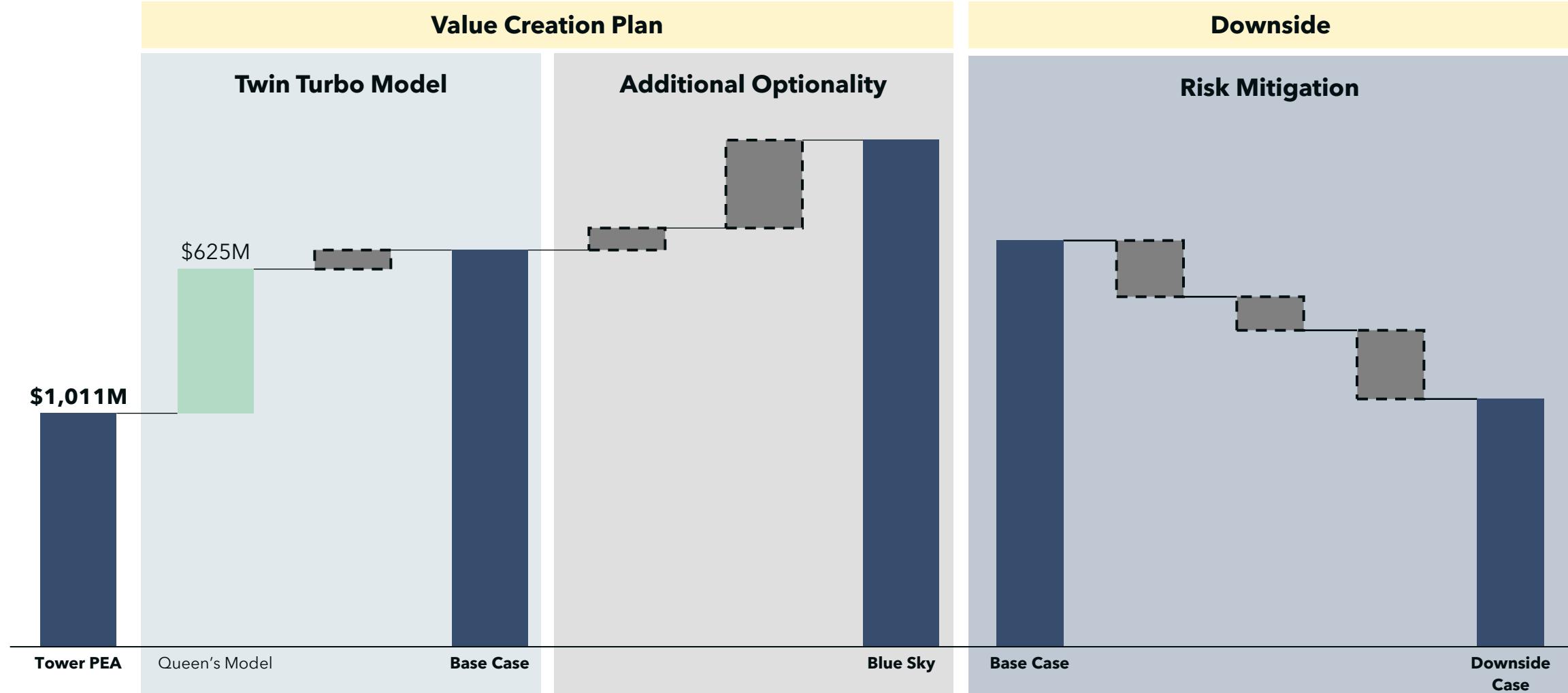
## Resource Comparison of Tower Against Peer Producers

Tower Gold screens as a top-tier Canadian open-pit development, combining standout scale of ~340 Mt at a ~1.0 g/t grade.



# NPV Reconciliation: Powering the Twin Turbo Model

Queen's remodel of Tower Gold valuation reveals an additional \$625M in project value, producing a reconciled NPV of \$1,636M.



# Expedited Path to Cash Flow from the Hollinger Tailings Project

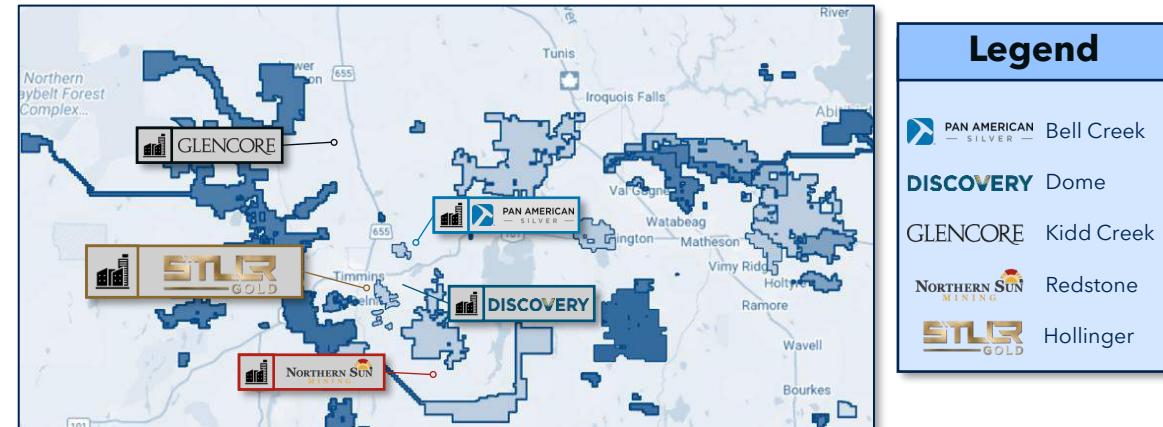
Hollinger is a tailings reprocessing, MRE stage project with positive economics suggesting low capital requirements and quick cash flows.

## Project Overview

- Large, well-defined historic tailings gold asset derived from the Hollinger Mine, one of Canada's most prolific gold producers
- Acquired by STLLR in 2025, consolidating mineral titles and surface access ahead of resource definition and redevelopment

2026 MRE	Indicated Resource	Inferred Resource
Tonnage (Mt)	36.2	7.7
Grade (g/t)	0.35	0.37
<b>Koz Au</b>	<b>412</b>	<b>93</b>

## Regional Context



## Benefits of Tailings Reprocessing

Low-Cost Operations	Ontario Recovery of Minerals Act <sup>1</sup>	Local Milling Availability	Reclaimed Eco Footprint	Enhanced ESG Profile
<p><b>\$</b></p> <p>Minimal capital requirements with proximity to existing power and water infrastructure</p>	<p><b>⌚</b></p> <p>Expedited permitting &amp; streamlined regulatory requirements for tailings extraction projects</p>	<p><b>.Factory</b></p> <p>Regional spare processing capacity in the Timmins region &amp; ramping down mill complexes near Hollinger</p>	<p><b>👣</b></p> <p>Reprocessed legacy tailings shrinks site environmental footprint through waste reduction efforts</p>	<p><b>Leaf</b></p> <p>STLLR to deliver low-impact, responsible mineral recovery while optimizing economic value</p>

# Hollinger Offers Unique Environmental, Governance, & Community Capabilities

In addition to near-term cash flow, Hollinger Tailings project creates unique opportunity for alignment of environmental remediation targets and community engagement through streamlined mining of legacy waste under the Recovery of Minerals Act.

## Recovery of Minerals Act



**Ontario Regulation  
463/24**



**Closure  
Requirements**



**Positioning as a  
Sustainable Operator**

Authorizes extraction of residual minerals from tailings with streamlined permitting process

Removes registered closure plan requirement, historically the most time-consuming element of permit applications

Mining and processing legacy resources enhances economic value while reducing environmental liability

## Legacy Waste Rehandle

- Economic opportunity from the recovery of low-grade Au from Hollinger Mine tailings, contents from historical production dating back to 1910



Existing Hollinger Tailings Facility

**Stabilize Historical Tailings**

**Promote Circularity in Mining**

**Minimize Land Disturbance**

**Reduce Long-term Contamination Risk**

## Community Relationships

- Tower Gold and Hollinger Tailings projects fall in proximity to the Traditional Territory of the Apitipi Anicinapek Nation (AAN) Aki
- Engagement activities began in 2018 upon exploration drilling for Tower Gold; ANN show willingness for future Impact Benefit Agreements and workforce collaboration
- Existing agreements include Power Metals Corp Participation Agreement<sup>1</sup> and Brigus (now McEwan Mining) Impact Benefit Agreement<sup>2</sup>
- Recently voiced support for Hollinger Tailings Project due to strong potential for environmental clean-up and remediation



# Leveraging Excess Local Toll Mill Capacity to Process Hollinger Ore

Approximately 5,000 tpd in excess milling capacity in proximity to the Hollinger Tailings mine, offering a low-capital processing solution at an average OPEX of \$14.17/t milled.

## Regional Toll Milling Opportunities

- Toll milling presents **low opportunity cost** to STLLR and limited technical challenges, fine Au tailings composition suggesting simplified integration into existing flowsheets
- Target mills include **Bell Creek, Dome, and Redstone**, located <25 km of project
- Demonstrated toll milling capability with recent **Pan American Silver** (Bell Creek Mill) and **Galleon Gold Corp** toll mill agreement
- Anticipated increase in toll milling capacity in the greater Timmins region with ramp down of **Kidd Creek Complex**, construction of **Stock Mill**, and refurbishment of **Holt Complex**

**Toll Mill Fee = Mill OPEX - Comminution OPEX<sup>1</sup> + 20% Operator Fee**

**Toll Mill Fee (\$/t milled)**

**\$15.97**

Bell Creek

**\$13.92**

Dome

**\$14.63**

Redstone

**\$14.17**

Wt. Average

**Dome Mill**

**Bell Creek Mill**

**Redstone Mill**

**Avg Transportation Cost<sup>2</sup>**

\$2.24/t milled

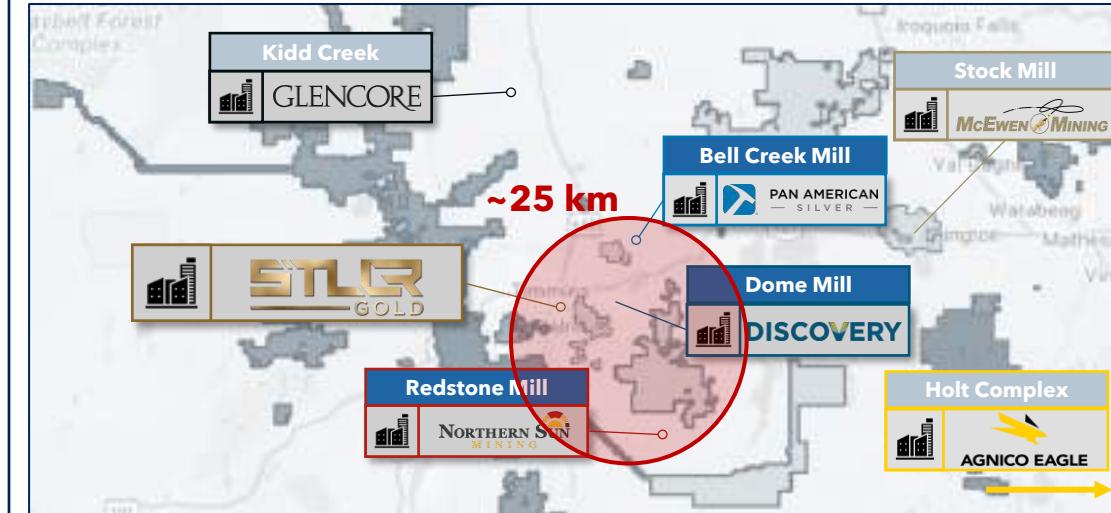
**Distance to Hollinger**

10 km

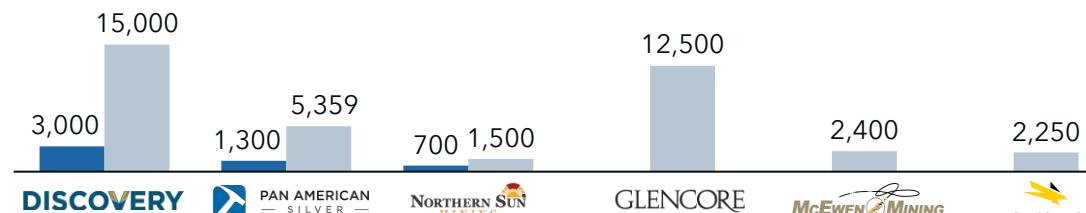
19 km

25 km

## Local Milling Capacity

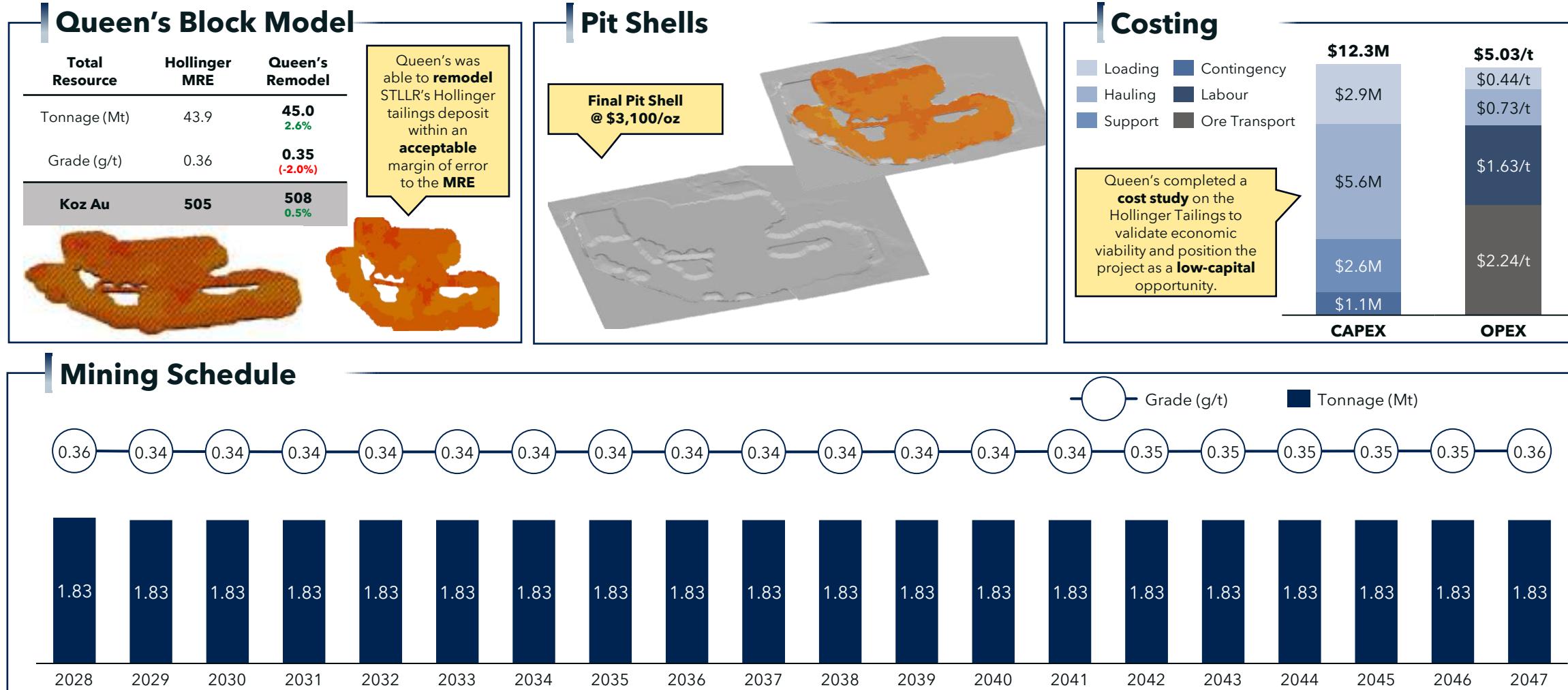


**~5,000 TPD Available Y1**



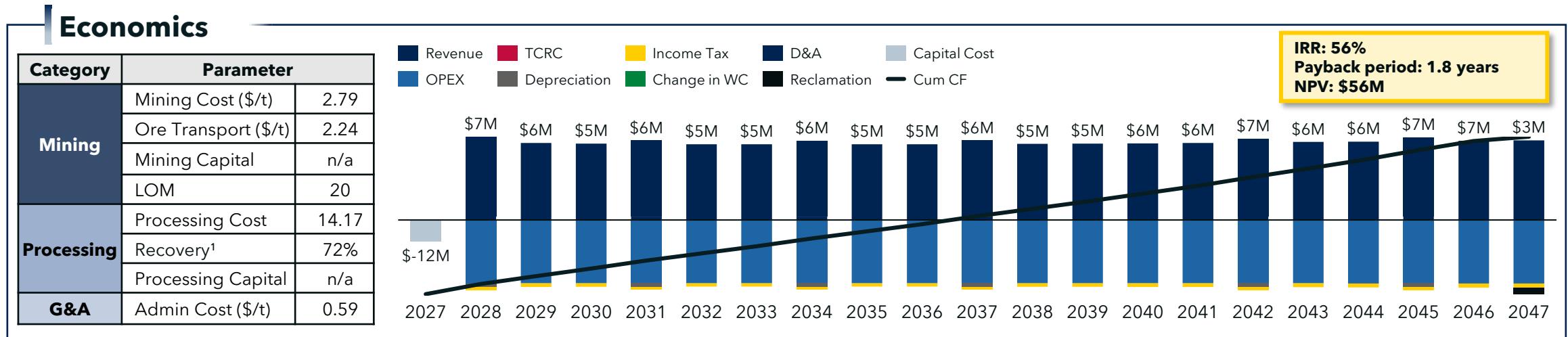
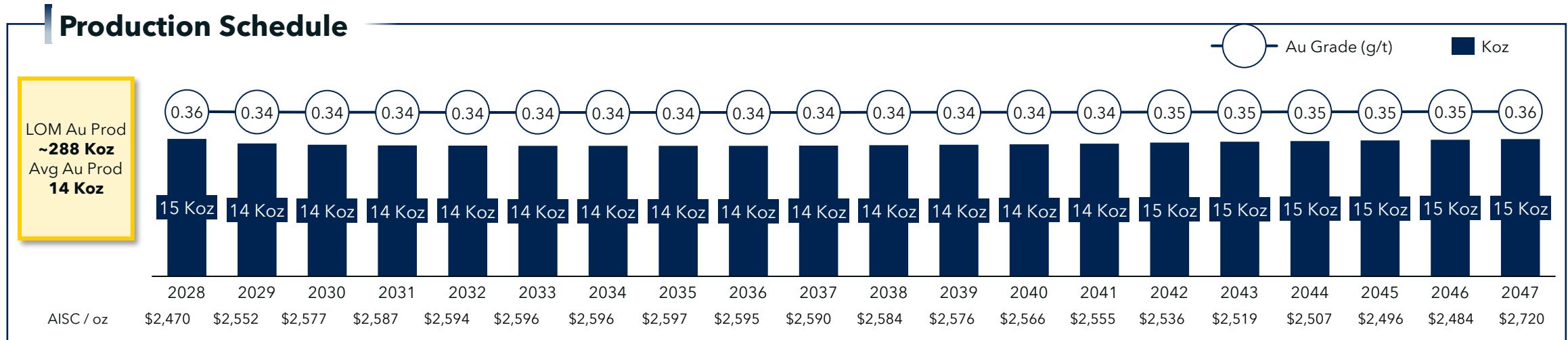
# Queen's Model Validates a Capital-Light, Long-Life Hollinger Mine Plan

Independent remodel aligns with STLLR's MRE and outlines a ~20-year, ~1.8 Mtpa mine plan with low upfront capex (~\$12M) and ~\$5.0/t operating costs.



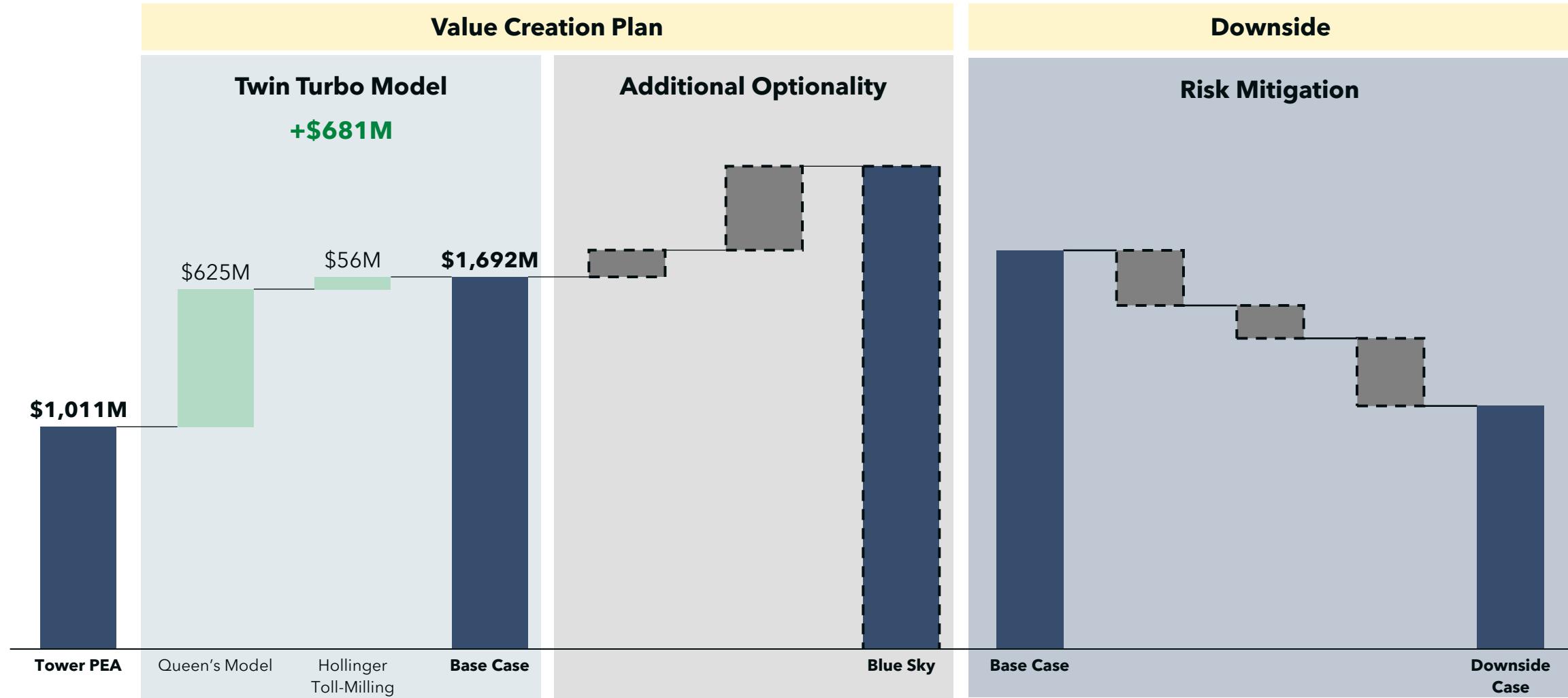
# Toll Milling Yields Positive Economics for STLLR

Over the 20-year LOM, Hollinger can produce an average of 14 Koz Au annually at an average AISC of \$2,552/oz while Tower advances through de-risking milestones.



# NPV Reconciliation: Strong Base-Case Economics

Hollinger lifts the base-case value versus Tower PEA alone to ~\$1.7B.

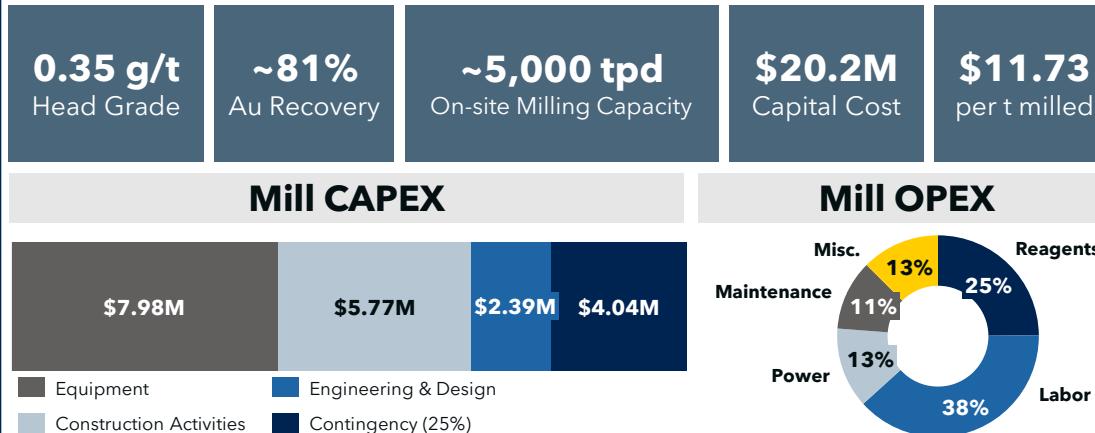


## Value Creation Plan - Hollinger Tailings Project

## **Enhancing Hollinger Value with Proposed Operation of Small-Scale Plant**

The low capital, locally operated mill provides optionality for Hollinger ore processing in lieu of regional toll milling, operating at ~81% Au recovery and \$11.73/t milled, fulfilling extended 20-year LOM processing requirements.

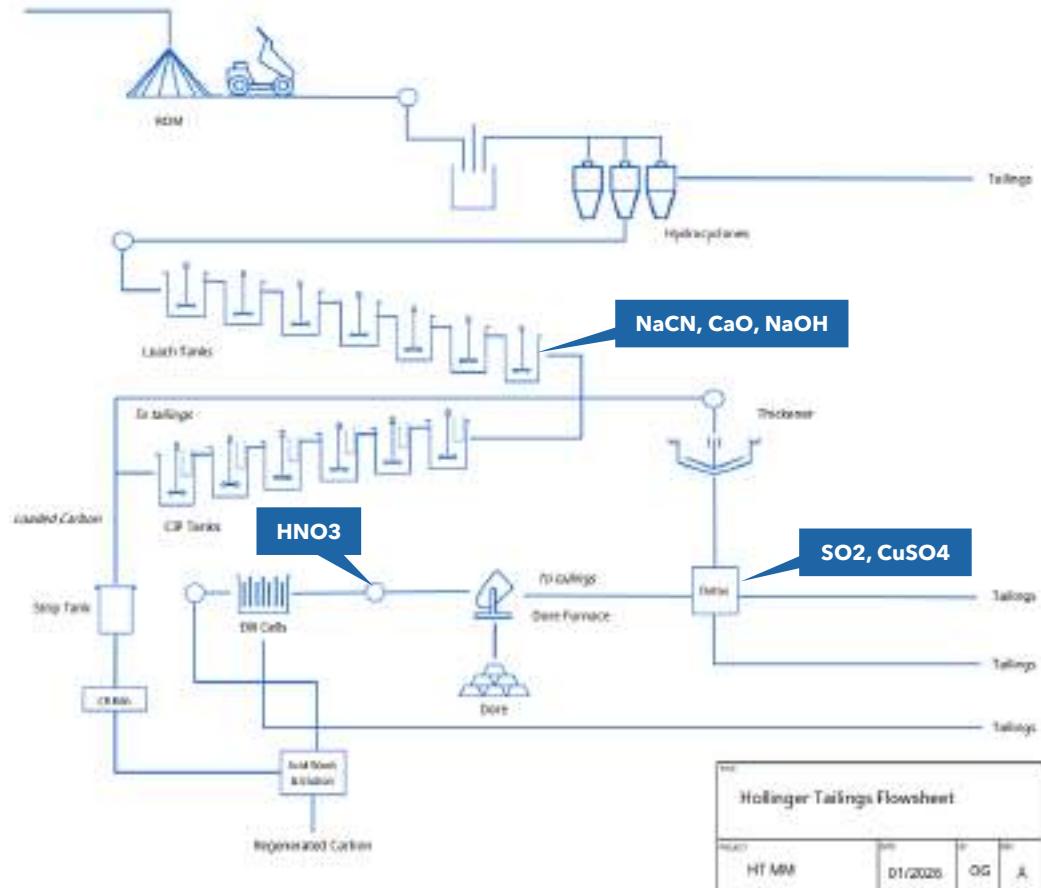
## Au Circuit Highlights and Costing



## Technical Specifications

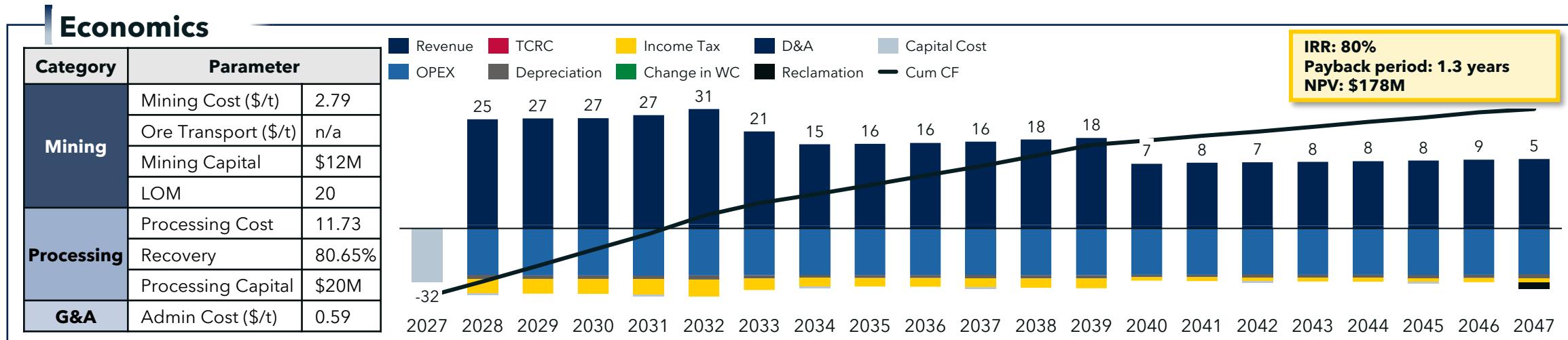
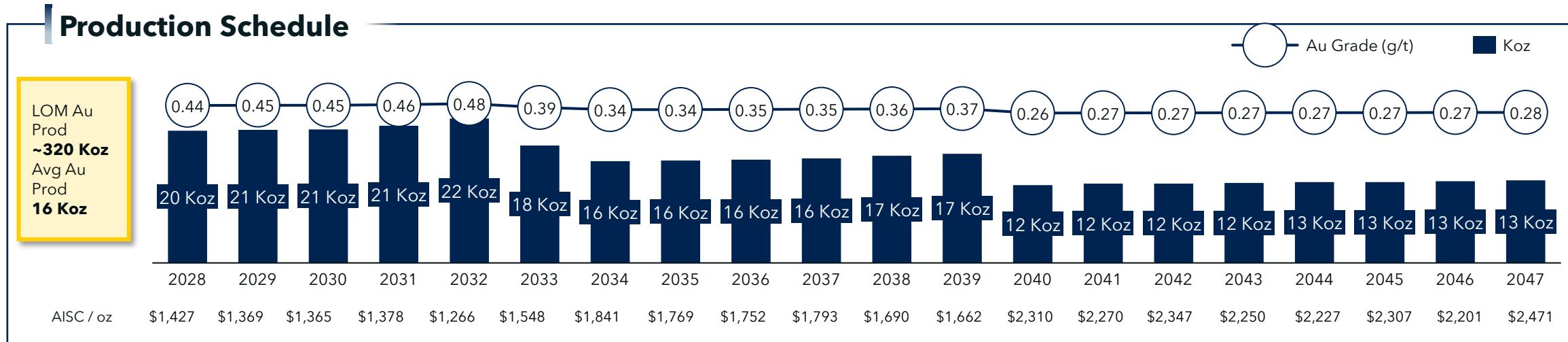
- Proposed mill located **~5 km of Hollinger Tailings pit** on STLLR land claims (PAT-5262) with existing utilities lines, road infrastructure, & surface rights
- Leverages unique fines composition tailings material, **eliminating costly comminution** energy requirements
- Recommended tailings management via **in-pit deposition**, removing need for a TSF, followed by geomembrane lining, rock backfill, & revegetation into local green space
- Provincial jurisdiction dictates expedited mill permitting, with strong alignment against the **Recovery of Minerals Act** and **eliminated trigger** of a **Federal IA**, due to low-tonnage operations
- Flowsheet derivation follows existing fine Au sands recovery circuits, first principles costing, mineral processing textbooks, and NI 43-101 reports

## Classification - Leach/CIP - EW & Refining



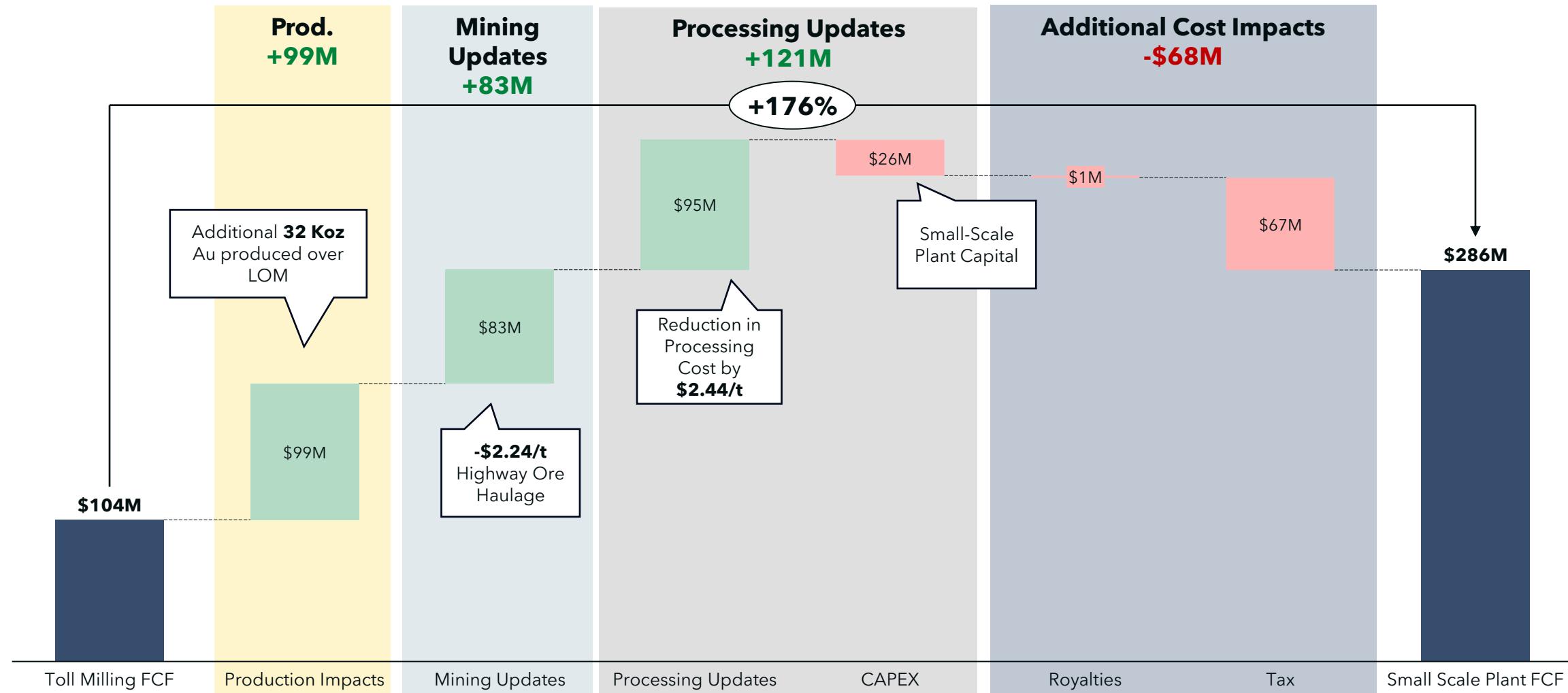
# Elevated Project Economics Under Small-Scale Plant Scenario

Over 20-year LOM, the small-scale plant scenario at Hollinger can produce an average of 16 Koz Au annually at an average AISC of \$1,780/oz.



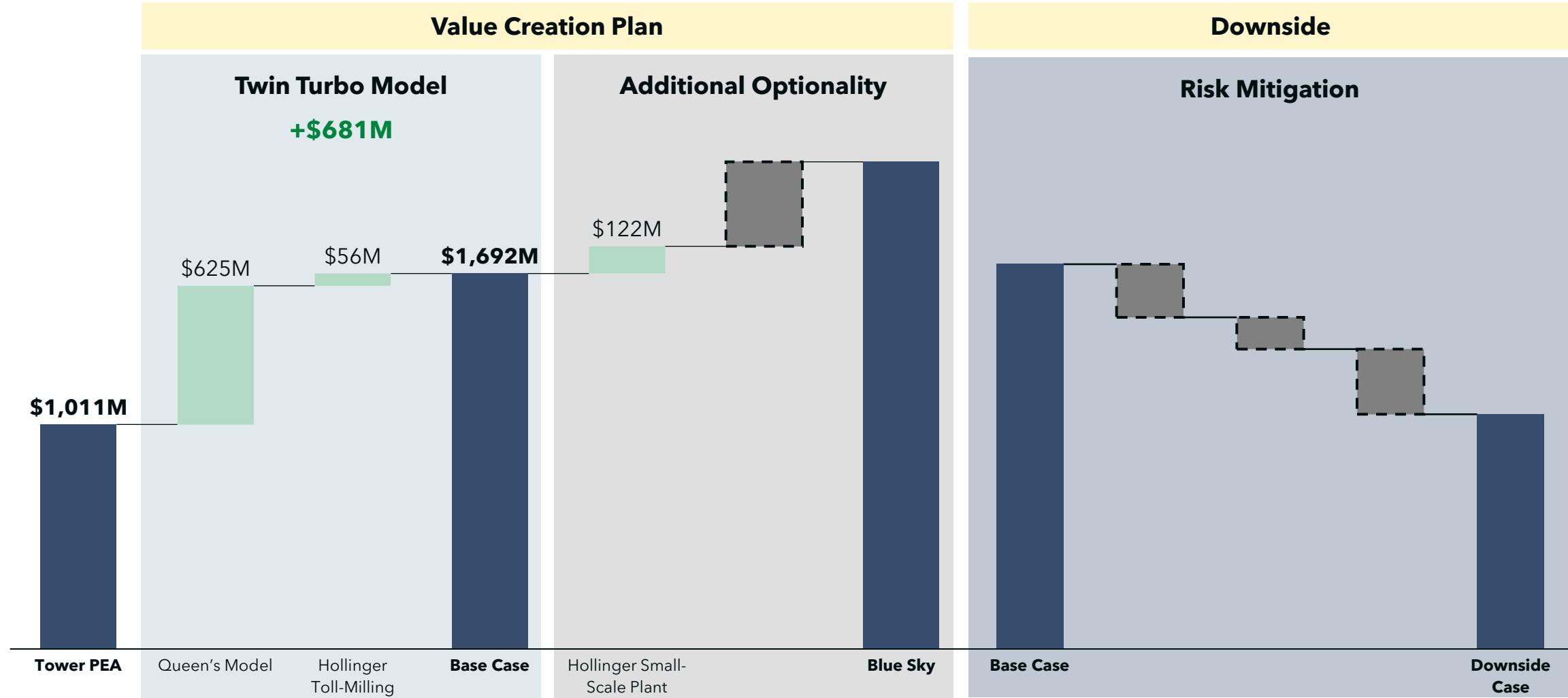
# Hollinger Tailings Cash Flow Reconciliation

A small-scale processing plant at Hollinger can Increase cash flow by 176% primarily through additional production capabilities and lower operational cost.



# NPV Reconciliation: Duality Within the Twin Turbo Engine

Demonstrated optionality through the design and costing of the Hollinger small-scale plant, extending LOM and adding \$122M to project NPV.



# Untapped Potential in Undeveloped Colomac Project

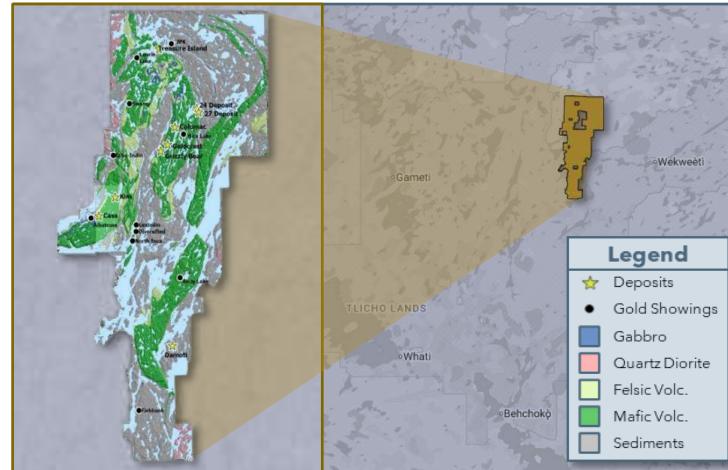
Colomac is a brownfield, large-scale PEA-stage project with strong base-case economics and major exploration upside that the market is not crediting. Colomac has an advantage being a past producer with existing infrastructure, improving development risk

## Project Overview

- Brownfield mine history: Colomac operated historically 1989-1991 and 1994-1997 (historical production periods).
- Mine life: **11.2 years**
- Average annual payable production: **~290 Koz Au/year**

	Indicated	Inferred
Tonnage (Mt)	<b>70.4</b>	<b>24.4</b>
Grade (g/t)	<b>1.50</b>	<b>2.14</b>
<b>Koz Au</b>	<b>3,387</b>	<b>1,702</b>

## Geological Context



## Why Colomac Matters



PEA-stage resource exceeds 4 Moz Au, positioning Colomac as a meaningful development asset



The 2023 PEA demonstrates strong base-case value at \$1,600/oz with a post-tax NPV of \$C1.17B



Colomac's PEA outlines a low-cost structure with AISC of ~\$830/oz, supporting strong margins



Colomac benefits from existing data and infrastructure which can streamline development & permits



STLLR can treat Colomac as a blue-sky upside, and can be monetized strategically instead of developed internally

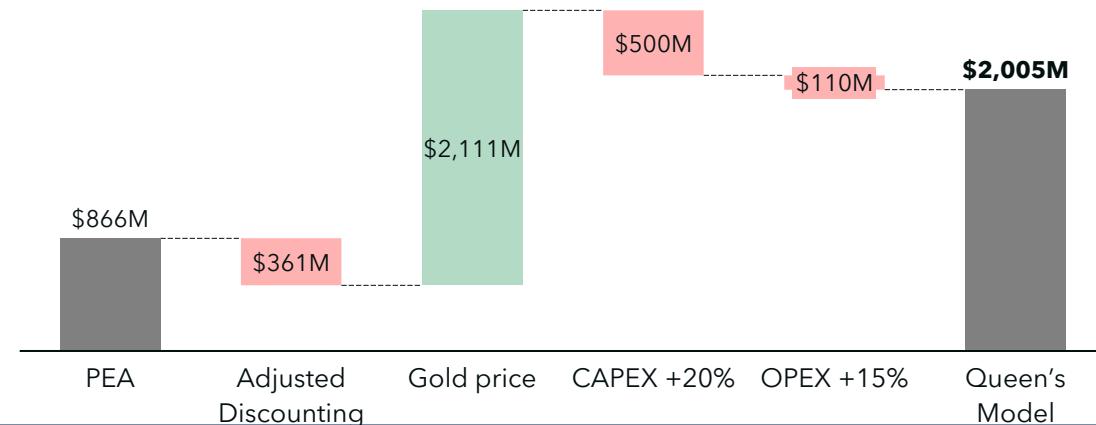
## Colomac's Value-Add: Driven by Upside Project Economics

Colomac's value is highly levered to de-risking and gold prices, with our updated base-case driving ~\$2.0B NPV and ~81% IRR. Although, this value does not need to be realized through full development, but through a compelling opportunity to gain value through a spin-out

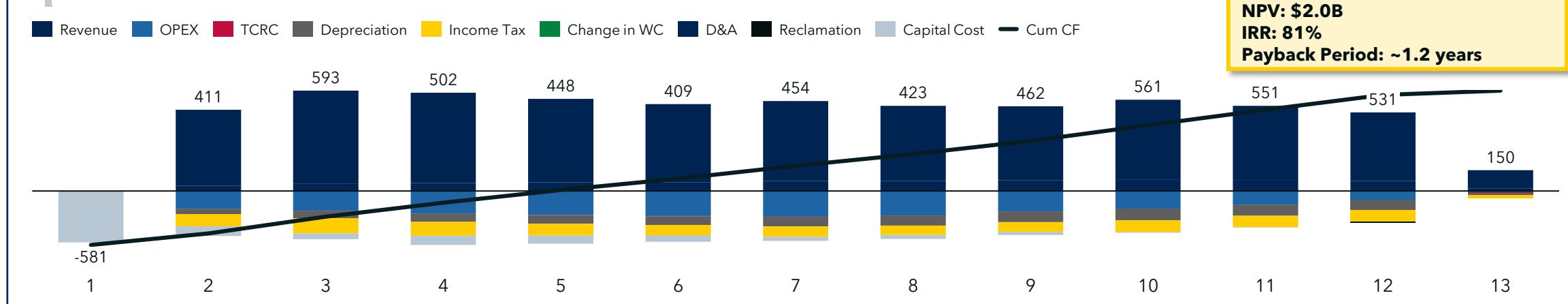
### Base-Case Model Assumptions

Model	Total OPEX	Total CAPEX	Mine Life	Discount Rate	Gold Price
STLLR GOLD	\$2,182M	\$1,321M	13	5%	\$1,600/oz
STLLR					
Queen's	\$2,509M	\$1,585M	13	5%	\$3,100/oz
Queen's Model					

### Colomac NPV Waterfall



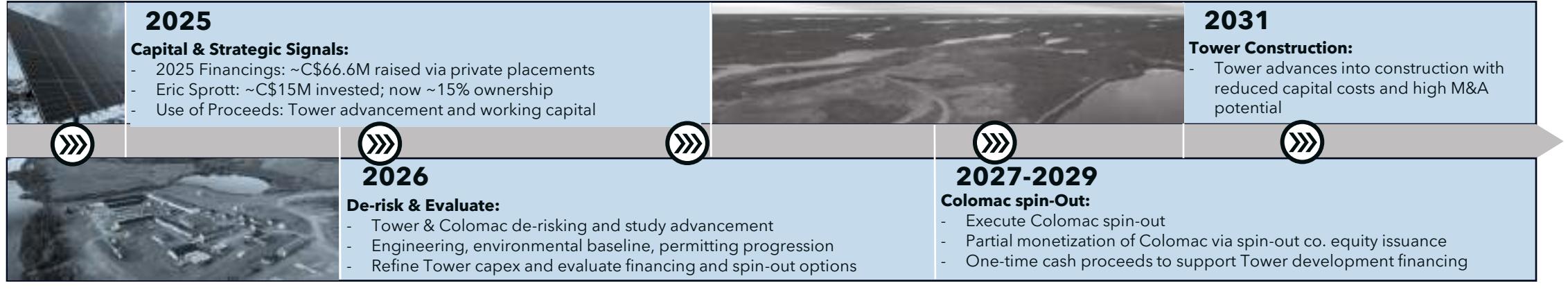
### Colomac Gold Valuation



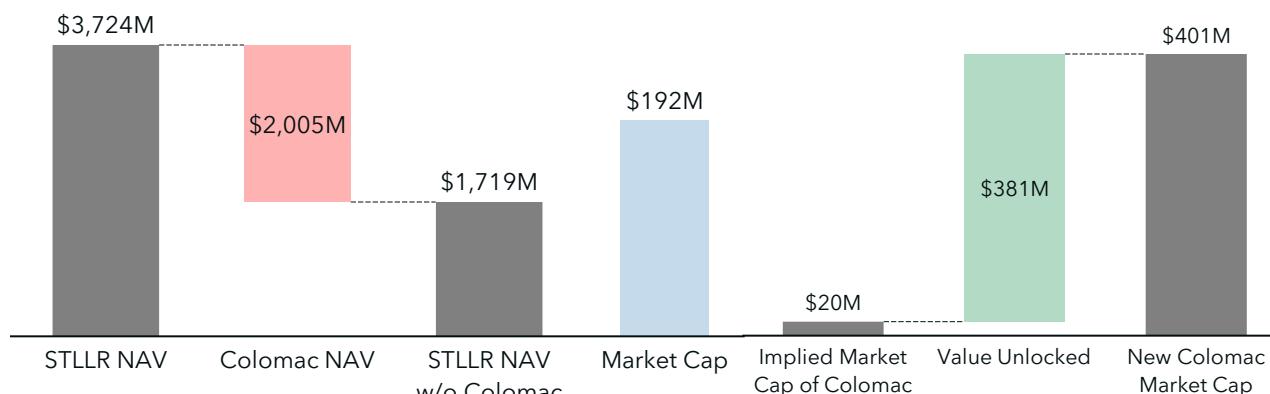
# Highlighting Colomac's Optionality and Potential for Spin-out

Colomac remains largely unnoticed within STLLR's current profile, but as Tower is de-risked and progresses toward PFS/FS, STLLR's strategic priorities will shift, increasing the likelihood of a Colomac spin-out. Modeled net cash to STLLR: \$381M

## Timeline



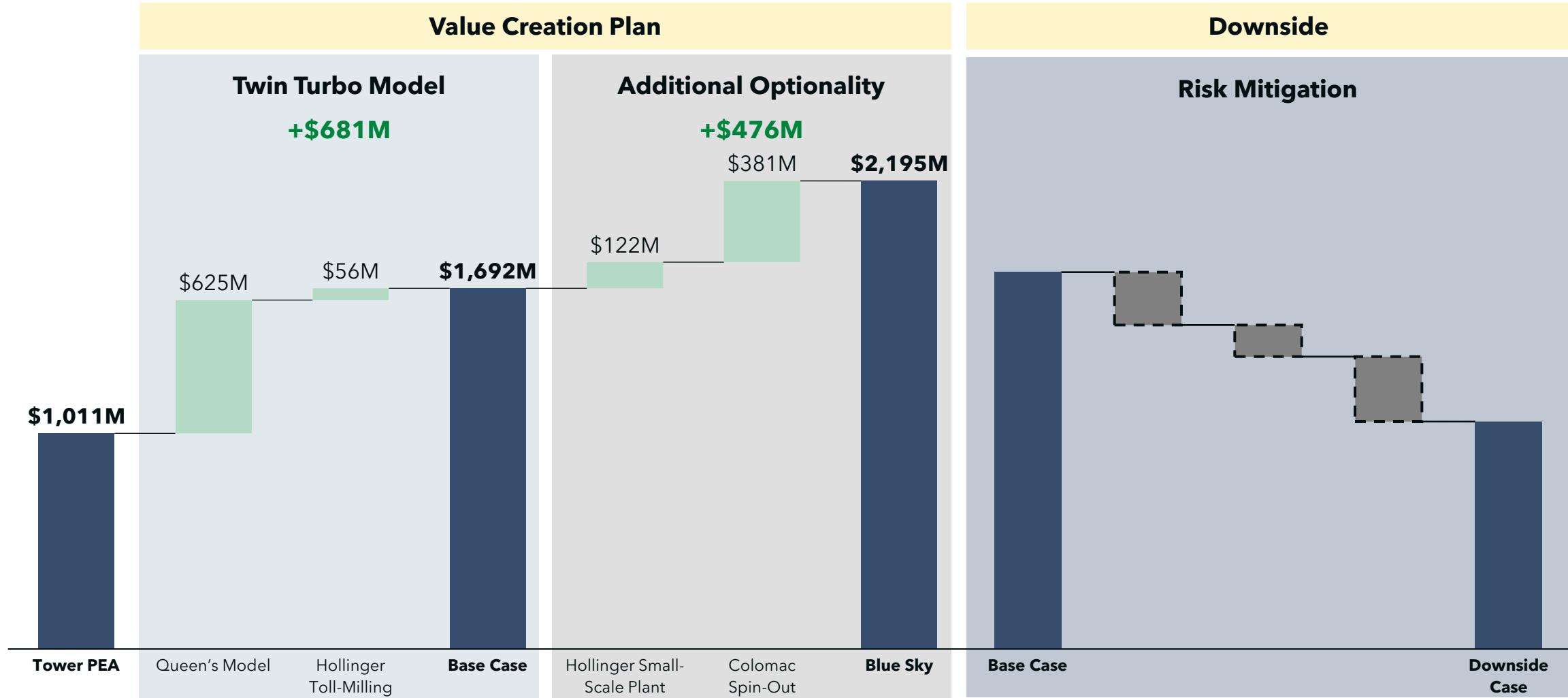
## NAV Breakdown



<b>Valuation</b>	Colomac NAV	\$2,005M
	Applied P/NAV Multiple	0.20x
	<b>Implied Equity Value</b>	\$401M
<b>Pre-Spin Investment</b>	PFS Advancement Costs	-\$8M
	Permitting & Baseline	-\$2M
	<b>Total Pre-Spin Spend</b>	-\$10M
<b>Net Cash Impact</b>	<b>Net Cash to STLLR</b>	<b>\$381M</b>
<b>Post-Spin Costs</b>	Colomac Stand-Alone G&A	\$3M/yr

# NPV Reconciliation: Elevated Blue-Sky Economics

Extended optionality beyond Hollinger through modeled spin-out scenario of Colomac, increasing total NPV by \$476M.



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- ▶ Risks, Mitigations & Opportunities**
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# De-Risking Through ESG: 3-Pillar Snapshot



## Environment

STLLR Gold focuses on minimizing environmental impact while responsibly advancing its projects toward development. The Company emphasizes efficient energy use, water stewardship, and early environmental baseline studies to support future permitting. At Colomac, STLLR is advancing renewable energy initiatives, including a planned solar installation to reduce diesel dependence.

The reprocessing of historic Hollinger tailings presents a strong environmental opportunity by recovering gold while remediating legacy tailings and improving long-term site stability.



## Social

Health, safety, and respectful **engagement with Indigenous** and local communities are central to STLLR Gold's operations. The Company maintains a strong safety culture supported by training, proactive hazard identification, and **transparent reporting**. STLLR works closely with Indigenous governments and partners to **exceed consultation requirements** and advance projects in a manner that respects cultural, environmental, and land-use priorities.



## Governance

STLLR Gold's ESG performance is supported by strong governance and independent Board oversight, including dedicated committees focused on sustainability and risk management. The Company is a member of the Mining Association of Canada's **Towards Sustainable Mining (TSM)** initiative, aligning its practices with industry-leading standards. Comprehensive ethics, anti-corruption, and governance policies ensure ESG considerations are embedded in decision-making as the Company advances its projects.

### Top KPIs

**406.6**

Total amount of gross global Scope 1 GHG emissions (CO<sub>2</sub>eq t)

**41%**

Female Direct Employees

**7,213.8**

Total energy consumed, electricity and hydrocarbons (GJ)

**0**

Number of fatalities because of work-related injury

**0.0**

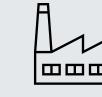
Lost Time Injuries Rate (LTIR)

**0**

Non-compliance with laws and regulations

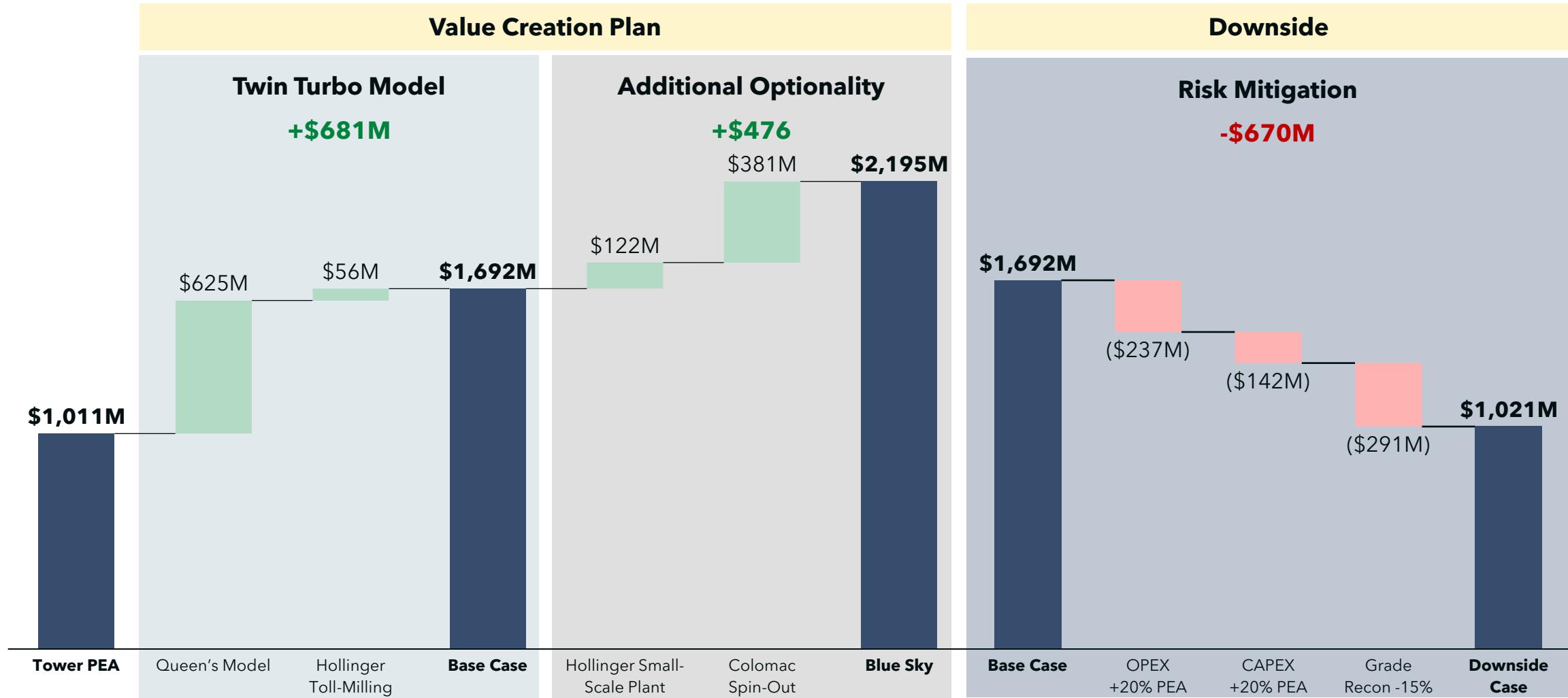
# Identifying and Mitigating Six Potential Project Risks

STTLR Gold has a clear avenue to address potential risk, mitigations including early stakeholder engagement, maintained optionality, optimized production scheduling, and rigorous technical due diligence.

Study to Construction Phase			Technical & Operational		
Risk	Description	Mitigation	Risk	Description	Mitigation
<b>Permits</b> 	<ul style="list-style-type: none"> <li>- Project advancement dependent on timely PFS/FS completion and permitting of process infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>- Early regulator and stakeholder engagement</li> <li>- Maintain development optionality (toll milling vs. custom mill)</li> </ul>	<b>Tower Strip Ratio</b> 	<ul style="list-style-type: none"> <li>- Higher strip ratio increases cost sensitivity and early cash-flow risk</li> </ul>	<ul style="list-style-type: none"> <li>- Optimize pit sequencing to prioritize higher-grade zones</li> <li>- Ongoing pit and cost optimization as data improves</li> </ul>
<b>Tower Gold Financing</b> 	<ul style="list-style-type: none"> <li>- Potential funding gap and exposure to CAPEX escalation</li> <li>- Financing sensitive to gold price and market conditions</li> </ul>	<ul style="list-style-type: none"> <li>- Maintain M&amp;A optionality to monetize non-core assets or consolidate regional value</li> <li>- Evaluate alternative funding structures including royalties, streams, and strategic partners</li> </ul>	<b>Hollinger Tailings Milling</b> 	<ul style="list-style-type: none"> <li>- Limited regional spare capacity increases reliance on toll milling</li> </ul>	<ul style="list-style-type: none"> <li>- Evaluate phased or modular small-scale mill</li> <li>- Optimize cut-off grade and production schedule</li> <li>- Maintain multiple toll milling options</li> </ul>
<b>Market Coverage</b> 	<ul style="list-style-type: none"> <li>- Limited equity research coverage and market awareness</li> <li>- Junior market cyclical may constrain low-dilution financing</li> </ul>	<ul style="list-style-type: none"> <li>- Drive value through drilling, resource conversion, and PFS/FS delivery</li> <li>- Targeted investor and institutional outreach</li> </ul>	<b>Tower Resource Quality</b> 	<ul style="list-style-type: none"> <li>- Material portion of the resource remains classified as Inferred (~7-11 Mt), limiting mine plan confidence and financing leverage</li> </ul>	<ul style="list-style-type: none"> <li>- Targeted infill drilling campaign focused on conversion to Indicated classification</li> <li>- Enhanced geological certainty through G-mining completion of 2025 PEA update</li> </ul>

# NPV Reconciliation: Accounting for Potential Downside

Final reconciliation considers project risks, calibrating a downside total NPV of \$1,021M.



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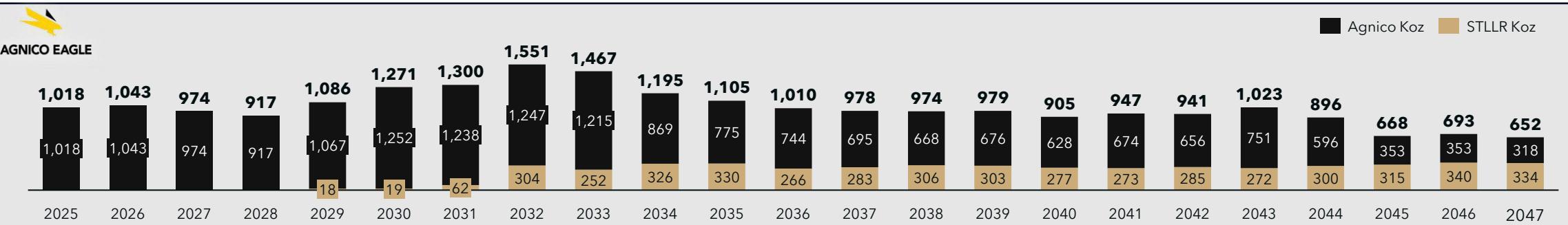
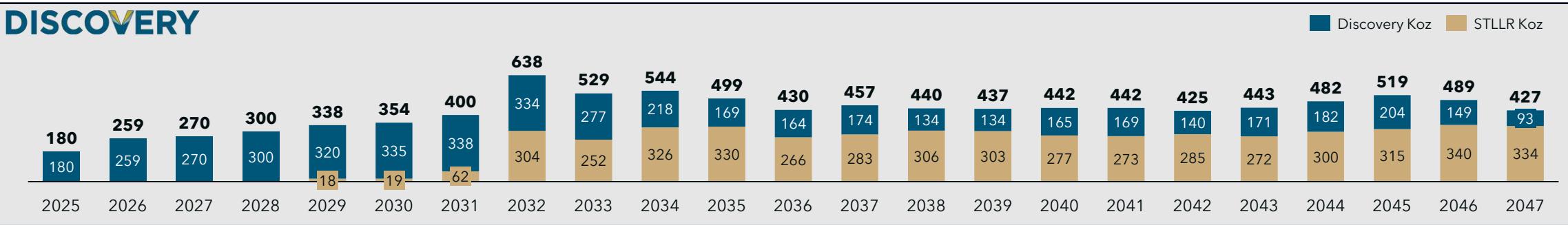
# STLLR Offers Strong Potential as a Regional M&A Target

STLLR screens as a credible M&A target. Queen's identified three potential buyers, given their regional consolidation strategies, proven track records of acquisitions, and production profiles that align with STLLR's timeline. Agnico's ~11% stake further validates strategic interest.

Company	DISCOVERY	PAN AMERICAN — SILVER —	AGNICO EAGLE 11% STLLR Owner
Core Focus	Precious metals producer; silver + new gold operations	Major silver producer across Americas	Gold-focused with proven M&A history
Proof of Appetite	<b>Newmont (2025)</b> - Discovery Silver completed a ~\$425M acquisition of the Porcupine Complex located in Timmins	<b>MAG Silver (2025)</b> ~\$2.1B acquisition to secure 44% of the high-grade <b>Juanicipio</b>  <b>Yamana Gold (2023)</b> - Pan American Silver completed a ~\$4.8B acquisition	<b>Yamana Gold - Canadian Assets (2023)</b> - Agnico Eagle acquired Canadian Malartic and Wasamac (Included in \$4.8B arrangement)
Strategic Drivers	• <b>Operational synergies</b> through access to the Dome Mill and existing processing infrastructure, reducing capital intensity and permitting risk	• <b>Reserve replacement</b> and long-life asset consolidation • <b>Gold portfolio expansion</b> at scale in established mining jurisdictions • <b>Operational synergies</b> with Hollinger and Tower (Bell Creek Mill)	• <b>Abitibi consolidation</b> in a world-class gold district • <b>Low-risk reserve growth</b> in stable jurisdictions • <b>Long-life asset focus</b> aligned with disciplined capital allocation
Cash Position	\$341M	\$870M	\$2,355M
Market Cap	\$CA 9.0B	\$CA 36.0B	\$CA 145.8B

# Acquisition Targets Align with Ontario Gold Production Outlook

Ontario production for these targets is set to roll over in the mid-2030s, creating a reserve-replacement gap. STLLR's profile is positioned to fill that gap with new Ontario ounces as legacy assets mature

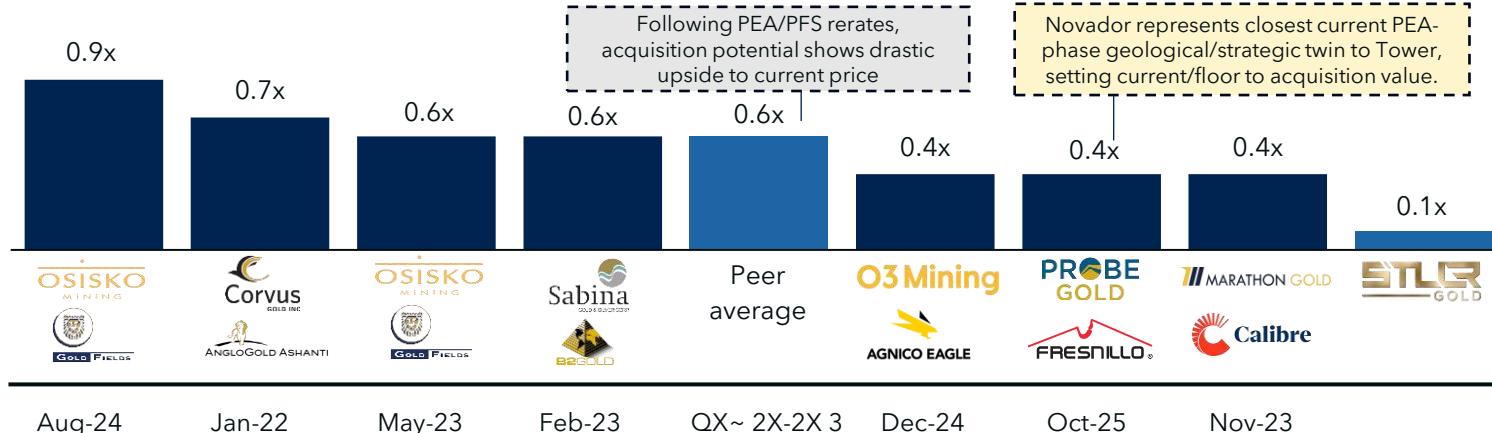


## Strategic Endgame

# Precedent Takeout Benchmarks Support Tower Value and Twin Turbo Upside

Using precedent P/NAV and EV/oz benchmarks, Tower screens at ~C\$4.24-C\$5.11/sh vs ~C\$1.72 today (≈3-4x). Adding Colomac spin-out and Hollinger value further lifts total upside.

### P/NAV Across Precedent Transactions



### EV(\$C)/RR Across Precedent PEA Transactions



Blue Sky Scenario	2026E	/ Share
Tower Gold NPV	C\$2,192	C\$12.78
Adjusted Acquisition P/NAV	0.40x	
Control Premium	30%	
<b>Tower Acquisition Share Price</b>		<b>C\$5.11</b>
<b>Blue Sky Scenario</b>		<b>+C\$3.36</b>
Colomac Spin out	1.00x	\$2.98
Hollinger Small-Scale Plant	0.50x	\$C0.70
Cash, ITM Options, Corp G&A, Exploration	1.00x	(C\$0.31)
Share Price (29-Jan-26)	C\$1.72	
<b>Potential Upside / (Downside)</b>		<b>392%</b>
Blue Sky Scenario	2026E	
Tower Gold Resources + Reserves	6,961 Koz	
Adjusted Acquisition EV/RR	C\$80.40	
Control Premium	30%	
<b>Tower Acquisition Share Price<sup>1</sup></b>		<b>C\$4.24</b>
<b>Blue Sky Scenario</b>		<b>+C\$3.36</b>
Share Price (29-Jan-26)	C\$1.72	
<b>Potential Upside / (Downside)</b>		<b>342%</b>

# Agenda

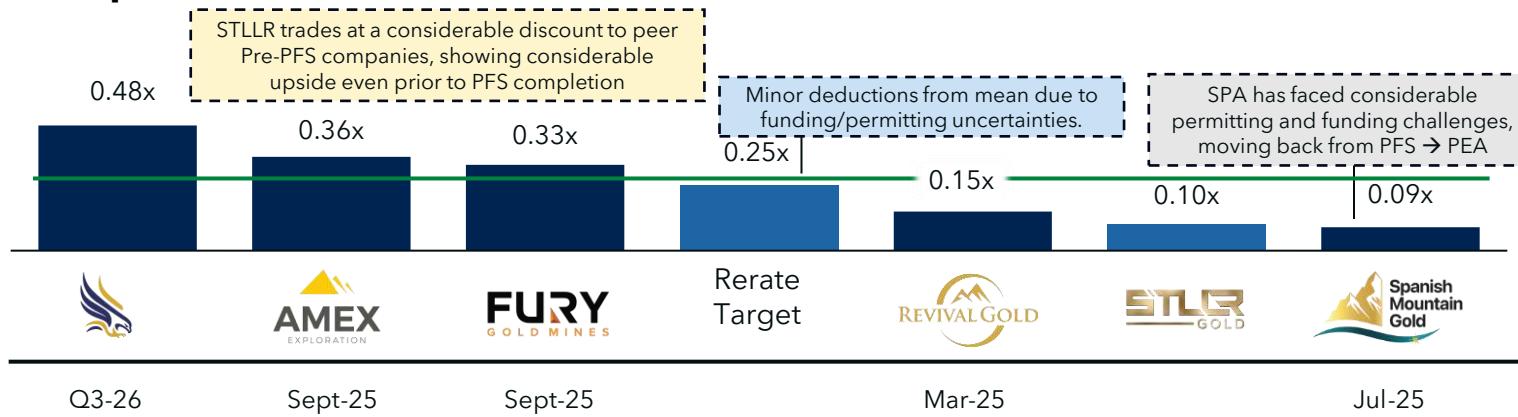
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## Valuation

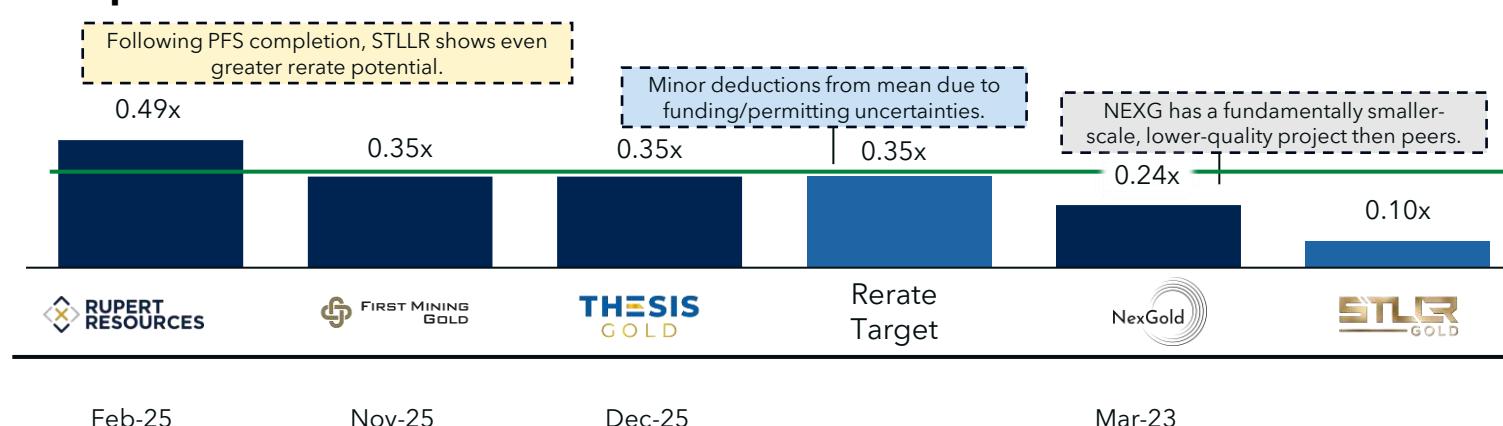
# Re-rated Comparables Push STLLR Towards a Stellar Valuation

In both a rerate to current comparables and a rerate following PFS publication, STLLR demonstrates considerable upside. Ranging from 68% upside on Pre-PFS Consensus' and 142% on PFS Consensus P/NAV's

### Comparable Pre-PFS Consensus P/NAV's



### Comparable PFS Consensus P/NAV's



Pre-PFS Scenario	2026E	/ Share
Tower Gold NPV	C\$2,192M	C\$12.78
Adjusted Acquisition P/NAV	0.25x	
<b>Tower Acquisition Share Price</b>	<b>C\$3.20</b>	
<b>Corporate Adjustments</b>	<b>(C\$0.31)</b>	
Cash, ITM Options, Corp G&A, Exploration	1.00x	(C\$0.31)
Share Price (25-Jan-26)	C\$1.72	
<b>Potential Upside / (Downside)</b>	<b>68%</b>	

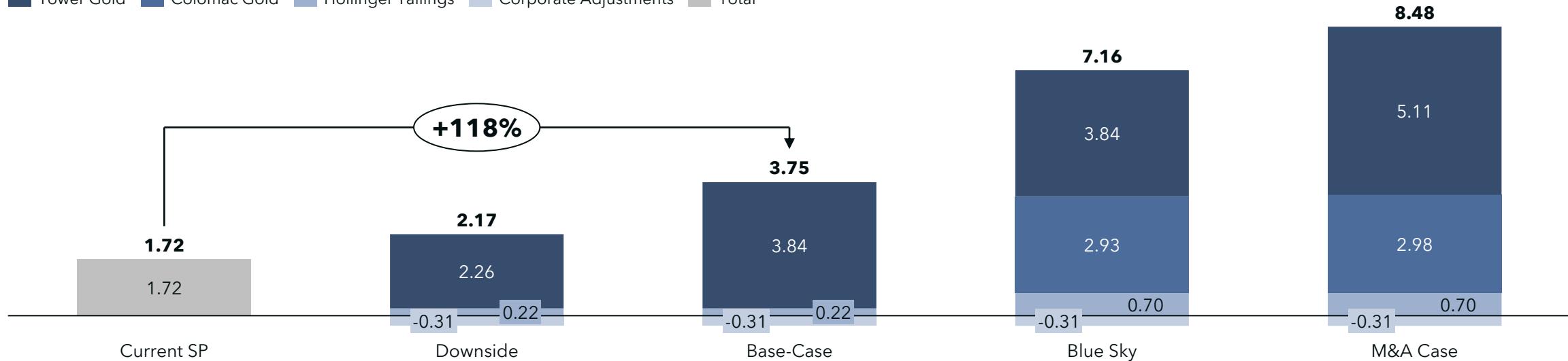
PFS Scenario	2026E	/ Share
Tower Gold NPV	C\$2,192M	C\$12.78
Adjusted Acquisition P/NAV	0.35x	
<b>Tower Acquisition Share Price</b>	<b>C\$4.47</b>	
<b>Corporate Adjustments</b>	<b>(C\$0.31)</b>	
Cash, ITM Options, Corp G&A, Exploration	1.00x	(C\$0.31)
Share Price (25-Jan-26)	C\$1.72	
<b>Potential Upside / (Downside)</b>	<b>142%</b>	

## Valuation

# Sum-of-the-Parts Valuation Produces Powerful Upside

Queen's modeled sum-of-the-parts valuation shows 118% implied upside on base-case.

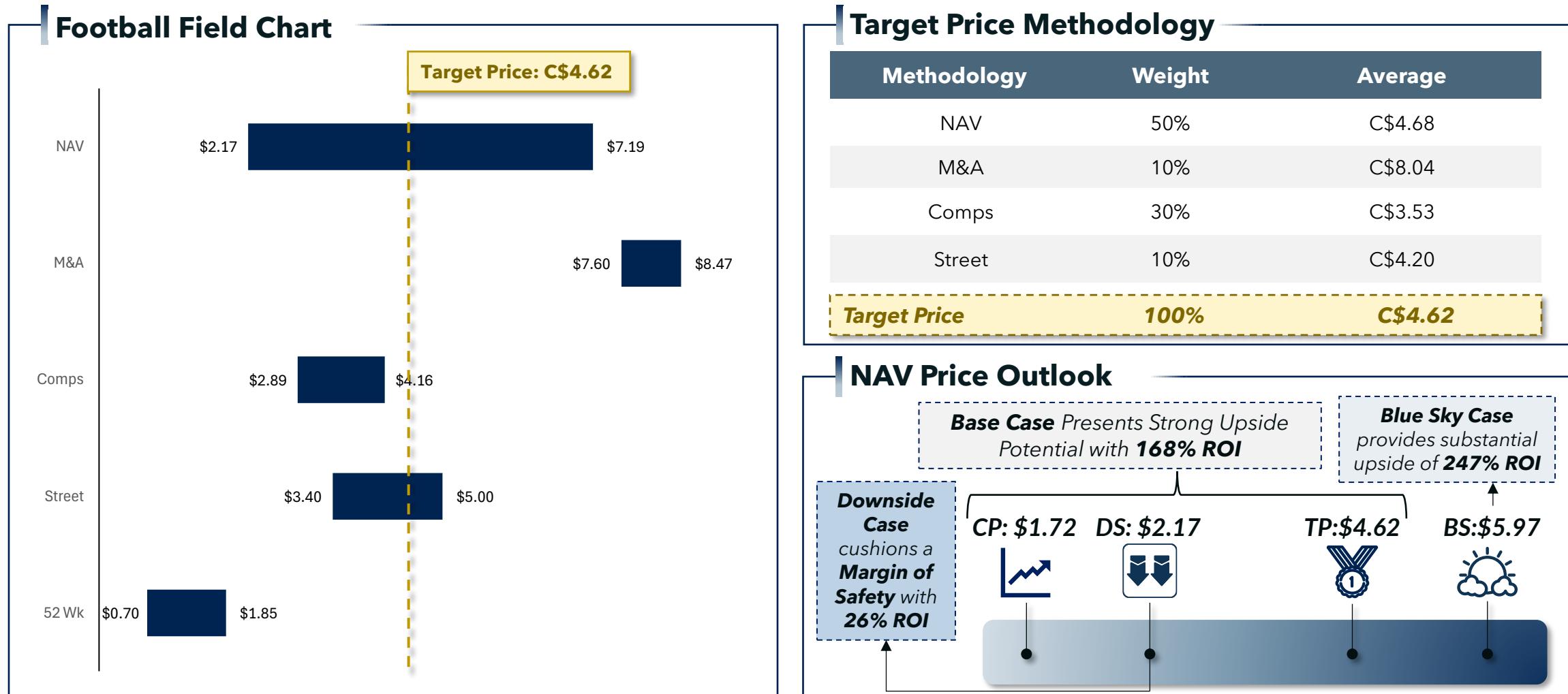
■ Tower Gold ■ Colomac Gold ■ Hollinger Tailings ■ Corporate Adjustments ■ Total



Asset	Downside C\$M	Downside NAVx	Downside C\$/sh	Base C\$M	Base NAVx	Base C\$/sh	Blue Sky C\$M	Blue Sky NAVx	Blue Sky C\$/sh	M&A C\$M	M&A NAVx	M&A C\$/sh
Tower Gold	<b>1,293</b>	0.30x	2.26	<b>2,192</b>	0.30x	3.84	<b>2,192</b>	0.30x	3.84	<b>2,192</b>	0.40x	5.11
Colomac Gold	<b>2,687</b>	0.00x	-	<b>2,687</b>	0.00x	-	<b>511</b>	1.00x	2.93	<b>511</b>	1.00x	2.98
Hollinger Tailings	<b>75</b>	0.50x	0.22	<b>75</b>	0.50x	0.22	<b>239</b>	0.50x	0.70	<b>293</b>	0.50x	0.70
Corp Adj	<b>(53)</b>	1.00x	(0.31)	<b>(53)</b>	1.00x	(0.31)	<b>(37)</b>	1.00x	(0.31)	<b>(37)</b>	1.00x	(0.31)
<b>Asset NAV</b>	<b>\$4,001M</b>			<b>\$2.17</b>			<b>\$4,001M</b>			<b>\$3.75</b>	<b>\$2,888M</b>	
<b>Upside</b>											<b>\$7.19</b>	
											<b>\$2,888M</b>	
											<b>\$8.48</b>	

# Weighting the Average: STLLR Gold Target Price

Considering consensus, comparable companies, Queen's models and the potential for an M&A, STLLR's weighted average target prices of \$4.62 with an implied upside of 168%.

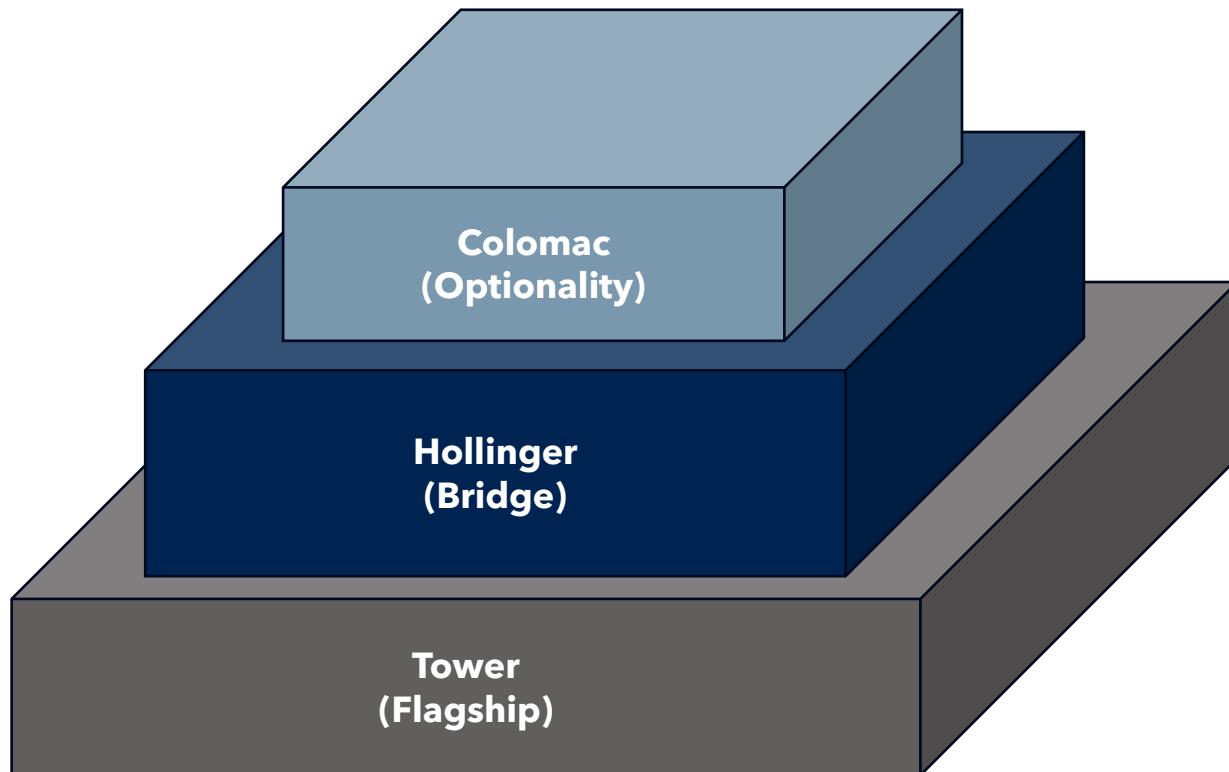


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## Final Investment Decision

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**STRONG BUY**

Target Price:  
**C\$4.62**

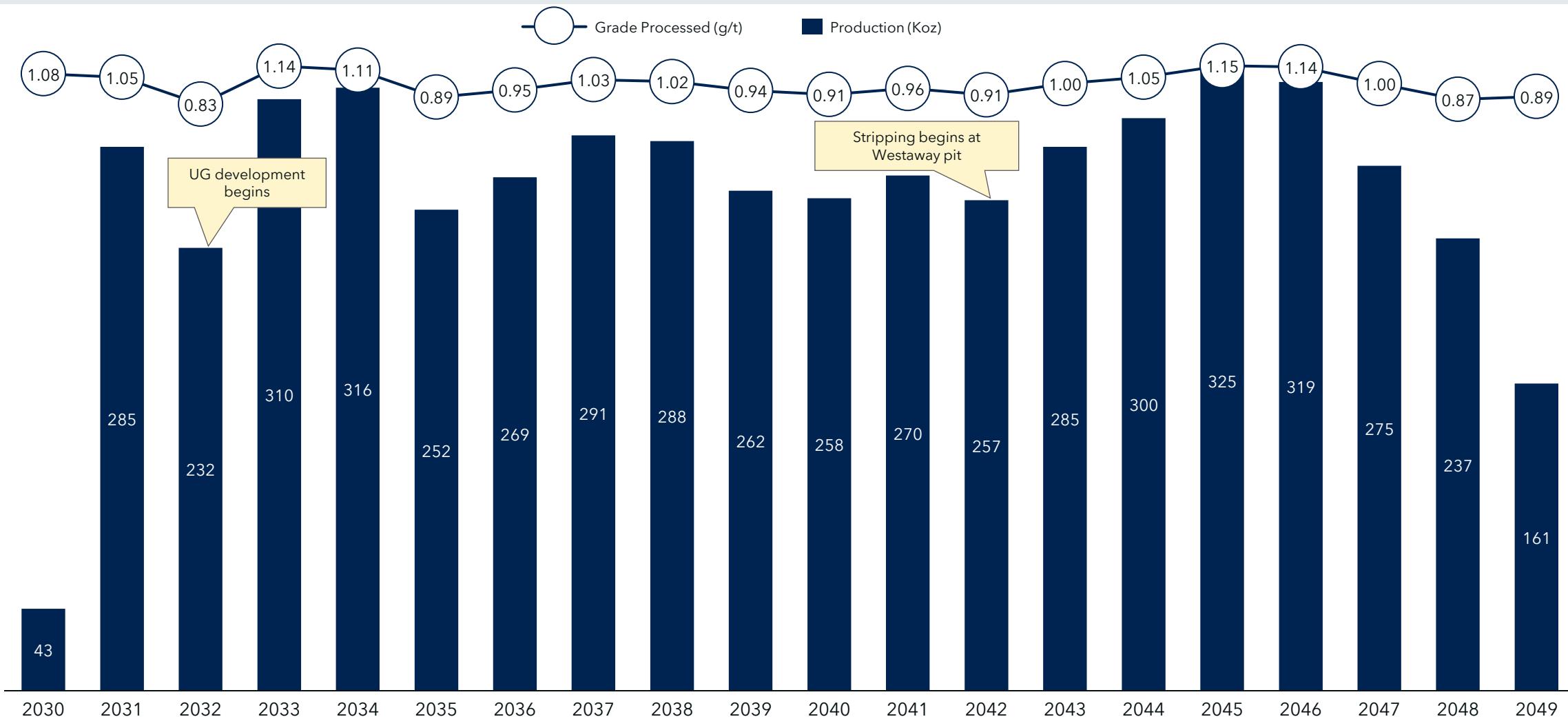
Implied Upside:  
**+168%**

# Appendix A

## Tower Production Schedule and Resource Size

# Tower Gold Au Base-Case Production Timeline

Under base-case conditions, Tower's annual Au production averages 262 Koz of gold during its 19-year mine life, setting the stage for durable production throughout the entire LOM.



# Appendix B

## Hollinger Tailings Reprocessing

## Appendix B

# Hollinger Toll Milling Cost Determination

<b>Bell Creek - Pan American Silver</b>		
Permitted Capacity	<i>dmtpd</i>	5359 NI 43-101
Operating Throughput	<i>dmtpd</i>	4400 NI 43-101
Excess Capacity	<i>dmtpd</i>	1300 Add ~341 tpd to account for BC drop in throughput towards LOM
Mill Opex	<i>US\$/tonne</i>	19.01 NI 43-101
Comminution Cost	<i>US\$/tonne</i>	5.70 Assume 35% of OPEX is crushing & grinding; 911 metallurgist
Toll Mill Opex	<i>US\$/tonne</i>	13.31
20% Profit Margin	<i>US\$/tonne</i>	2.66
<b>Toll Mill Fee</b>	<b><i>US\$/tonne</i></b>	<b>15.97</b>
<b>Toll Mill Cost</b>	<b><i>US\$/day</i></b>	<b>20,758.92</b>
<b>Dome Mill - Discovery Silver</b>		
Permitted Capacity	<i>dmtpd</i>	15000 NI 43-101
Operating Throughput	<i>dmtpd</i>	12000 NI 43-101
Excess Capacity	<i>dmtpd</i>	3000
Mill Opex	<i>US\$/tonne</i>	15.82 NI 43-101
Comminution Cost	<i>US\$/tonne</i>	4.75 Assume 35% of OPEX is crushing & grinding; 911 metallurgist
Toll Mill Opex	<i>US\$/tonne</i>	11.07
20% Profit Margin	<i>US\$/tonne</i>	2.21
<b>Toll Mill Fee</b>	<b><i>US\$/tonne</i></b>	<b>13.29</b>
<b>Toll Mill Cost</b>	<b><i>US\$/day</i></b>	<b>39,866.40</b>
<b>Redstone Mill - Northern Sun Resources</b>		
Permitted Capacity	<i>dmtpd</i>	1500 Press Releases
Operating Throughput	<i>dmtpd</i>	800 Press Releases
Excess Capacity	<i>Dmtpd</i>	700
Mill Opex	<i>US\$/tonne</i>	17.42 Assume average of BC/Dome
Comminution Cost	<i>US\$/tonne</i>	5.22 Assume 35% of OPEX is crushing & grinding; 911 metallurgist
Toll Mill Opex	<i>US\$/tonne</i>	12.19
20% Profit Margin	<i>US\$/tonne</i>	2.44
<b>Toll Mill Fee</b>	<b><i>US\$/tonne</i></b>	<b>14.63</b>
<b>Toll Mill Cost</b>	<b><i>US\$/day</i></b>	<b>10,240.02</b>
<b>Hollinger Tailings - STLR</b>		
Combined Operating Capacity	<i>Dmtpd</i>	5000
Combined Toll Mill Cost	<i>US\$/day</i>	70,865.34
<b>Average Toll Mill Cost</b>	<b><i>US\$/tonne</i></b>	<b>14.17 Weighted average by tonnage</b>

## Appendix B

# Hollinger Tailings Reprocessing Small-Scale Plant Flowsheet

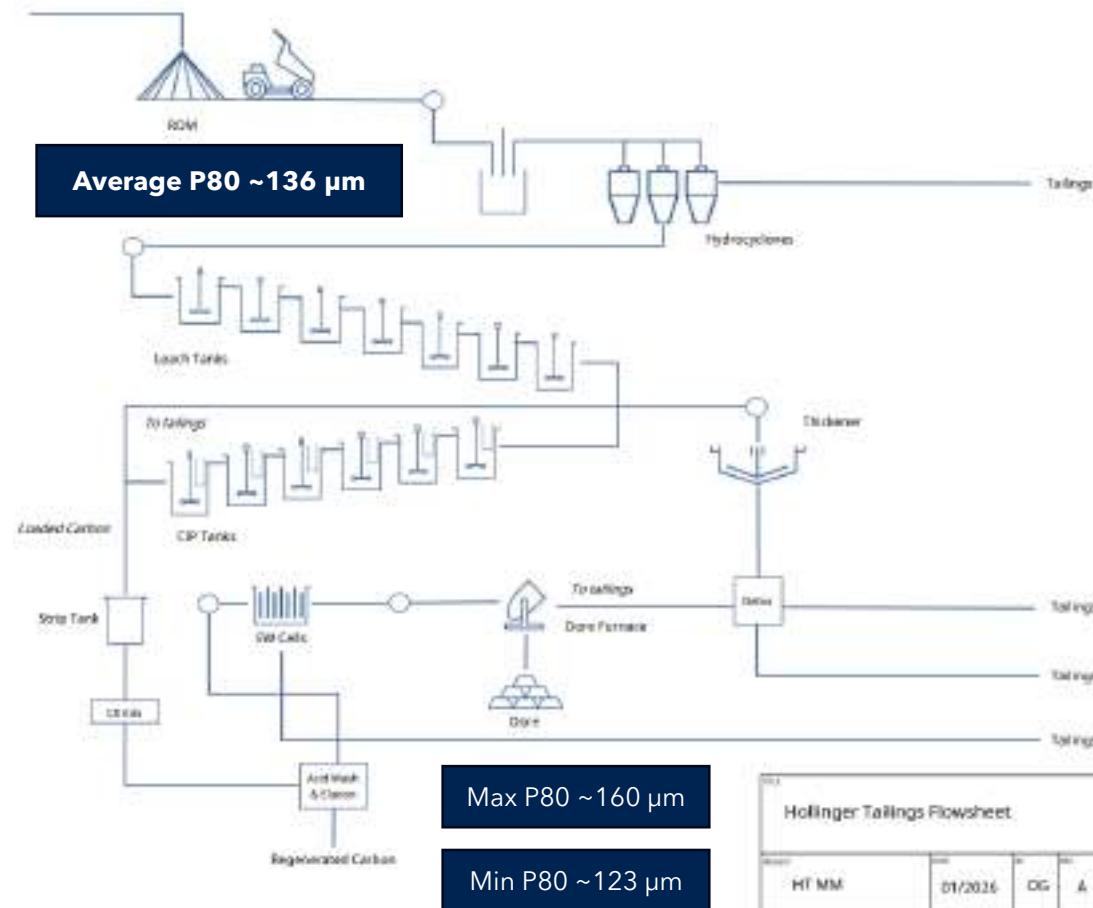
Over a 20-year LOM at Hollinger and daily throughput of 4932 dmt, the low capital mill yields a circuit recovery of 80.65% Au.

### Au Circuit CAPEX

Item	Cost (\$M)
Classification	0.21
Leach/CIP	4.34
Adsorption/Elution	2.78
EW & Refining	0.33
Detox Circuit	0.32
<b>Major Equipment</b>	<b>7.98</b>
Installation	1.68
Piping	1.28
Electrical	1.52
Instrumentation	0.60
Mechanical	0.68
Plant Services	0.03
Engineering	2.39
<b>Subtotal</b>	<b>16.14</b>
Contingency (25%)	4.04
<b>Total</b>	<b>20.18</b>

Top size ~425 µm

### Direct Cyanide Leach Au Circuit



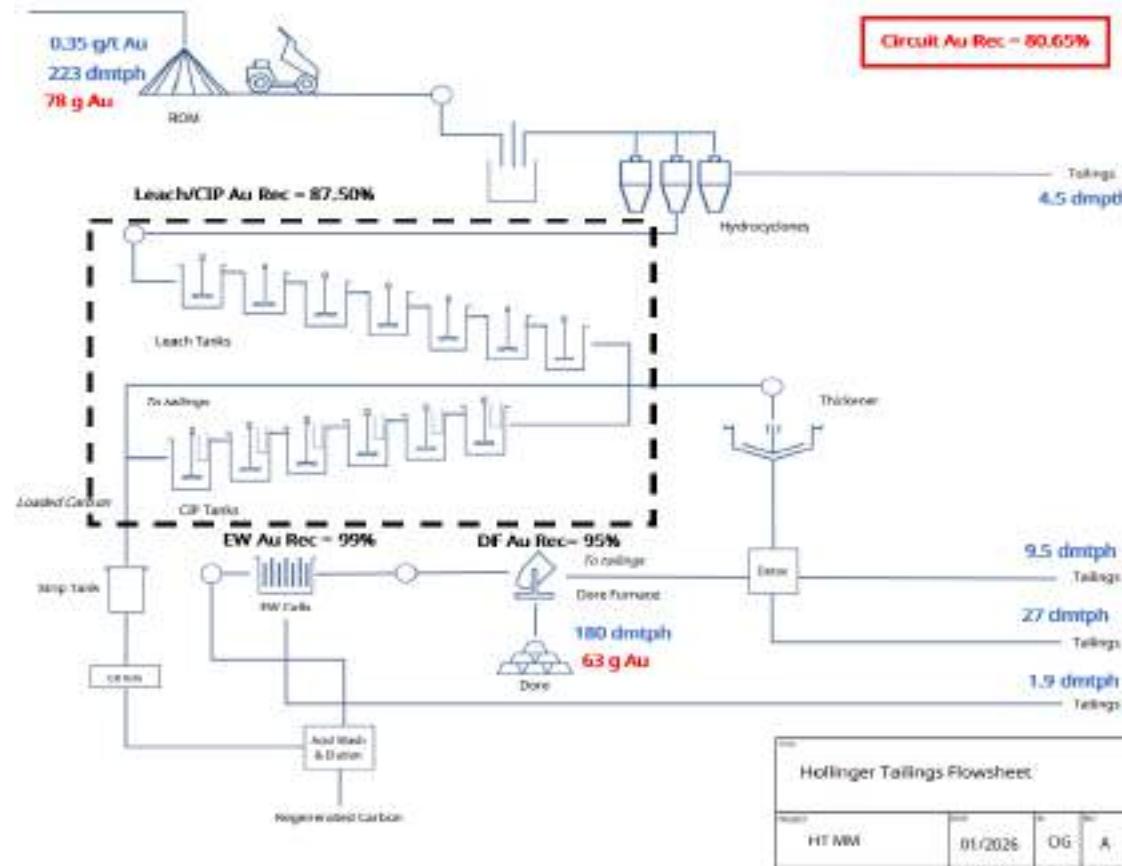
### Au Circuit OPEX

Item	Cost (\$/mt processed)
NaCN	1.10
Lime	1.07
Caustic Soda	0.07
Nitric Acid	<0.01
Sulfur Dioxide	0.03
Carbon	0.11
CuSO4	0.53
<b>Reagents</b>	<b>2.92</b>
Hourly Labor	3.12
Hourly Staff	1.39
<b>Labor</b>	<b>4.51</b>
Power	1.52
Maintenance & Spares	1.32
Miscellaneous	1.47
<b>Total</b>	<b>11.73</b>

## Appendix B

# Au Circuit Mass Balance

### Direct Cyanide Leach Au Circuit



### Mass Balance

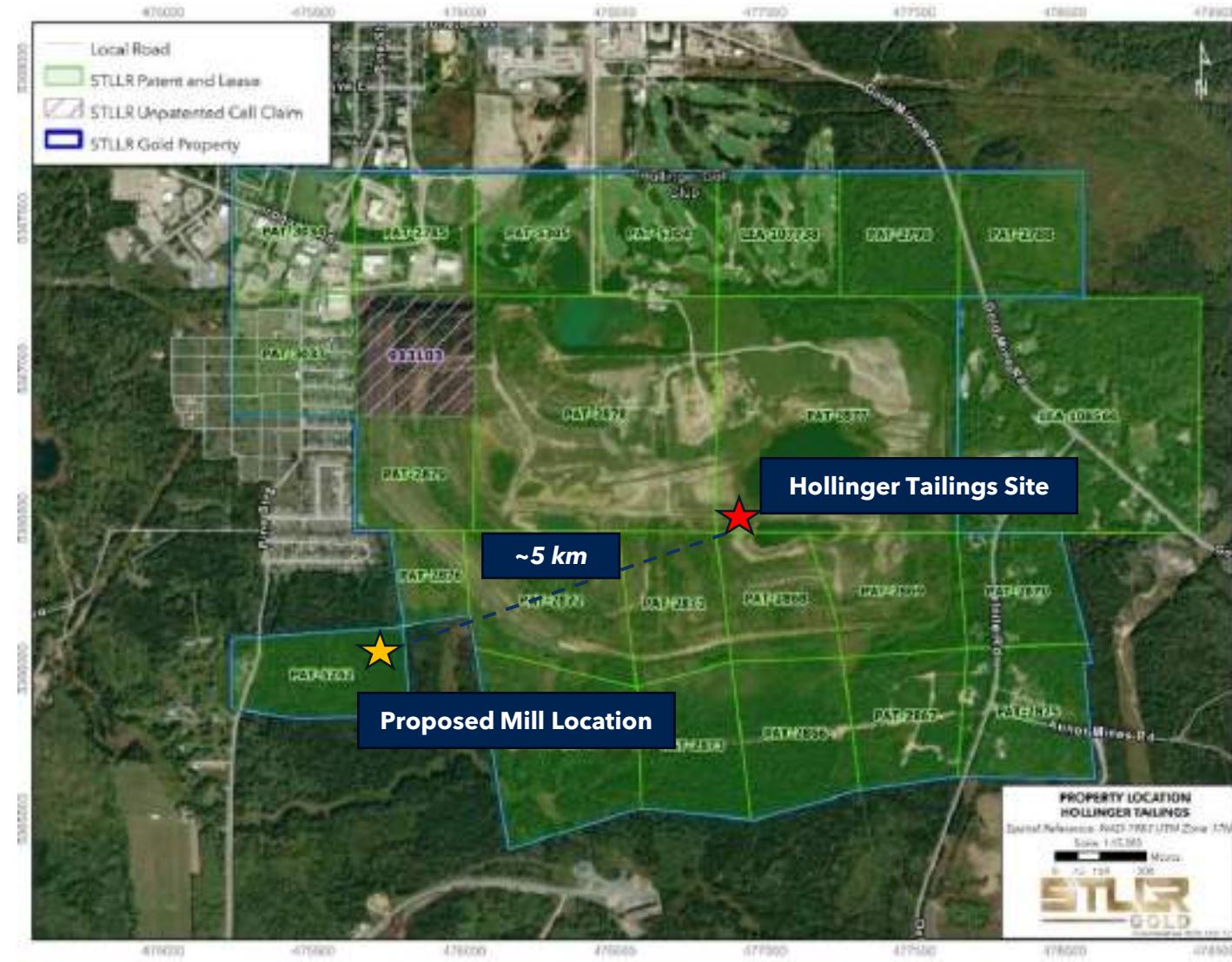
**Mill Throughput:** 4932 DMTPD

**Head Grade:** 0.35 g/t Au

**Circuit Availability:** 92%

Stream	Feed		Concentrate		Tailings		Rec.
	DMTPH	Au [g]	DMTPH	Au [g]	DMTPH	Au [g]	
<b>Cyclones</b>	223.00	78.05	218.54	76.49	4.46	1.56	0.98
<b>Leach/CIP</b>	218.54	76.49	191.22	66.93	27.32	9.56	0.88
<b>EW</b>	191.22	66.93	189.31	66.26	1.91	0.67	0.99
<b>Dore furnace</b>	189.31	66.26	179.84	62.95	9.47	3.31	0.95
<b>Overall Circuit</b>							<b>80.65%</b>

# Proposed Hollinger Tailings Small-Scale Plant Location



## Appendix B

# Au Circuit Sizing & Costing: Hydrocyclones

Design Parameter	Units	Value	Source
Overall Mill Parameters			
Mill Availability	%	92	Assume 24 hrs/day, 365 days/year
Au Head Grade	g/t	0.35	MRE
Au Overall Recovery	%	80.65	
ROM Tonnage (dry)	dmptd	4932	Calc assuming 1.8 Mtpa
Feed (dry)	dmptd	223	Calc
ROM Top Size	microns	425	MRE, assume particle size of ROM
Hydrocyclones			
S.G. Ore	-	2.7	Assume tailings mined quartz-carbonate vein, MRE
Target Particle Size	um	123	P80 -20 mesh screening, MRE
D50C (application)	um	154	CAPCOSTS
Circulating Load	%	0	Assume no regrind or recirculation of CUF
Operating Pressure	kPa	76	Assumption based on gold sands recovery methods
Recovery to CUF	%	98	911 Metallurgist; assume mostly fines
Feed			
Dry Tonnage	dmptd	223	
Density	%	68	
Slurry Tonnage	wmptd	331	
Water	tph	107	
Pulp S.G.	-	1.74	
Volumetric Flowrate	m3/h	189.93	
Volumetric Flowrate	l/s	52.76	
Density	% (v/v)	43.55	
Overflow			
Dry Tonnage	dmptd	4.47	
Density	%	25	Assumption based on gold sands recovery
Wet Tonnage	wmptd	17.87	
Water	tph	13.40	
Pulp S.G.	-	1.19	
Volumetric Flowrate	m3/h	15.06	
Volumetric Flowrate	l/s	4.18	
Density	% (v/v)	10.99	
Underflow			
Dry Tonnage	dmptd	218.88	
Density	%	70.00	Assumption based on gold tailings recovery
Wet Tonnage	wmptd	312.69	
Water	tph	93.81	
Pulp S.G.	-	1.79	
Volumetric Flowrate	m3/h	174.87	
Volumetric Flowrate	l/s	48.58	
Density	% (v/v)	46.36	
Correction Factors			
Feed Density	-	11.78	911 Metallurgist
Pressure	-	0.97	911 Metallurgist
Ore S.G.	-	0.99	911 Metallurgist
Sizing			
D50C (base)	um	13.62	CapCosts Textbook
Diameter	cm	91.44	McLanahan S1036
Capacity Single Cyclone	l/s	132	McLanahan S1036
Operating Cyclones Required	-	3	
Apex Diameter	cm	15	911 Metallurgist
<b>Cyclone Cluster Cost</b>	<b>US\$</b>	<b>206,099.53</b>	<b>CapCosts Textbook - rubber lined</b>

## Appendix B

# Au Circuit Sizing & Costing: Direct Leaching

Design Parameter	Units	Value	Source
Cyanide Leach			
ROM Tonnage (dry)	dmptd	4932	
Daily volume to circuit	lpd	3861187	Calc assuming 1.8 Mtpa
Agitated Leach Tanks			
Volume per tank	m3	473.45	CM Equipment - Cyanidation Tanks
Volume to tanks	m3/day	3861	
Number of tanks required	-	8	
<b>Leach Tank Costs</b>	<b>US\$</b>	<b>1,288,569.86</b>	
CIP Cells			
Volume to cells	lpd	3861187	
Volume per cell	l	598629.5	
Number CIP Cells Required	-	7	
Cost per cell	US\$	223,200	CM Mineral Processing - 60 inch impeller diameter
Total power requirement	HP	91	
<b>CIP Cells Cost</b>	<b>US\$</b>	<b>1,562,400</b>	
Tailings Thickener			
Required Settling Area	sqm	105.1	CM Equipment - Au cyanide slimes, tonnage basis
Thickener diameter	m2	11.57	
<b>Thickener Cost</b>	<b>US\$</b>	<b>69,629.18</b>	<b>CapCosts Textbook</b>
Strip Tank			
Tank unit capacity	l	567620.5	CM Mineral Processing
Number of tanks required	-	1	
Total power requirement	HP	0.75	
<b>Strip Tank Cost</b>	<b>US\$</b>	<b>90,600.00</b>	<b>CM Equipment - 45.4 kg system</b>
Carbon Regeneration Kiln			
Unit Capacity	mtph	2.25	CM Equipment - Indirectly fired rotary kiln 1.5m diameter
Total power requirement	HP	5	CM Equipment
<b>Kiln Cost</b>	<b>US\$</b>	<b>1,329,800</b>	<b>CM Equipment</b>
Adsorption & Elution			
<b>Adsorption &amp; Elution Costs</b>	<b>US\$</b>	<b>2,784,000.00</b>	<b>Journal of The South African Institute of Mining and Metallurgy - 5.2/3.5% CAPEX</b>
EW & Refining			
Electrowinning			
EW Cell Unit Capacity	cm3	226535	CM Mineral Processing
Number of cells required	-	2	
<b>EW Cell Cost</b>	<b>US\$</b>	<b>236,000.00</b>	<b>CM Equipment - 15 cathodes per cell</b>
Dore Furnace			
Electricity input	kw	75.00	CM Equipment - Induction furnace, 136 kg capacity
<b>Furnace Cost</b>	<b>US\$</b>	<b>90,000.00</b>	<b>CM Equipment</b>
Detox Circuit			
<b>Detox Capital</b>	<b>US\$</b>	<b>320,000</b>	<b>Journal of The South African Institute of Mining and Metallurgy - 1% CAPEX</b>

## Appendix B

# Au Circuit Sizing & Costing: Operating Costs

Operating Specification	Units	Value	Source
Sodium Cyanide (NaCN)			
Daily Consumption	kg/day	2,626.56	Zenith Minerals - 0.5-3.0 kg/tonne ore, CM Mineral Processing
Unit Cost	US\$/kg	2.07	Market value, North America
Daily Cost	US\$/day	5,436.99	
Cost per tonne processed	US\$/mt	1.10	
Lime (CaO)			
Daily Consumption	kg/day	10,506.25	Zenith Minerals - 2-10 kg/tonne, CM Mineral Processing
Unit Cost	US\$/kg	0.5	Market value, North America
Daily Cost	US\$/day	5,253.13	
Cost per tonne processed	US\$/mt	1.07	
Caustic Soda			
Daily Consumption	kg/day	661.00	CM Mineral Processing
Unit Cost	US\$/kg	0.518	Market value, North America
Daily Cost	US\$/day	342.40	
Cost per tonne processed	US\$/mt	0.07	
Nitric Acid			
Daily Consumption	kg/day	11.34	CM Mineral Processing
Unit Cost	US\$/kg	0.508	Market value, North America
Daily Cost	US\$/day	5.76	
Cost per tonne processed	US\$/mt	<0.01	
Sulfur Dioxide			
Daily Consumption	kg/day	550.00	CM Mineral Processing
Unit Cost	US\$/kg	0.289	Market value, North America
Daily Cost	US\$/day	158.95	
Cost per tonne processed	US\$/mt	0.03	
Carbon			
Daily Consumption	kg/day	183.86	Zenith Minerals - 10-50 g/tonne ore
Unit Cost	US\$/kg	3	911 Metallurgist
Daily Cost	US\$/day	551.58	
Cost per tonne processed	US\$/mt	0.11	
NaCN Destruction (CuSO4)			
Unit Cost	US\$/day	2626.56	SGS - US \$1/kg NaCN consumed
Cost per tonne processed	US\$/mt	0.53	
Power			
Electricity Consumption	kwh/day	72137.6	CM Mineral Processing
Unit Cost	US\$/kwh	0.10	Ontario TOU mid-peak rates, convert to USD
Daily Cost	US\$/day	7,474.90	
Cost per tonne processed	US\$/mt	1.52	
Maintenance & Spares			
Total Cost Over LOM	US\$	130,229.97	Zenith Minerals - 3-5% Leach/CIP CAPEX
Cost per tonne processed	US\$/mt	1.32	
Labor			
Hourly Labor	US\$/mt	3.12	CM Mineral Processing; assume 35% less full mill OPEX
Hourly Staff	US\$/mt	1.391	CM Mineral Processing; assume 35% less full mill OPEX
Misc.			
Miscellaneous	US\$/mt	1.47	CM Mineral Processing
<b>Total OPEX</b>	<b>US\$/mt milled</b>	<b>11.73</b>	

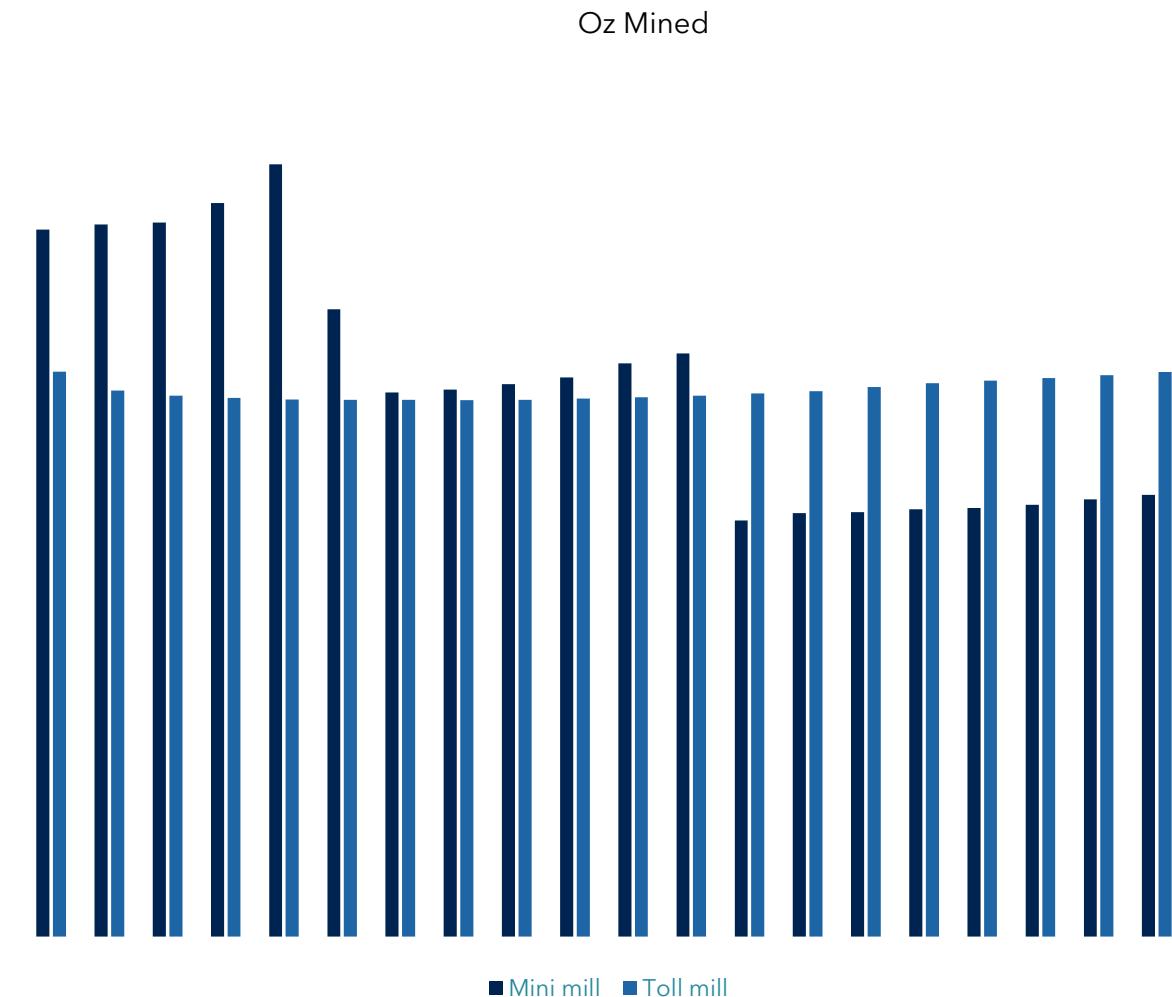
# Appendix C

## **Hollinger Tailings Block Model, and Mine Plan**

## Appendix C

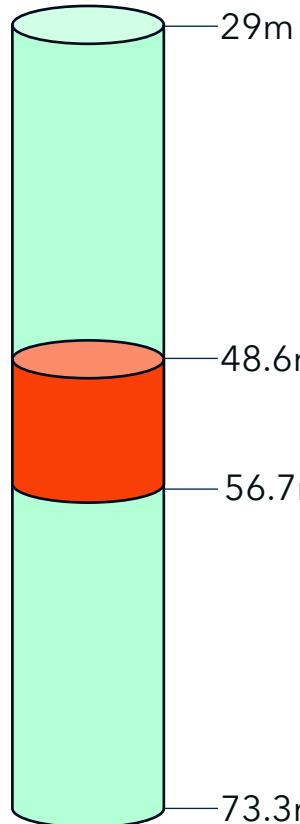
# Comparison of Toll Milling Plan to Small Scale Plant

	Toll Milling Mine Plan	Small-Scale Plant Mine Plan
Mining cost (\$/t)	2.79	2.79
Processing cost (\$/t)	14.17	11.73
G&A (\$/t)	0.59	0.59
Transport cost (\$/t)	2.24	0.00
Recovery (%)	72.0	80.6
Mine life (years)	20	20



## Appendix C

# Desmearing Drill Hole Data



Hole ID	Dip	Azi	EOH	Prospect	Int m	AuEq g/t	CuEq %	Cu %	Ag g/t	Ag g/t	Zn %	From	To
CD203	-50	60	124.3	CNWE	44.3	0.4	0.3	0.2	0.1	1	0	29	73.3
				Including	8.1	1	1	1	0	2	0	48.6	56.7



CD203	-50	60	124.3	CNWE	44.3	0.4	0.3	0.2	0.1	1	0	29	73.3
				Including	8.1	1	1	1	0	2	0	48.6	56.7
					16.6	0.27	0.21	0.13	0.06	0.78	0	56.7	73.3

# of Intercepts	# of Added Intercepts	# of Holes Desmeared
682	51	~80-90%

$$\frac{L_H * A_H - (L_1 * A_1 + L_2 * A_2 \dots)}{(L_H - L_1 - L_2 \dots)}$$

## Appendix C

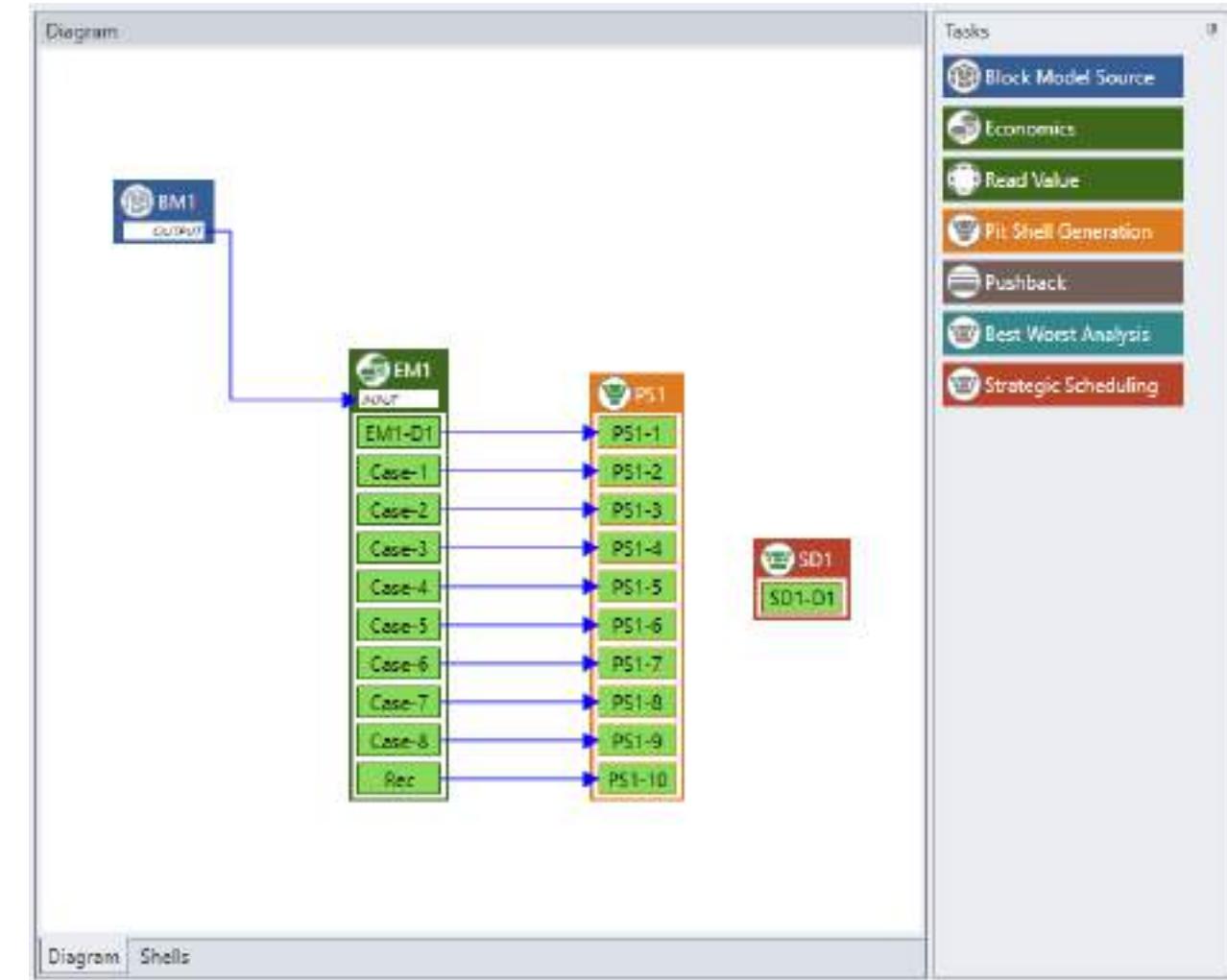
# Block Model and Estimation Parameters

Queen's model is benchmarked against the Hollinger Tailings MRE using block model and ID<sup>2</sup> estimation inputs.

Parameter	Hollinger Tailings MRE (Disclosed)	Queen's Model
Software (block model / estimation)	Datamine Studio RM	Vulcan
Coordinate system	UTM	UTM
Parent block size (m)	10 x 10 x 1	10 x 10 x 1
Minimum sub-block size (m)	2.5 x 2.5 x 0.5	2.5 x 2.5 x 0.5
Composite length (m)	1	1
Gold grade capping value (g/t Au)	1.3	1.3
Estimation method	Inverse Distance Squared	Inverse Distance Squared
Number of passes	2	2
Search shape	Ellipsoid	Ellipsoid
Search orientation / anisotropy	No discernible trend; Northing = Easting search distances	
Maximum samples from a single hole	3	3
Domain Information	Hard boundaries between all domains except between Phase 2 wall and cells	Created domains for ponds and did not mine

# Hexagon MinePlan Project Evaluator Parameters

Parameter	Queen's Mine Plan
Destinations	Mill, Waste
Mining cost (\$/t)	2.79
Processing cost for toll milling (\$/t)	11.73
Processing cost for mini mill (\$/t)	14.17
Transport cost for toll milling (\$/t)	2.24
G&A (\$/t)	0.59
Recovery for toll milling	72.0%
Recovery for mini mill	80.6%
Pit shell generation method	Pseudoflow
Pit shell slope angle	30°
Number of pit shells in schedule	4
Scheduling objective	Optimize NPV
Optimality gap	0.02
Tonnage constraint	=1,825,000 t/y



## Appendix C

# Hollinger Tailings Mining Equipment and Capital Cost

Loading Productivities		
<b>Loading Productivities and Truck Match</b>		
Loader	Caterpillar 992K	
Truck	Caterpillar 777G	
Bucket Capacity	m <sup>3</sup>	10.7
<b>Bucket Capacity</b>	<b>tonne</b>	<b>18.7</b>
Truck Capacity	m <sup>3</sup>	60.2
Truck Capacity	tonne	91
Insitu Bulk Density	t/m <sup>3</sup>	1.6
Bulk Factor		1.4
Loose Density	t/m <sup>3</sup>	1.14
Moisture	%	5%
Fill Factor		0.8
Effective Bucket Capacity	m <sup>3</sup>	8.56
Wet/Loose Density	t/m <sup>3</sup>	1.20
<b>Tonnes/Pass</b>	<b>tonne</b>	<b>10.30</b>
Theoretical Passes (Weight)		8.84
Actual Passes		6
Truck Load	m <sup>3</sup>	51
<b>Truck Load</b>	<b>tonne</b>	<b>62</b>
Truck Fill % (Volume)		85%
Truck Fill % (Weight)		68%
Loader Cycle Time	min	0.6
Loader Spot Time	min	1.4
Load Time per Truck	min	5
Maximum Truck Loads per hour	trucks/hr	12
Max Tonnes per hour	tph	780
Utilization after operating delays		83%
Maximum Productivity	(dry t/OpH)	650
<b>FS Planning Assumption</b>	<b>(dry t/OpH)</b>	<b>700</b>
Maximum Productivity	(dt/yr)	1,839,199

Fleet Assumptions			Cost Per Unit	Total CAPEX
Wheel Loader	1	2,907,100	2,907,100	
CAT 777	3	1,882,600	5,647,800	
Grader	1	730,000	730,000	
Support Equipment	1	1,856,980.0	1,856,980.0	
Contingency	1	1,114,188.0	1,114,188.0	
<b>Total Equipment Capital</b>			<b>12,256,068</b>	

Trucks, Rear-Dump, Rigid Frame			DESCRIPTION	WEIGHT (ton)	WEIGHT (kg)	WEIGHT (ton)	WEIGHT (kg)	CAPITAL (\$/unit)
<b>2000 cu/ft/hr</b>								
Truck prices include base, but do not include transport, insurance, or other site specific option packages. Volume capacities vary by material density.								
40 st (86.3 m <sup>3</sup> ) class base chassis for specialty vehicles, mechanical drive	55,516	25,179	4	7	586	886,866		
50 st (90.9 m <sup>3</sup> ) class base chassis for specialty vehicles, mechanical drive	60,967	27,619	4	7	650	1,090,206		
41.1 st (82.2 m <sup>3</sup> ) 32 cu yd (25.2 cu m), mechanical drive 16.33 ft (3.1 m) empty loading height	75,254	33,227	4	7	586	986,206		
41 st (80.6 m <sup>3</sup> ) 34 cu yd (26 cu m), mechanical drive 11.25 ft (3.4 m) empty loading height	81,871	37,138	4	7	625	986,300		
51.0 st (92.2 m <sup>3</sup> ) 40.8 cu yd (31.2 cu m), mechanical drive 11.88 ft (3.6 m) empty loading height	76,528	34,713	4	7	580	1,141,700		
50 st (54.4 m <sup>3</sup> ) 40 cu yd (32 cu m), mechanical drive 12.1 ft (3.8 m) empty loading height	80,946	41,253	4	7	775	1,285,300		
76 st (82.5 m <sup>3</sup> ) 54.3 cu yd (47.5 cu m), mechanical drive 10.8 ft (3.3 m) empty loading height	100,238	45,450	4	7	780	1,282,500		
101.5 st (99.2 m <sup>3</sup> ) 78.5 cu yd (68.0 cu m), mechanical drive 14.69 ft (4.5 m) empty loading height	160,000	73,538	4	7	1,280	1,882,800		
106 st (108.8 m <sup>3</sup> ) 75 cu yd (60.4 cu m), mechanical drive 20.54 ft (6.7 m) empty loading height	190,214	88,137	4	7	1,280	1,943,196		
146 st (120.0 m <sup>3</sup> ) 102 cu yd (76 cu m), mechanical drive 26.23 ft (8.0 m) empty loading height	225,704	145,220	4	7	1,490	3,075,000		
173 st (157.0 m <sup>3</sup> ) 106 cu yd (80.5 cu m), electric drive 25.3 ft (7.7 m) empty loading height	266,808	116,348	4	7	1,780	3,750,000		
183 st (175.0 m <sup>3</sup> ) 103 cu yd (77 cu m), electric drive 21.23 ft (6.5 m) empty loading height	281,001	145,961	4	7	2,010	6,194,000		
205 st (196.0 m <sup>3</sup> ) 148 cu yd (111 cu m), electric drive 20.25 ft (6.2 m) empty loading height	311,001	143,198	4	7	2,000	4,224,100		
260 st (227.0 m <sup>3</sup> ) 191 cu yd (129.2 cu m), mechanical drive 21.42 ft (6.5 m) empty loading height	395,000	169,627	4	7	2,680	4,696,000		
280 st (227.0 m <sup>3</sup> ) 207 cu yd (156 cu m), electric drive 20.63 ft (6.4 m) empty loading height	481,350	182,051	4	7	2,880	5,815,000		
338 st (246.0 m <sup>3</sup> ) 201 cu yd (161 cu m), electric drive 23.95 ft (7.3 m) empty loading height	399,363	163,000	4	7	2,930	6,254,000		

## Appendix C

# Hollinger Tailings Mining OPEX Costing

### Highway Ore Haulage

#### Benchmark Value

Cominco ORE, Inc. - March Union Project - Technical Report Summary - May 12, 2003			
Page 14-2			
 			
<b>TABLE 18-2: LOM</b> Opening Cost Mining Processing G&A Site Maint. Site Maint. (\$/t) (\$/t-milled) (\$/t-milled)			
Based on distance of 400km between Tok Ak and Fairbanks			

#### Distances

	Bell Creek Mill	Dome Mill	Redstone Mill	Weighed Avg
Distance to Hollinger	19 km	10 km	25 km	14.km

#### Cost

$$\frac{\$}{t} = 63.39 \frac{\$}{t} * \frac{400km}{14km}$$

$$\frac{\$}{t} = 2.24$$

### Labour Cost

Salaried Personnel	Annual Salary*
Mine Manager	\$202,964
Personnel Manager	201,367
Superintendent	185,046
Engineer	151,805
Foreman	105,061
Environmental Specialist	130,500
Geologist	132,506
Supervisor	154,295
Purchasing Agent	115,535
Accountant	154,817
Technician	105,295
Clerk/Admin	78,758

Hourly Personnel	Hourly Wage*
Excavator Operator	\$51.26
Electrician	57.01
Blaster	50.94
Mechanic	52.92
Driller	50.94
Equipment Operator	53.26
Truck Driver	48.88
Maintenance Worker	49.04
Utility Operator	50.76

\* Burden Rate (percent + included): 45% 36.4%

Salaried	Annual Salary*	Headcount	Fully Remunerated
Mine Manager	\$223,335	1	\$223,335
Engineer	\$479,315	2	\$249,640
Foreman	\$624,317	3	\$187,294
Geologist	\$547,347	1	\$136,795
Supervisor	\$544,406	1	\$136,970
Technician	\$68,613	2	\$135,222
Clerk/Admin	\$68,305	1	\$131,489
Security	\$58,908	1	\$121,483
Burden Rate	45.40%		

Hourly Personnel	Hourly Wage*	Headcount	Fully Remunerated
Excavator Operator	40.52	2	81.04
Electrician	52.08	2	104.16
Equipment Operator	40.52	2	81.04
Truck Driver	38.48	3	115.44
Maintenance Worker	40.48	2	80.96
Utility Operator	42.59	1	52.19
Burden Rate	45.40%		

### Hauling Cost

#### 3 CAT 777

Capital gal to l	5,647,800 3.79
<b>Diesel Price</b>	0.925
<b>Fuel</b>	
<b>Burn Rate</b>	15.63
<b>Operating Hours/day</b>	10
<b>Operating Hours/ Year</b>	3650
<b>Burn Rate l/hr</b>	59
<b>Fuel Cost/ Year</b>	199,673
<b>Maintenance Cost/year</b>	1,129,560
<b>Total Cost / Year</b>	1,329,233
<b>\$/t Loading</b>	0.73

### Support Fleet Cost

### Loading Cost

Tonnes Mined	1825000
Capital	1992 Loader
gal to l	2907100
<b>Diesel Price</b>	3.78541
<b>Fuel</b>	
<b>Burn Rate</b>	17.14
<b>Operating Hours/day</b>	10
<b>Operating Hours/ Year</b>	3650
<b>Burn Rate l/hr</b>	65
<b>Fuel Cost/ Year</b>	218,964
<b>Maintenance Cost/year</b>	581,420
<b>Total Cost / Year</b>	800,384
<b>\$/t Loading</b>	0.44

Tonnes Mined	1825000
Capital	2586980
gal to l	3.78541
<b>Diesel Price</b>	0.925
<b>Fuel</b>	
<b>Burn Rate</b>	10.62
<b>Operating Hours/day</b>	10
<b>Operating Hours/ Year</b>	3650
<b>Burn Rate l/hr</b>	40
<b>Fuel Cost/ Year</b>	135,671
<b>Maintenance Cost/year</b>	517,396
<b>Total Cost / Year</b>	653,067
<b>\$/t Support</b>	0.36

Labour Cost pulled from costmine

# Appendix D

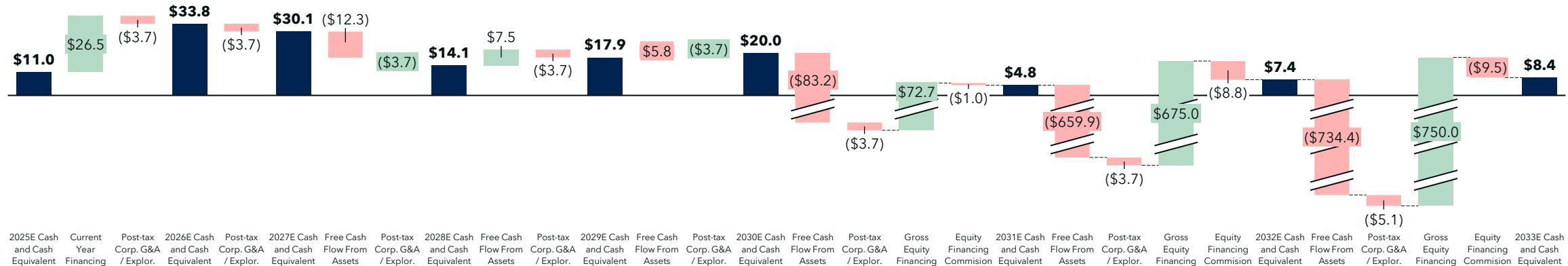
## Valuation Assumptions & Sensitivities

## Appendix D

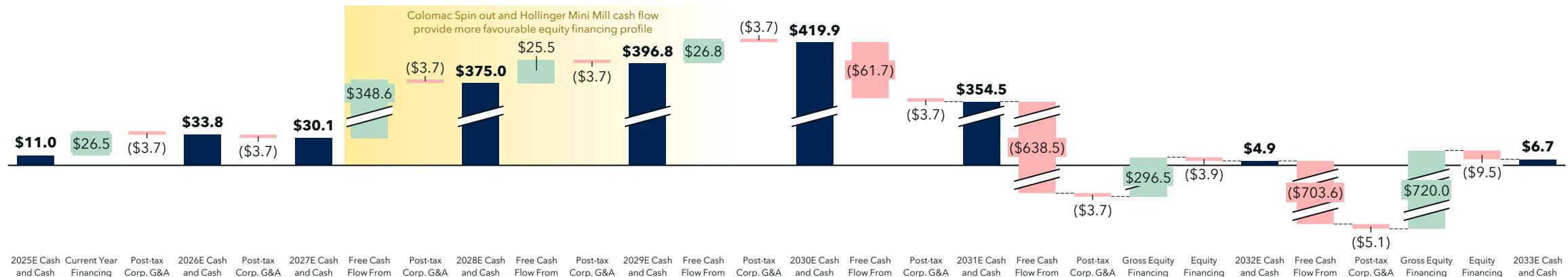
# STLLR Can Build Tower using Hollinger and Equity

Under most price decks, Meridian has funding gaps between 2024E and 2027E. The 2025E funding gap will be filled with 100% equity. 2026E funding gap will be filled with 50% debt and 50% equity before fees.

## Equity Raise Overview (Base Case)



## Equity Raise Overview (Blue Sky Case)



## Appendix D

# Queen's Outlook on Gold

### Cases for Gold

**Bull**  
US\$4,000+

Central bank buying accelerates while the Fed is forced into faster rate cuts, compressing real yields. Persistent geopolitical shocks (Ukraine, Middle East, China-Taiwan) keep safe-haven demand strong, pushing gold into a breakout above US\$4,000

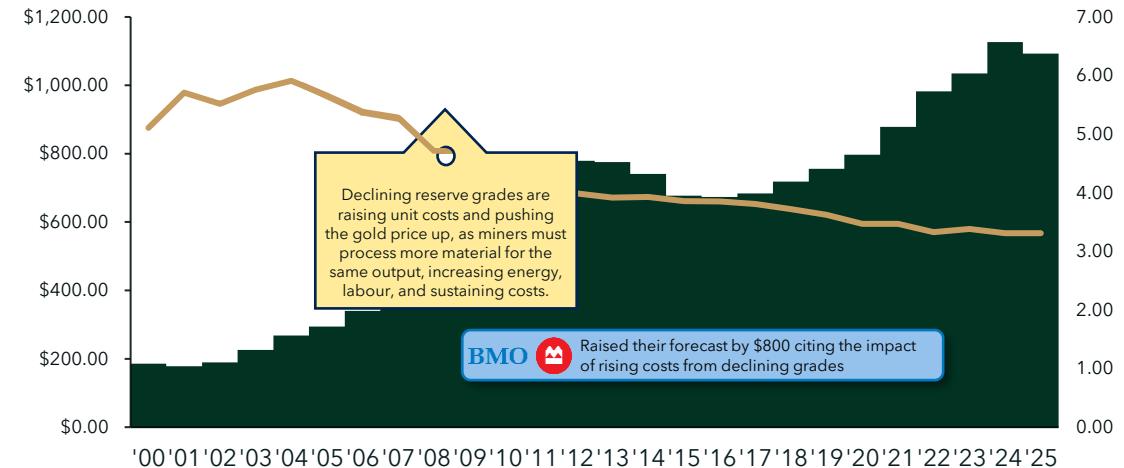
**Base**  
US\$3,100

Inflation moderates but remains above target, while growth slows without tipping into deep recession. Central banks continue steady accumulation, but firmer real yields and modest investor demand keep gold anchored in the US\$3,100 range

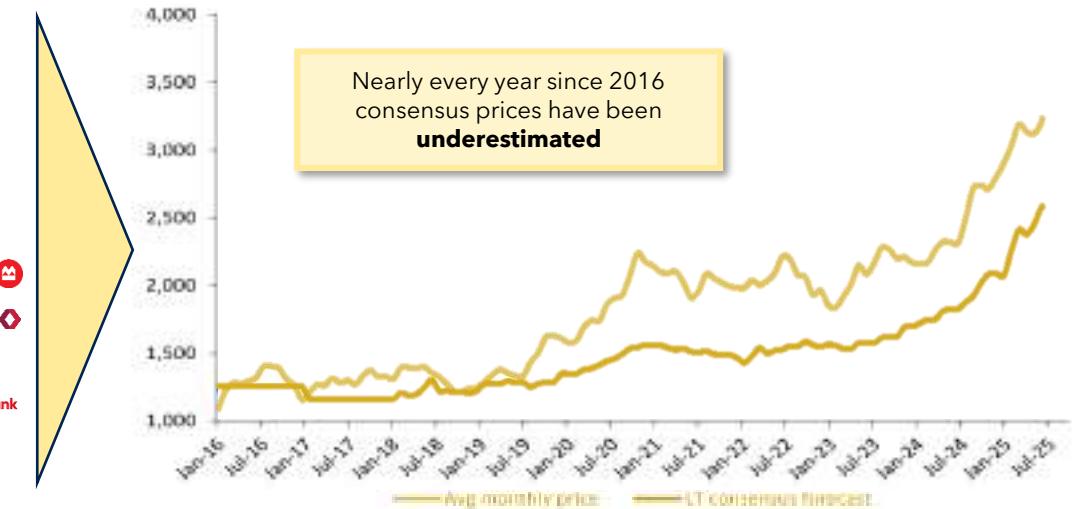
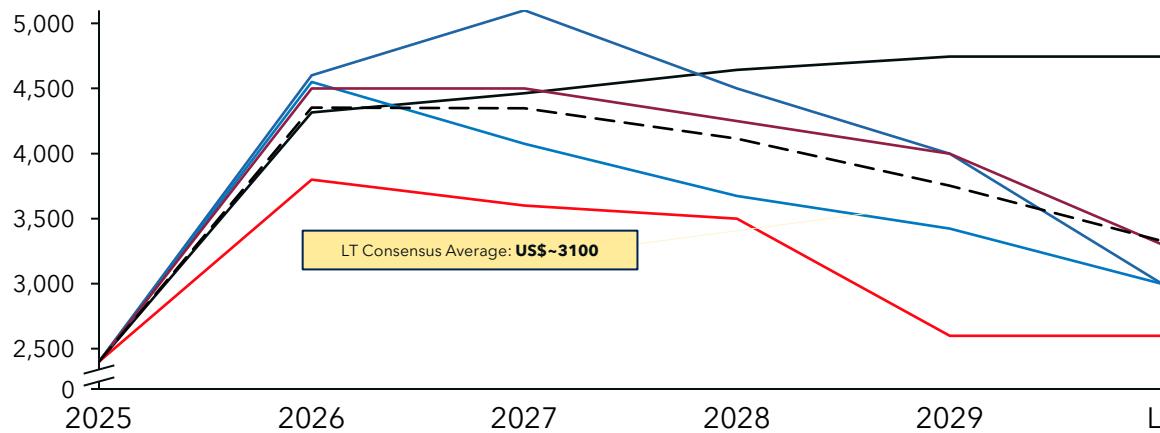
**Bear**  
<US\$2,500

A stronger dollar and "higher-for-longer" real yields weigh heavily on demand. If geopolitical risks ease and safe-haven flows fade, gold could retrace under US\$3,000, unwinding much of its 2023-25 rally

### Grades Falling, Costs Rising



### January Consensus

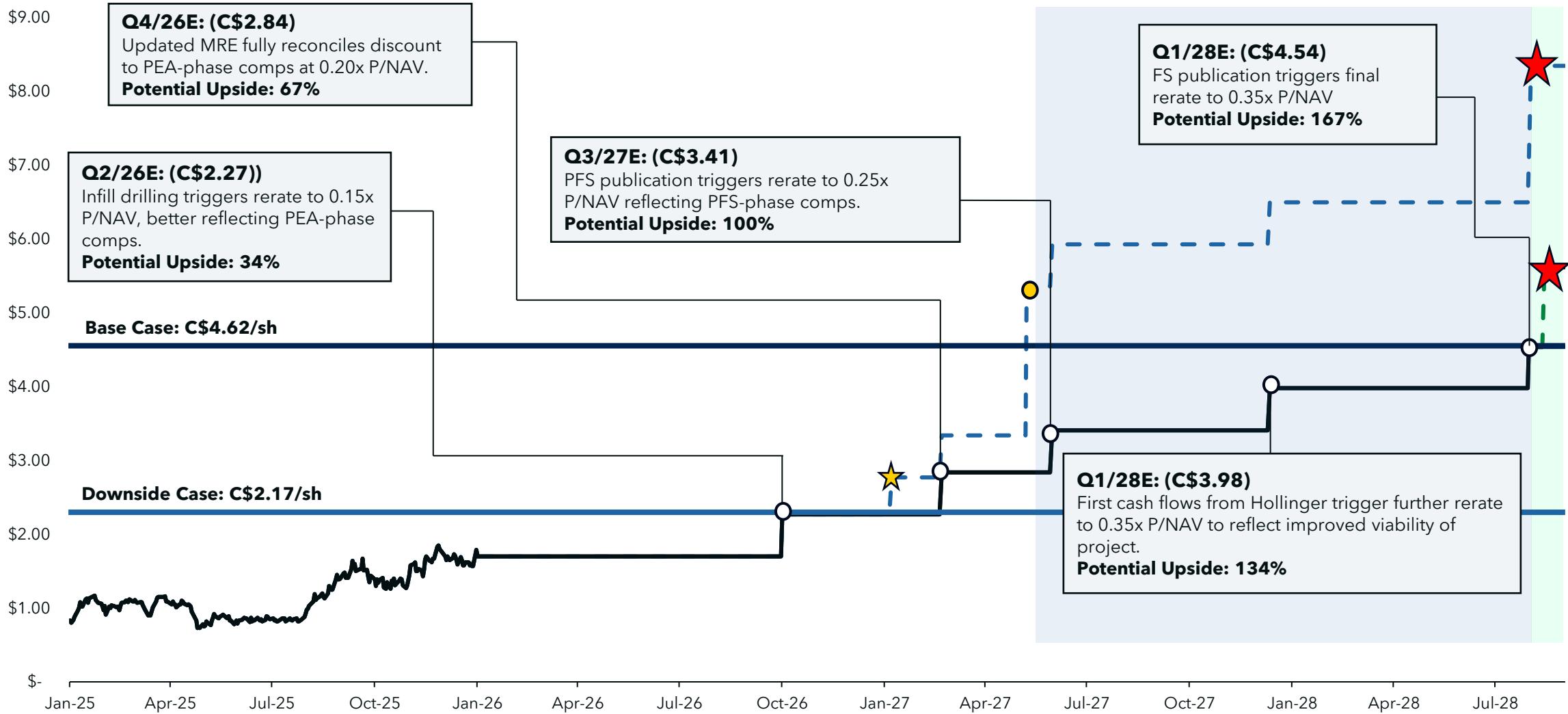


## Appendix D

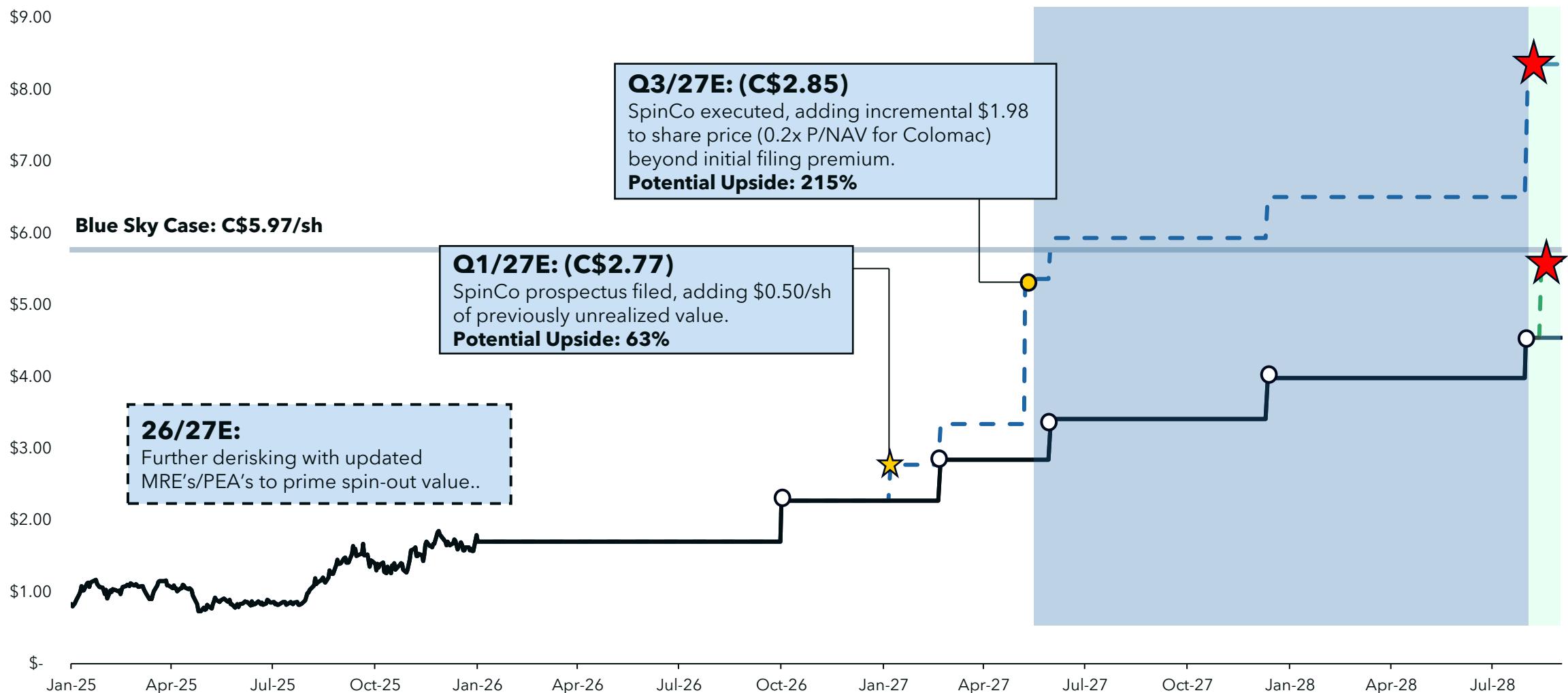
# Base Case Sensitivities

	Queen's Base Case	Base Case Sensitivity	Twin Turbo NPV Sensitivity		Twin Turbo IRR Sensitivity	
	PEA mine plan + Queen's cost adjustment + Hollinger Toll-Milling	Range +/- 10%	\$1,719		16.4%	
<b>Gold Price</b>	LT: \$3,100	+/- \$310/oz	(\$614)		\$614	(5.33%) 
<b>Grade</b>	0.99 g/t	+/- 0.10g/t	(\$613)		\$613	(5.32%) 
<b>Recovery</b>	92.7%	+/- 9.3%	(\$613)		\$613	(5.32%) 
<b>Mining Opex</b>	2.71 \$/t mined	+/- \$0.27/t	(\$182)		\$182	(1.47%) 
<b>Processing Opex</b>	9.49 \$/t processed	+/- \$0.95/t	(\$77)		\$77	(0.51%) 
<b>Development Capex</b>	\$1,538M	+/- \$154M	(\$98)		\$98	(1.97%) 
<b>Sustaining Capex</b>	\$1,414M	+/- \$141M	(\$59)		\$59	(0.61%) 
<b>Project NPV</b>	\$1,719					
<b>Project IRR</b>	16.4%					

# Setting the Stage with Queen's Re-rate Game Plan - Base-Case



# Setting the Stage with Queen's Re-rate Game Plan - Blue Sky



# Setting the Stage with Queen's Re-rate Game Plan - Twin Turbo M&A

